

## 2.2 SIE Progress Report on Implementation



# Concrete deliverables



## Second major report to the PCB on the SIE

- Report structured around the five main headings of the recommendations of the Evaluation Report
  - 🎗 Improved focus of UNAIDS
  - 🎗 More strategic in approach
  - 🎗 More flexible and responsive
  - 🎗 Strengthened accountability
  - 🎗 Greater efficiency

# Partnership



- New paradigm for partnerships and foundation of a global compact of solidarity and shared responsibility
- Emphasis on strategic partnerships and network building to leverage and optimise resources
- Assessment based on shared objectives, results orientation and value-added
- Partnerships will
  - ⓧ include affected groups,
  - ⓧ enable nationally owned responses,
  - ⓧ foster South-South cooperation,
  - ⓧ intensify strategic partnerships with emerging economies and
  - ⓧ move the response beyond traditional health sectors
- Partnership opportunities are contextual
- Work with constituencies on separate guidance notes to meet their specific needs and strengthen mutual accountability mechanisms

# Division of Labour (DOL)



- Consolidates ways in which the UNAIDS family will work collectively to take forward the agenda set out in the UNAIDS Strategy
- Accentuates the comparative advantages of the Joint Programme as a whole – Cosponsors and Secretariat – to enhance efficiency and effectiveness and work collectively to achieve results
- Role of “lead agency” been replaced by a “convenor/co-convenor” function to reinforce the importance of a true multi-sectoral approach to the response
- The Secretariat to ensure overall coordination and accountability with special focus on three cross-cutting issues of: advocacy and leadership; coordination, coherence and partnerships; and mutual accountability for results

# Technical Support (TS) Strategy



- Goal: Increase the impact and sustainability of country HIV responses through the provision and use of cost-effective quality technical support through harmonized, coordinated and accountable systems
- Two main directions:
  - ⓧ Long-term skills transfer and capacity development
  - ⓧ Alignment of differing technical assistance architectures and mechanisms that currently exist in the Joint Programme
- Key shifts
  - ⓧ Focus on strengthening national capacities
  - ⓧ Improved coordination of Secretariat and Cosponsors' TS
  - ⓧ Rationalization of existing UNAIDS TS Mechanisms
  - ⓧ Clear communication to country partners about available TS
  - ⓧ Strengthened UNAIDS leadership in defining and setting standards
  - ⓧ Enhanced collaboration with financing mechanisms and non-UN TS providers

# Human Rights and Gender



- Building commitment and capacity to implement rights-based response to HIV, supporting UN Country Teams on HIV and UNAIDS country offices:
  - ✚ Capacity building and strategic information on rights based approaches to HIV
  - ✚ Key programmes to support human rights have been promoted
- Fostering leadership, advocacy and evidence to remove punitive laws, policies, practices, stigma and discrimination that block effective response to HIV:
  - ✚ The Global Commission on HIV and the Law established and focusing on how laws and law enforcement can support effective HIV responses
  - ✚ Continuing leadership on reduction of stigma and discrimination, including removal of travel restrictions
- The Agenda for Accelerated Country Action for Women and Girls and HIV
- PCB paper on the gender-sensitivity of AIDS responses

# Organisational Issues



## Value for Money

- Ongoing work on the capacity needs assessment, the first comprehensive global mapping undertaken jointly by all Cosponsors and Secretariat of staff capacity working at country and regional levels
- Development of a comprehensive Secretariat human resources strategy underpinned by a competency framework
- Revisions of financial processes to facilitate management and tracking of resources
- Mapping of the typology of UNAIDS Country Offices
- Restructuring at Headquarters
- A single administrative system for the Secretariat

## Single Administrative System (SAS)

- Thorough review conducted on the benefits and costs of moving to a SAS and analysis of several options
- Best option for UNAIDS Secretariat is to move to a SAS under the framework of WHO Regulations and Rules
  - adjusted to take into account the particular operational needs of UNAIDS
  - maximizing efficiencies through seeking the most cost effective provision of services
  - all staff on UNAIDS contracts under one set of rules, policies and procedures
  - utilising one ERP to connect all UNAIDS staff



## Unified Budget and Accountability Framework

- Challenge is to transform the goals of the Strategy into concrete plans and activities and to plan results against resources in the new budget and accountability framework
- Starting platform of a number of PCB requirements for the budget document:
  - an instrument for governance
  - country focused and based on epidemic priorities
  - strengthening the links between funding, resources spent and results
  - with clear principles set for resource allocation, criteria for performance and release of funds
- The new budget framework will be the basis for resource mobilization and must demonstrate value for money in the context of the global response