

# UNAIDS

## 2011-2015 Strategy

27<sup>th</sup> Meeting of the PCB  
06 December 2010

# UNAIDS Strategy

At its 25th meeting, PCB requested UNAIDS to

*Develop a new mission statement with measurable and time-bound objectives supported by a new **strategic plan** which reinforces UNAIDS in its **political and advocacy roles** and clarifies how the Joint Programme will position itself to re-focus support at regional and country level to reflect the epidemic context and country needs*

# Transformation imperative

Reframing HIV response is critical at this **pivotal juncture**

- **Progress** scaling up treatment & stabilising/decreasing incidence
- But we are **challenged** by
  - ⓧ Flat-lining resources
  - ⓧ Fragmented & generic responses
  - ⓧ 10 million people need treatment
  - ⓧ Weak systems
  - ⓧ Social injustice
- We must seize **opportunities**
  - ⓧ Better tools to measure incidence
  - ⓧ Better strategic information—drivers of vulnerability
  - ⓧ Momentum in development of better prevention tools
  - ⓧ Political shifts that can produce breakthrough progress

# Transformation agenda

**Focus and efficiency to radically reduce new infections**

- **Focus** – Directing resources to where they have most impact on the epidemic—to hotspots, interventions, countries
- **Efficiency** – Reducing unit cost, innovative delivery systems, involving communities, integrating services
- **Partnership** – Supporting country ownership and south-south cooperation, engaging communities and emerging economies
- Enhancing mutual **accountability** through shared **ownership**
  - 🎗 People
  - 🎗 Countries
  - 🎗 Synergies

# Strategic Directions

## Revolutionising HIV prevention

- ⓧ Political commitment to why people are getting infected
- ⓧ Communities demand transformative change
- ⓧ Resources directed to hotspots and what works

## Catalysing the next phase of treatment, care & support

- ⓧ Access to effective treatment when people need it
- ⓧ Strong national & community systems
- ⓧ Access to care, support & social protection

## Advancing human rights & gender equality

- ⓧ Protective social & legal environments enable access
- ⓧ Equitable service provision reaches people most in need
- ⓧ HIV-related needs and rights women and girls addressed



**UNAIDS**  
JOINT UNITED NATIONS PROGRAMME ON HIV/AIDS

UNHCR  
UNICEF  
WFP  
UNDP  
UNFPA  
UNODC  
ILO  
UNESCO  
WHO  
WORLD BANK

# Goals for 2015

## Revolutionise HIV prevention

- Sexual transmission of HIV reduced by half, including among young people, men who have sex with men and transmission in the context of sex work
- Vertical transmission of HIV eliminated and AIDS-related maternal deaths reduced by half
- All new HIV infections prevented among people who use drugs

## Catalyse the next phase of treatment, care and support

- Universal access to antiretroviral therapy for people living with HIV who are eligible for treatment
- TB deaths among people living with HIV reduced by half
- People living with HIV and households affected by HIV are addressed in all national social protection strategies and have access to essential care and support

## Advance human rights and gender equality

- Countries with punitive laws and practices around HIV transmission, sex work, drug use or homosexuality reduced by half
- HIV-related restrictions on entry, stay and residence eliminated in half of the countries that have such restrictions
- Zero tolerance for gender-based violence
- HIV-specific needs of women and girls addressed in at least half of all national HIV responses

# Goals for 2015

## Concrete, ambitious yet achievable milestones

- Ten concrete medium-term **milestones** on road to long-term vision (not time bound)
- Established to **guide** global response and Joint Programme
- Ambitious – UNAIDS role to **lead** and **inspire**
- Evolved from **Outcome Framework priority area** working groups
- Capture areas where real progress is needed

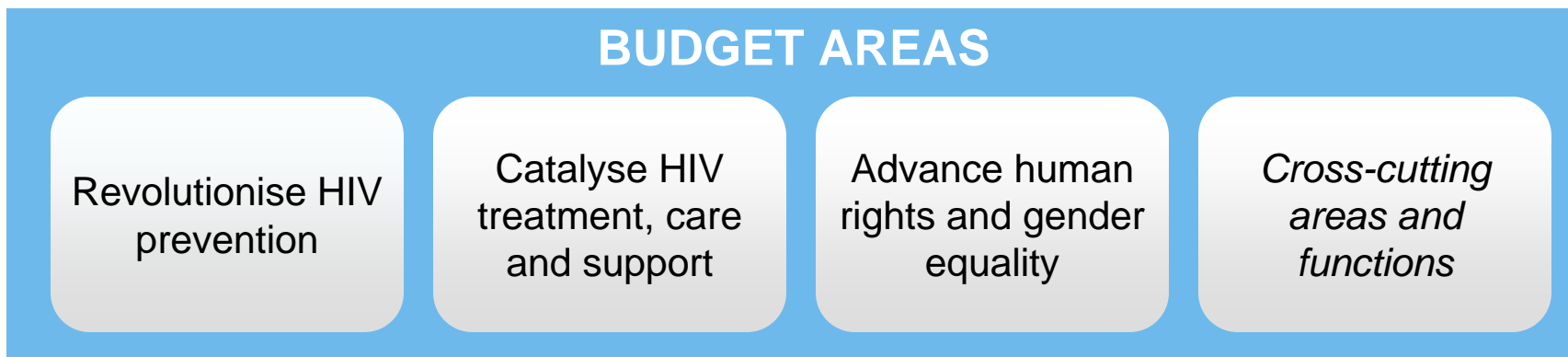
# Operationalising the Strategy

## Role of UNAIDS

- Each SD highlights UNAIDS **focus** & **added-value**
- Implemented through a number of mechanisms, including:
  - 🚫 UBW/UBAF
  - 🚫 Division of Labour
  - 🚫 Technical Support Strategy
  - 🚫 Partnership Strategy



# Proposed Results Structure of the Unified Budget and Accountability Framework (UBAF)



#### Goals

Milestones for the global response towards achieving the long-term vision of UNAIDS

**Goal**

#### Key Results

Specific achievements that the Cosponsors and the Secretariat contribute against the goals

**Key Results**

**Key Results**

**Key Results**

#### Priority Products

Concrete deliverables through joint & individual efforts of the Cosponsors and Secretariat in line with new DoL

**Priority Products**

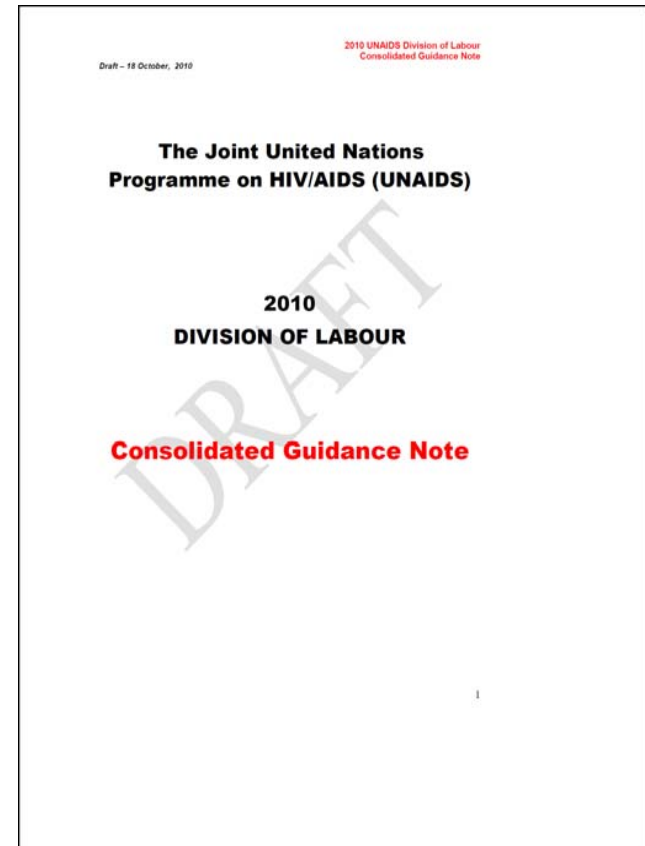
**Priority Products**

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# 2010 Division of Labour

- Accentuates comparative advantages of Joint Programme to enhance **efficiency** and **effectiveness**
- Leverages organisational mandates & resources to **deliver results**
- Optimises Joint Programmes support for Strategy goals and corporate priorities
- Each DoL Area has **Convening Agencies** (not lead) to facilitate broader contribution & ensure quality of results
- Secretariat role to provide overall leadership and coordination and support accountability



# Process of development

- Bangkok multi-stakeholder consultation
- Bilateral interviews with select PCB members
- Consultations at the IAC Vienna
- Zero draft to Cosponsors mid-August
- First draft circulated September
- Second draft circulated October
- Final to Board end November
- Extensive comments from Missions, NGOs, Friends and Cosponsors
- Endorsement at the PCB

# Moving forward

Dec 2010	<ul style="list-style-type: none"><li>▪ Strategy endorsed by PCB</li><li>▪ PCB sub-committee begins work on UBAF to operationalise Strategy</li></ul>
Jan 2011	<ul style="list-style-type: none"><li>▪ Strategy begins to guide global AIDS response &amp; UNAIDS work</li><li>▪ UNAIDS work plans for 2011 reviewed &amp; refined as necessary to reflect Strategic Directions, goals &amp; objectives</li></ul>
Jun 2011	<ul style="list-style-type: none"><li>▪ Targets, indicators &amp; baselines identified prior &amp; following HLM</li><li>▪ Budget &amp; accountability framework for 2012 - 2015 presented to PCB</li></ul>
Jun 2012	<ul style="list-style-type: none"><li>▪ Starting June 2012, progress in implementing the Strategy reported to the Board annually, as part of regular reporting to the PCB</li></ul>

# VISION

**ZERO NEW HIV INFECTIONS.**

**ZERO DISCRIMINATION.**

**ZERO AIDS-RELATED DEATHS.**

