



UNAIDS/PCB/SC(03)10.3  
13 December 2010

**Subcommittee of the Programme Coordinating Board  
on the preparation of the 2012-2015  
Unified Budget and Accountability Framework**

**Report of the first meeting of the subcommittee  
Geneva, Switzerland  
9 December 2010**

## **Agenda item 1. Opening of the meeting and adoption of the agenda (Annex 1)**

The Chair welcomed the participants and the agenda of the meeting was adopted.

## **Agenda item 2. Mandate of the subcommittee for the preparation of the 2012-2015 Unified Budget and Accountability Framework**

The subcommittee discussed and confirmed its mandate “to review in a general manner and make recommendations to the 28th PCB meeting on:

- a. the overall priorities, scope and structure of the UNAIDS Budget and Accountability Framework, including an assessment of budgetary allocations of different Cosponsors;
- b. the expected results and broad activities of the Unified Budget and Accountability Framework;
- c. the performance monitoring framework, indicators, targets and financial implementation reports; and
- d. follow-up on implementation of the previous decisions on the Unified Budget and Accountability Framework.”

The subcommittee agreed that the decision points and report of the 27<sup>th</sup> meeting of the PCB should be considered in finalizing the scope of the work of the subcommittee and taken into account in the design of the Unified Budget and Accountability Framework (UBAF). In addition, members of the subcommittee highlighted the importance of:

- Considering mechanisms for greater efficiency and simplicity in the UBAF;
- Building on existing mechanisms to maximize coherence and synergy;
- Recognizing different priorities at global, regional and country level;
- Aligning the UBAF process to ongoing planning/budget processes of Cosponsors;
- Harmonizing terminology to facilitate understanding;
- Ensuring consistency with previous budget frameworks to enable comparison;
- Taking into account the current financial situation and changing financial architecture;
- Communicating with donors to inform the proposed level of the budget.

## **Agenda item 3. Overall context and key requirements of the 2012-2015 Unified Budget and Accountability Framework**

The attached presentation (Annex 2) explained the background to the development of the UNAIDS Unified Budget and Workplan (UBW) since 1996 and its structure and main components, including the key requirements of the UBAF as set out by the PCB (Annex 3).

It was noted that having an ‘Interagency’ component, which at some point needs to be divided and managed separately either by the Secretariat and Cosponsors, has become cumbersome and time consuming without providing any corresponding benefits. Furthermore, the split between funds for ‘Global and Regional’ and ‘Country’ level activities has become blurred, with funds allocated at the regional level increasingly spent on and directly benefitting the country level.

Another limitation with the current UBW is that all UNAIDS country level funds for AIDS programmes are not reflected in the UBW, which limits the utility of the UBW as a resource management instrument. There is therefore a need for:

- a more comprehensive and inclusive budget that facilitates more coherent budget management, and;
- a better structured budget, which presents the budget in a clearer and simpler way.

The Cosponsor representatives highlighted the need to understand the different roles and responsibilities of the Cosponsors – with Cosponsors focusing to different degrees on providing funding, normative guidance, technical support, etc. A particular challenge that needs to be kept in mind is that funding and programming for HIV and AIDS activities is increasingly integrated rather than vertical (e.g., HIV/AIDS is combined with other diseases). The degree to which core UBW funds help Cosponsors leverage other funds also varies considerably between agencies and needs to be considered in developing the UBAF.

The NGO delegation emphasized that it was important that the UBAF addresses and supports HIV and AIDS activities that may not be attractive to everyone, e.g., related to key populations, to alleviate pressure from donors to pick and choose activities. Guidance that has been developed, e.g., on Men who have Sex with Men (MSM) and Sex Workers should feed into the development of the UBAF, and the importance of including human rights, gender equality and partnerships as core principles of performance monitoring was stressed.

The role of UN agencies as Principal Recipients in some countries for the Global Fund to Fight AIDS, TB and Malaria was questioned, but it was noted that the UN was only a Principal Recipient (of last resort) when appropriate national capacity did not exist.

Following the discussion on the context for the development of the UBAF, the subcommittee considered and confirmed the key decisions and recommendations of the 25<sup>th</sup>, 26<sup>th</sup> and 27<sup>th</sup> PCB meetings to guide the development of the UBAF. Key among these was the adoption of the UNAIDS 2011-2015 Strategy, which provides the conceptual underpinnings for the UBAF and includes the key elements of the partnership strategy and division of labour. The subcommittee agreed that the UBAF should be developed to operationalize the 2011-2015 UNAIDS Strategy. In addition, decisions of the 25<sup>th</sup> and 26<sup>th</sup> PCB that were highlighted stress that the UBAF should:

- be country focused, based on epidemic priorities and UN capacities at country level;
- present clearly expected results and contributions of the Cosponsors and Secretariat;
- allocate funds based on epidemic priorities, the performance of the Cosponsors, and the funds that individual Cosponsors raise, not entitlements or pro-rata increases.

#### **Agenda item 4. Structure of the 2012-2015 Unified Budget and Accountability Framework**

The subcommittee considered the relationship between the UNAIDS Strategy and the UBAF, the proposed UBAF results hierarchy, and the proposed UBAF funding dimensions and budget structure (showing a break down of funding by goals, organization and region, etc) as per the attached presentation.

Following discussion, the subcommittee agreed that the budget would:

- Be divided into two main components, 'Cosponsor' and 'Secretariat'. The 'Interagency' component in previous UBWs would be discontinued and integrated in these two.

- Continue to include three types of funding – core UBAF, supplemental and a Cosponsors ‘own’ funds (regular or assessed contributions)<sup>1</sup>.
- Be presented to include funding for global level activities separated from funding for regional and country level activities combined together.
- Include, beyond the ‘core UBAF’ funds, all HIV and AIDS funding in the organization under a component called ‘other’. This would incorporate funding at country level that has previously fallen outside the scope of the UBW.

Clarification was provided on the four budget areas (the three strategic directions and fourth one labeled ‘cross-cutting areas and functions’). Work under cross-cutting areas might be undertaken by any organization in the Joint Programme, for example, in areas such as strategic information. It was mentioned that in a number of countries there was difficulty in obtaining reliable data and that a key focus of the Joint Programme was to build capacity to address this.

The subcommittee agreed with the fundamental objective of supporting work at the country level and the development of key results for geographic regions, with epidemic priorities in countries feeding into these regional results. Country specific workplans are then expected to be developed based on the global and regional results with substantive and financial reporting generated at country level. As requested by the 26<sup>th</sup> PCB, special focus would be given to country case studies to provide in-depth reporting on achievements at country level.

It was noted that it would be important to be clear in defining regions and the countries within them, given differences in the way different organizations define them.

The importance of harmonizing the UBAF indicators with those used by PEPFAR and the Global Fund was raised, and it was noted that this would be facilitated through existing mechanisms, such as the Monitoring and Evaluation Reference Group, which is convened by UNAIDS.

### **Agenda item 5. Process for developing the 2012-2015 Unified Budget and Accountability Framework**

The proposed process for developing the UBAF was presented (attached) and the subcommittee took note of this. Ahead of the proposed second meeting of the subcommittee, it was noted that a meeting of the Cosponsors Global Coordinators is expected to take place. At this meeting, which is scheduled for 24-25 February 2011, the Cosponsors and Secretariat will be reviewing the proposed results of the 2012-2015 UBAF.

### **Agenda item 6. Agenda and date of next meeting and any other business**

The subcommittee considered the proposed timeline for the development of the UBAF and agreed that the second and third meetings of the subcommittee would be in Geneva on:

- Thursday 10 & Friday 11 March 2011
- Monday 11 & Tuesday 12 April 2011

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<sup>1</sup> Although the detailed breakdown of ‘own’ funds may be shown in an annex so that, in the interest of simplicity, only two components (‘core UBAF’ and ‘other funds’) are proposed to be shown in the main UBAF document.

Bearing in mind that the timetable is tight, it was requested that documentation be provided two or three weeks ahead of the meeting and, to the extent possible also summaries of key sections, in French.

In response to a concern that a draft of the UBAF would only be available for review by the subcommittee and consultation within constituencies in March 2011, it was noted that there were a number of issues that required feedback and guidance from the subcommittee, before the draft UBAF could be finalized. These included the proposed resource allocation formula to take into account epidemic priorities, which would be included in the background document for the second meeting of the subcommittee, to be circulated to members in February.

In response to a request from the NGO representatives, the subcommittee agreed that the UBAF should have a clear definition of 'Key Populations' and 'Vulnerable Groups'.

Before the Chair closed the meeting, it was drawn to the attention of the meeting that the webpage of the subcommittee included all documents for the current and future meetings to facilitate consultation among constituencies. The names and contact details of subcommittee members were also available on the website, and could be amended or removed if requested.

## Annex 1: Agenda

29 November 2010



UNAIDS/PCB/SC(03)10.1

### SUBCOMMITTEE OF THE PROGRAMME COORDINATING BOARD

#### First meeting

**Date: 9 December 2010**

**Venue: Kofi Annan Room, UNAIDS, Geneva, Switzerland**

**Time of meeting: 09h00 - 12h30 and 14h00 - 16h30**

#### Proposed agenda

*Coffee: 09.00-09.30*

#### 1. Opening of the meeting and adoption of the agenda

*The Chair will open the meeting and propose the adoption of the agenda.*

#### 2. Mandate of the subcommittee for the preparation of the 2012-2015 Unified Budget and Accountability Framework

*UNAIDS Secretariat will introduce the mandate of the subcommittee as adopted by the PCB and the subcommittee will be asked to reflect on and take note of it.*

#### 3. Overall context and key requirements of the 2012-2015 Unified Budget and Accountability Framework

*UNAIDS Secretariat will present an overview of current Unified Budget and Workplan and key requirements of the 2012-2015 Unified Budget and Accountability Framework, and the subcommittee will be asked to discuss and comment on these<sup>2</sup>.*

*Lunch: 12.30-14.00*

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<sup>2</sup> A UNAIDS Unified Budget and Accountability Framework (UBAF) is proposed to replace the current Unified Budget and Workplan.

**4. Structure of the 2012-2015 Unified Budget and Accountability Framework**

*UNAIDS Secretariat will present a proposed results hierarchy and budget structure for the 2012-2015 UBAF – based on UNAIDS Strategy – and the subcommittee will be asked to review and provide comments on these.*

**5. Process for developing the 2012-2015 Unified Budget and Accountability Framework**

*UNAIDS Secretariat will present an overview of the process for developing the 2012-2015 UBAF and the subcommittee will be asked to review and take note of the next steps in the process.*

**6. Agenda and date of next meeting and any other business**

*A second meeting of the subcommittee is proposed to take place in late February or early March in Geneva. The meeting is expected to include a review of the draft of the 2012-2015 UBAF which will be presented to the Committee of Cosponsoring Organisations at the end of March. The subcommittee will be asked to decide on the date of the meeting as well as a third meeting of the subcommittee proposed to take place in mid-April to review the proposed final 2012-2015 UBAF.*

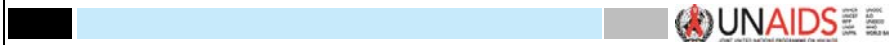
*Background document: UNAIDS/PCB/SC(03)10.2.*

## Annex 2: Presentation

### ***Meeting of the Subcommittee of the UNAIDS Programme Coordinating Board***

***9 December 2010***

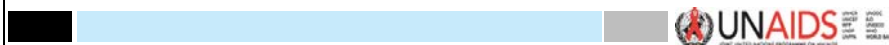
### ***Unified Budget and Accountability Framework (UBAF)***



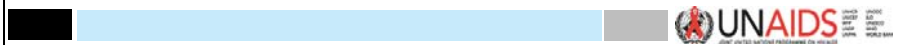
### ***Mandate of the Subcommittee***

To review in a general manner and make recommendations to the 28th PCB meeting on:

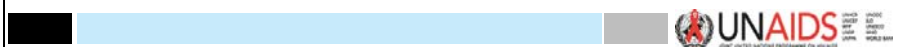
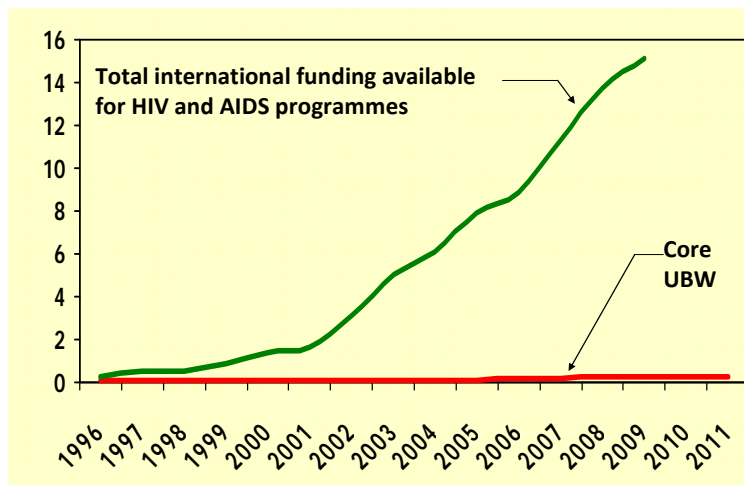
- a. the overall priorities, scope and structure of the UNAIDS Budget and Accountability Framework, including an assessment of budgetary allocations of different Cosponsors;
- b. the expected results and broad activities of the Unified Budget and Accountability Framework;
- c. the performance monitoring framework, indicators, targets and financial implementation reports; and
- d. follow-up on implementation of the previous decisions on the Unified Budget and Accountability Framework.



## **Overall context of the 2012-2015 Unified Budget and Accountability Framework**



### **Total AIDS funding compared to UNAIDS budget (in billions of US\$)**

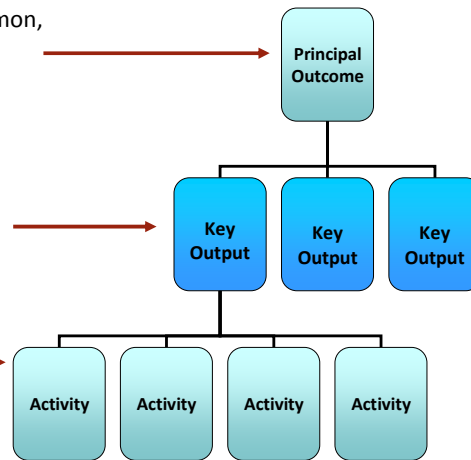


## Structure of the 2010-2011 UBW

**8 Principal Outcomes:** Setting common, high-level objectives, involving all stakeholders in the AIDS response

**41 Key Outputs:** Delivered jointly by and attributed to Cosponsors and the Secretariat

**125 Broad Activities:** Individual Cosponsor, Secretariat and interagency efforts, in line with an established division of labour and responsibilities



## Measuring progress and performance

**Expected result:** *Comprehensive programmes for the prevention of mother-to-child transmission scaled up*

**Indicator:**

Number of countries supported to develop and implement guidelines and strategies for scale up of PMTCT

**Benchmark**

62% of the middle and low-income countries have in place national scale-up plans for PMTCT (2008)

**Target**

At least 80% of countries have in place national scale-up plans for PMTCT and paediatric HIV care and treatment



## **Preventing mothers from dying and babies becoming infected with HIV**

**Expected result: Comprehensive programmes for the prevention of mother-to child transmission scaled up**

**UNICEF: Programmatic leadership in service delivery in 25 countries with a high burden of paediatric HIV infection**

**UNFPA: Supporting countries integrate HIV services into sexual and reproductive health and maternal and child health services**

**WHO: Normative guidance on infant diagnosis, testing, feeding, treatment; scaling up prevention services in antenatal settings**

**WFP: Supporting expansion of nutritional services in paediatric care, support and treatment**



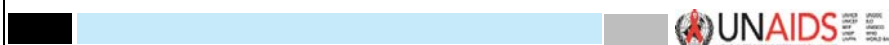
## **Breakdown of the 2010-2011 UBW**

Agency	Core UBW Funds	Supplemental Funds	Global and Regional Funds	Total UBW Resources
UNHCR	8,500,000	8,600,000	5,800,000	22,900,000
UNICEF	23,950,000	3,019,252	877,769	27,847,022
WFP	8,500,000	9,906,000	8,632,000	27,038,000
UNDP	17,010,000	6,000,000	20,000,000	43,010,000
UNFPA	20,975,000	29,250,000	28,590,000	78,815,000
UNODC	11,475,000	4,050,000	1,095,000	16,620,000
ILO	10,950,000	4,800,000	6,500,000	22,250,000
UNESCO	12,300,000	12,500,000	11,500,000	36,300,000
WHO	31,900,000	85,310,000	21,140,000	138,350,000
World Bank	15,410,000	10,020,000	14,150,000	39,580,000
Secretariat	182,400,000	-	-	182,400,000
Interagency	136,450,000	-	-	136,450,000
Contingency	5,000,000	-	-	5,000,000
<b>Total</b>	<b>484,820,000</b>	<b>173,455,252</b>	<b>118,284,769</b>	<b>776,560,022</b>

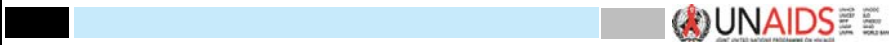
## ***UBW and other country level resources***

Agency	Total UBW Resources	Other Country Level Resources	Grand Total
UNHCR	22,900,000	11,500,000	34,400,000
UNICEF	27,847,022	309,077,023	336,924,045
WFP	27,038,000	216,309,000	243,347,000
UNDP	43,010,000	300,000,000	343,010,000
UNFPA	78,815,000	100,000,000	178,815,000
UNODC	16,620,000	45,150,000	61,770,000
ILO	22,250,000	11,700,000	33,950,000
UNESCO	36,300,000	28,500,000	64,800,000
WHO	138,350,000	127,549,000	265,899,000
World Bank	39,580,000	599,940,000	639,520,000
Secretariat	182,400,000	40,000,000	222,400,000
Interagency	136,450,000	-	136,450,000
Contingency	5,000,000		5,000,000
<b>Total</b>	<b>776,560,022</b>	<b>1,789,725,023</b>	<b>2,566,285,045</b>

***The PCB subcommittee is invited to review the background and context to the elaboration of a Unified Budget and Accountability Framework for UNAIDS for 2012-2015***



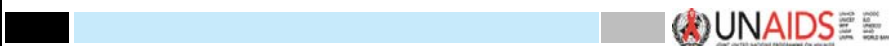
## ***Key requirements of the 2012-2015 Unified Budget and Accountability Framework***



## ***Recommendations of the 25<sup>th</sup> PCB***

The budget and accountability framework for 2012-2015 will need to:

- be country focused, based on epidemic priorities and UN capacities at country level;
- present clearly expected results and contributions of the Cosponsors and Secretariat;
- allocate funds based on epidemic priorities, the performance of the Cosponsors, and the funds that individual Cosponsors raise, not entitlements or pro-rata increases.

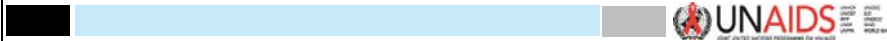


## ***Decisions of the 26<sup>th</sup> PCB***

To refocus work on ensuring:

- all plans are based on epidemic priorities, whether generalized or concentrated, and the comparative advantage of the UN;
- standardized country case studies are included as a regular item at PCB meetings;
- decisions on the allocation of resources are based on epidemic priorities and the comparative advantages of the UN;

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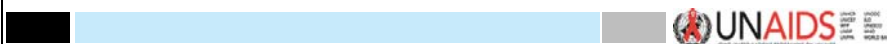


## ***Decisions of the 26<sup>th</sup> PCB***

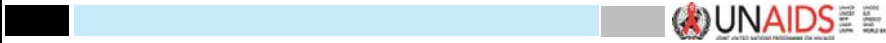
To refocus work on ensuring:

...

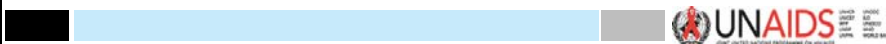
- future plans reflect the previous performance of the Secretariat or Cosponsors;
- commitments made on building UN capacity at country level are taken into account in future roles and funding allocations;
- the Secretariat does not assume roles that could be carried out by a Cosponsor, and;
- the efficiency and effectiveness of the Secretariat.



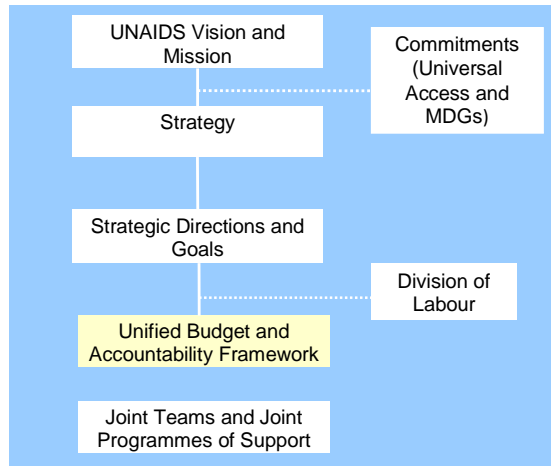
***The PCB subcommittee is requested to review  
and validate the requirements and approach  
towards the development of UNAIDS Unified  
Budget and Accountability Framework***



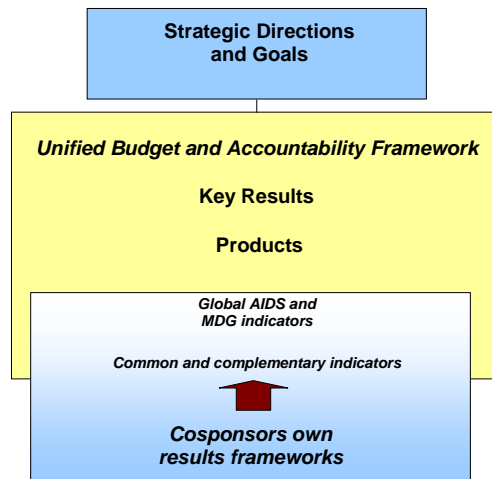
***Structure of the 2012-2015  
Unified Budget and Accountability Framework***



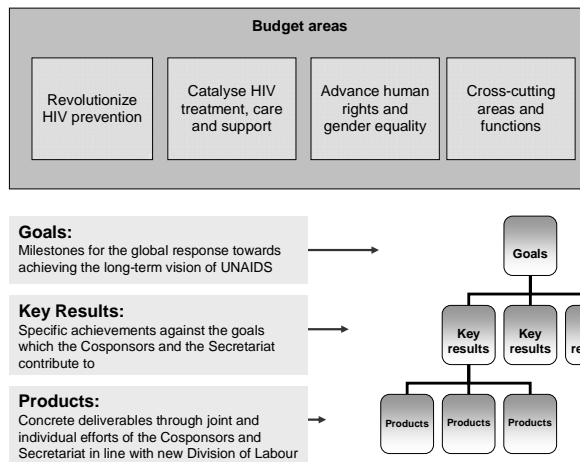
## Relationship between UNAIDS Strategy and UBAF



## Proposed 2012-2015 UBAF results framework



## Proposed 2012-2015 UBAF results hierarchy



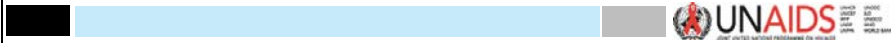
## Proposed 2012-2015 UBAF funding dimensions

	Funds for regional and country level activities	Funds for global level activities
<b>Cosponsor resources</b> - Core UBAF funds - Own and other funds		
<b>Secretariat resources</b> - Core UBAF funds - Other funds (if any)		

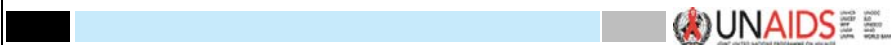


**Proposed 2012-2015 UBAF budget structure  
– breakdown by organization and region**

Organization	Latin America and the Caribbean	Asia and the Pacific	Europe and Central Asia	Middle East and North Africa	Sub-Saharan Africa	Global (HQ)	Total
UNHCR							
UNICEF							
...							
World Bank							
Secretariat							
Total							

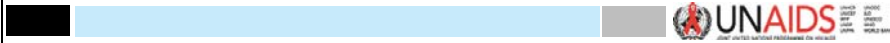


***The PCB subcommittee is invited to discuss the proposed results hierarchy and budget structure for the Unified Budget and Accountability Framework***

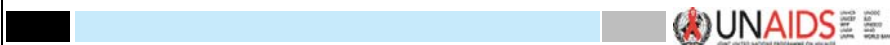


## ***Draft 2012-2015 UBAF timeline***

By end 2010	Agreement on budget template and other elements of 2012-2015 UBAF based on subcommittee guidance
Mid February	Cosponsors and Secretariat submit completed budget proposals for UBAF
Late February	Cosponsors and Secretariat review budget proposals
Early March	Possible Second Meeting of the PCB Subcommittee
Late March	CCO discuss and approve first draft of UBAF
Early April	Final draft of UBAF shared with PCB Subcommittee
Mid April	Proposed Third Meeting of the PCB Subcommittee to review proposed UBAF
June 2010	PCB invited to approve UBAF at its 28 <sup>th</sup> Meeting



***The PCB subcommittee is invited to discuss and agree on a timeline and process for the development the Unified Budget and Accountability Framework***



## **Annex 3: Key requirements of the UBAF as set out by the PCB**

### **Recommendations of the 25th PCB**

The budget and accountability framework for 2012-2015 will need to:

- be country focused, based on epidemic priorities and UN capacities at country level;
- present clearly expected results and contributions of the Cosponsors and Secretariat;
- allocate funds based on epidemic priorities, the performance of the Cosponsors, and the funds that individual Cosponsors raise, not entitlements or pro-rata increases.

### **Decisions of the 26th PCB**

To refocus work on ensuring:

- all plans are based on epidemic priorities, whether generalized or concentrated, and the comparative advantage of the UN;
- standardized country case studies are included as a regular item at PCB meetings;
- decisions on the allocation of resources are based on epidemic priorities and the comparative advantages of the UN;
- future plans reflect the previous performance of the Secretariat or Cosponsors;
- commitments made on building UN capacity at country level are taken into account in future roles and funding allocations;
- the Secretariat does not assume roles that could be carried out by a Cosponsor, and;
- the efficiency and effectiveness of the Secretariat.

## Annex 4: List of Participants on 9<sup>th</sup> December 2010



### Subcommittee of the Programme Coordinating Board for the development of the 2012-2015 Unified Budget and Accountability Framework

#### List of Members

Members	Name /Title	Organization	Contact Details
<b>Africa</b>			
<b>Senegal</b>	Ms Mariame Sy / Counsellor	Permanent Mission of Senegal	Permanent Mission of Senegal in Geneva Rue de la Servette 93 1202 Genève, Suisse Tel: +41(0) 22 918 0230 Fax: +41 (0) 22 740 0711 Email: <a href="mailto:mission.senegal@ties.itu.int">mission.senegal@ties.itu.int</a>
<b>Ghana</b>	Mr Jude Kwame Osei / First Secretary	Permanent Mission of Ghana	Permanent Mission of Ghana in Geneva 56, Rue de Moillebeau 1209 Geneva Tel: +41 (0) 22 919 04 50 Fax: +41 (0) 22 734 91 61 Mobile: +41 (0)762 88 03 04 Email: info@ghanamission.ch

Members	Name /Title	Organization	Contact Details
<b>Asia</b>			
<b>Japan</b>	Dr. Hiromi Obara/ Deputy Director, International Affairs Division <i>representing</i> Mr Yuji Otake / First Secretary	Permanent Mission of Japan in Geneva	Permanent Mission of Japan in Geneva 3, chemin des Fins 1218 Grand-Saconnex Genève, Suisse Tel: +41 (0) 22 717 3107 Fax: +41 (0) 22 717 3774 E-mail: yuji.otake@mofa.go.jp
<b>Western Europe and Other Groups (WEOG)</b>			
<b>Finland</b>	Ms. Heli Mikkola / HIV/AIDS Adviser	Ministry for Foreign Affairs of Finland	Permanent Mission of Finland in Geneva Rue Pré de la Bichette 1 Case Postale 198, 1211 Genève 20, Suisse Tel: +41 (0) 22 919 42 44 Fax: +41 (0) 22 740 0287 Mobile: +358 50 304 8156 Email: heli.mikkola@formin.fi  Email: eero.lahtinen@formin.fi Eero's Mobile: +41 (0) 79 559 3514
<b>Netherlands</b>	Ms. Monique Middelhoff / Senior Health and HIV/AIDS Advisor (assisted by Henriëtte van Gulik / First secretary) <i>representing</i> Ms Susanna Terstal / Deputy Permanent Representative	Permanent Mission of the Kingdom of the Netherlands in Geneva	Permanent Mission of the Kingdom of the Netherlands in Geneva 31-33, Avenue Giuseppe-Motta 1202 Genève, Suisse Phone: +41 (0) 22 748 18 03 Fax: +41 (0) 22 748 18 38 Mobile: +41 (0) 79 503 56 01 Email: susanna.terstal@minbuza.nl  Please copy Henriëtte van Gulik / first secretary: <a href="mailto:henriette-van.gulik@minbuza.nl">henriette-van.gulik@minbuza.nl</a>

Members	Name /Title	Organization	Contact Details
<b>Eastern Europe</b>			
<b>Poland</b>	Ms Jolanta Chojecka / Conseiller <i>representing</i> Andrzej Sados / Minister	Permanent Mission of the Republic of Poland in Geneva	Permanent Mission of the Republic of Poland in Geneva 15, Chemin de l'Ancienne Route 1202 Genève, Suisse Phone: +41 (0)22 710 97 06 Mobile: +41 79 271 80 93 Email: Jolanta.Chojecka@msz.gov.pl Andrzej.Sados@msz.gov.pl
<b>Group of Latin American and Caribbean Countries (GRULAC)</b>			
<b>El Salvador</b>	Ms Hilda Aguilar / First Secretary <i>representing</i> Mr Félix Ulloa / Ministro Consejero	Permanent Mission of the Republic of El Salvador in Geneva	Permanent Mission of the Republic of El Salvador in Geneva Rue de Lausanne 65 1202 Genève, Suisse Phone: +41 022 732 7036 Fax: + 41 022 7384744 Email: fulloa@rree.gob.sv rmenendez@rree.gob.sv
<b>NGOs</b>			
<b>Asia-Pacific</b>	Ms Rathi Ramanathan / Policy Officer and Member of Advisory Committee	Asia Pacific Network of Sex Workers	Asia Pacific Network of Sex Workers 1511/18 Paholyotin Road (near Paholyotin Rama Theatre) Samsen Nai, Payatai Bangkok, Thailand Phone: +66 603 404 18 966 Fax: +66 603 404 18 966 Email: rath2@hotmail.com
<b>Europe</b>	Mr Rhon Reynolds / Advocacy Specialist	International AIDS Vaccine Initiative (IAVI)	International AIDS Vaccine Initiative (IAVI) Herengracht 208 1016 BS Amsterdam, Netherlands Tel: +31 20 52 100 30 Fax: +31 20 52 100 39 Email: rhonreynolds@yahoo.com

Members	Name /Title	Organization	Contact Details
<b>Cosponsors</b>			
<b>WHO</b>	Dr Andrew Ball / Senior Strategy and Policy Adviser  (assisted by Dr Fatiha Terki/ Partnerships Officer, Department of HIV/AIDS)	WHO	World Health Organizations 20 Avenue Appia CH-1211 Geneva 27, Suisse Tel : +41 (0)22 791 47 92 Fax : +41 (0)22 791 15 75 Email : terkif@who.int balla@who.int
<b>UNESCO</b>	Mr Christopher Castle / Chief, Section on HIV and AIDS	UNESCO	UNESCO 7, Place de Fontenoy 75007 Paris, France Tel: +33 (0)1 45 68 09 71 Fax: +33 (0)1 45 68 56 36 Email: C.Castle@unesco.org
<b>UNAIDS Secretariat</b>			
<b>DXD MER</b>	Ms Jan Beagle / Deputy Executive Director Management & External Relations	UNAIDS	Joint United Nations Programme on HIV/AIDS (UNAIDS) 20, avenue Appia 1211 Genève 27, Suisse Phone: +41 (0)22 791 4212 Fax: +41 (0) 22 791 4701 Mobile: +41 (0) 79213 4303 Email: beaglej@unaids.org

**UNAIDS Secretariat staff:**

Mr Joel Rehnstrom	Director, Financial Management and Accountability Department (FMA)
Mr Martin Good	Chief, Planning and Budget Division (PAB)
Mr David Sunderland	Performance Monitoring Adviser
Mr Elmer Pagdilao	Planning and Administrative Assistant
Ms Sophie Richardson	Administrative Assistant

## **Annex 5: Decisions, Recommendations and Conclusions of UNAIDS Programme Coordinating Board related to the Unified Budget and Workplan (2001-2010)**

### **26th Meeting of the UNAIDS Programme Coordinating Board Geneva, Switzerland, 22-24 June 2010**

#### **Agenda item 4.2: Report of the PCB Task Force on SIE follow-up related to all aspects of Governance**

10.1 *Requests* the UNAIDS Executive Director, Programme Coordinating Board, and all UNAIDS Cosponsor Heads of Agency to revitalise the role of the CCO, with two regular formal CCO meetings per annum, supported by:

- Greater investment by the global coordinators and secretariat in preparing the CCO agenda and background briefing material to ensure that deliberations of the heads of agencies are focused on (i) key decisions of the Programme Coordinating Board that need to be discussed with the governing boards of Cosponsor agencies and (ii) progress towards the implementation of the new strategy and lessons for division of labour at country level;
- Strengthening accountability within the individual Cosponsors by revising the CCO MOU to state that the Cosponsors will ensure that the relevant objectives and indicators agreed in UNAIDS global level results frameworks are incorporated in the corporate results framework, or equivalent, of each Cosponsor. This work should be closely linked to the evolution and development of the Unified Budget and Workplan;
- Enhancement of the role of the CCO in agreeing benchmarks for performance and measuring progress against them;
- Guidelines to be prepared by the PCB Bureau on the content of the annual written Report of the CCO to the Programme Coordinating Board which is to be provided in advance of the relevant Board meeting, based on the need for more strategic reporting;

10.3 *Recognizing* the need to support a strong Secretariat and avoid micro-management of the Joint Programme, and *taking* effective responsibility for governance of UNAIDS, *agrees* to refocus its work on ensuring:

- Cosponsor and Secretariat plans for provision of support at country level are based on epidemic priorities, whether generalized or concentrated, and the comparative advantages of the UN;
- standardised country case studies are included as a regular item at Programme Coordinating Board meetings;
- decisions of the Executive Director on the allocation of Unified Budget and Workplan money between the 11 organisations (ten Cosponsors and Secretariat) are based on epidemic priorities and the comparative advantages of the UN;
- future plans reflect the previous performance of the Secretariat and Cosponsors;
- commitments made by the 11 organisations on building relevant UN capacity at country level are met and taken into account in considering future roles and funding allocations;
- that the Secretariat does not assume roles that could be carried out by a Cosponsor; and
- the efficiency and effectiveness of the Secretariat;

10.5 *Take* effective responsibility for oversight of UNAIDS, by revising the working practices of the Programme Coordinating Board to improve the effectiveness of its meetings, issues and changes to include the following:

- j. **PCB subcommittee on the UBW:** that the subcommittee continue with a revised terms of reference, including an assessment of budgetary allocations to different Cosponsors; and to encourage appropriate and full representation with qualified, engaged and financially-competent participants who have a working knowledge of the UN and preferably UNAIDS, also that the subcommittee would not be a permanent structure but will be convened when relevant to the preparation of the Unified Budget and Workplan;

#### **Agenda item 4.3: Mission Statement**

11.1 *Endorses* a new vision statement for UNAIDS of: “*Zero new HIV infections. Zero discrimination. Zero AIDS-related deaths*”;

11.2 *Endorses* a new UNAIDS new mission statement of:

“UNAIDS, the Joint United Nations Programme on HIV/AIDS, is an innovative United Nations partnership that leads and inspires the world in achieving universal access to HIV prevention, treatment, care and support.

UNAIDS fulfills its mission by:

Uniting the efforts of United Nations System, civil society, national governments, the private sector, global institutions and people living with and most affected by HIV;

Speaking out in solidarity with the people most affected by HIV in defense of human dignity, human rights and gender equality;

Mobilizing political, technical, scientific and financial resources and holding ourselves and others accountable for results;

Empowering agents of change with strategic information and evidence to influence and ensure that resources are targeted where they deliver the greatest impact and bring about a prevention revolution; and

Supporting inclusive country leadership for sustainable responses that are integral to and integrated with national health and development efforts”;

### **25<sup>th</sup> Meeting of the UNAIDS Programme Coordinating Board Geneva, Switzerland, 8-10 December 2010**

#### **Agenda item 2: Second Independent Evaluation of UNAIDS**

4.3 *Calls upon* Member States to ensure the consistency of national positions on AIDS at the Programme Coordinating Board and the governing bodies of Cosponsoring organizations with a view to promoting results-based performance and joint UN programming at country level including harmonization and alignment to national HIV responses;

4.6 *Calls upon* Member States, civil society and UNAIDS to continue the Programme Acceleration Funds facility and improve current operational practice, changes to include:

- regular reporting on outcomes from the utilization of Programme Acceleration Funds to the Programme Coordinating Board through regular reporting mechanisms of the Unified Budget and Workplan; and

- proposals by the Executive Director and Cosponsor heads of agencies at the December 2010 Programme Coordinating Board to achieve cost-reducing efficiency gains in the transmission of funds by the Cosponsor agencies;
- 4.7 *Calls upon* all Programme Coordinating Board Members and participants to hold the Executive Director accountable for the allocation of funds raised by the Secretariat between the Secretariat and the individual Cosponsors, meaning the:
- future allocation of inter-agency funding should explicitly show the distribution among the Secretariat and Cosponsors;
  - allocation of Unified Budget and Workplan funding raised through the Secretariat should no longer be based on entitlement and pro-rata increases, but on epidemic priorities, the performance of the Cosponsors, and the funds that individual Cosponsors raise at global and regional levels;
  - consideration by the major funders of the UN's response at global level of: (i) whether funding through UNAIDS could increase in response to a shift to performance-based allocations; and (ii) the degree to which the Executive Director should take the lead in raising resources for the UN at global level or whether fund-raising should increasingly be a Cosponsor responsibility; and
  - Secretariat and Cosponsor performance should be defined around commitments made on development of UN capacity at country level; this is what the Programme Coordinating Board should hold the global coordinators, as the main representatives of their organizations, and the Executive Director (in his or her capacity as head of the secretariat) accountable for and hence should be what is reported against on an annual basis;
- 4.8 *Requests* UNAIDS to revise the role and contents of the Unified Budget and Workplan from 2012 onwards to:
- focus on: (i) showing what capacity individual Cosponsors and the secretariat intend to have at country level and (ii) the allocation of funding to ensure that planned capacity is in place; and
  - include funding to evaluate the degree to which UN capacity established at country level is making a relevant, effective and efficient contribution to the national HIV response;