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**Report of the Executive Director**

## **I We are coming to the close of perhaps the most momentous year in the three-decade history of AIDS epidemic.**

I believe that we are seeing the beginning of the end of this epidemic:

- Prevention revolution is showing dramatic results;
- Massive scale up in access to HIV treatment;
- UN Member States committed to concrete targets of the Political Declaration;
- On World AIDS Day 2011, from Aarhus to Zanzibar, UNAIDS' vision of Getting to Zero is being assimilated and transformed into local community goals; numerous Heads of State make specific reference to our vision;
- US Government pronounced an AIDS-free generation as a policy priority; and
- Regional bodies such as African Union, ASEAN and in the MDG 6 Action Plan for Eastern Europe and Central Asia reflect the HLM commitments.

Countries are making bold progress on HIV and human rights:

- Lifting of HIV-related travel restrictions in Armenia and Fiji;
- Model "HIV Equity Tribunal" in Kenya; and
- UK and US to consider human rights situations in decisions on foreign assistance.

Political optimism underpinned by scientific breakthroughs for HIV:

- Treatment plus combination prevention driving down new infection rates—most dramatically in Botswana, Lesotho, Namibia, and Zimbabwe;
- iPrEx study showed almost 90% efficacy of PrEP in gay men;
- \$1 test kit for HIV and other diseases; and
- Through crowdsourcing, internet users developed a model of the structure of the proteins that HIV needs to replicate, doing in three weeks what conventional research methods failed to do for years.

## **II It is not only the AIDS response that is changing: the world is changing**

Old approaches are obsolete:

- Fresh political momentum being generated through social media, mobile and broadband technologies—green shoots from the grassroots;
- New geopolitical configurations and growing public movements;
- While Europe and the US struggle with economic crisis, an economically emergent Africa moving to post-dependence era;
- BRICS driving scientific innovation and new designs for global governance; and
- Worldwide Occupy movement focusing attention on inequity and an unsustainable status quo.

Traditional donor/recipient dynamic cannot—and should not—be sustained:

- Busan marked the end of "aid as charity" and began a new era of "development for sustainability";
- Time for a new development paradigm that moves beyond a focus on resources toward building a socially sustainable agenda; and
- Driven by human rights and addressing social determinants of health.

### **III UNAIDS' value in a changing world: Political leadership, strategic engagement and alliance brokering**

Leveraging AIDS as an entry point for larger health and development goals:

- High profile engagement with Pink Ribbon-Red Ribbon Alliance;
- HIV response recognized as a model by the UN High Level Meeting on Non Communicable Diseases; and
- AIDS as a pathfinder for addressing social determinants of health in Rio.

BRICS assuming global governance of the AIDS response:

- WHO and UNAIDS united BRICS Ministers of Health on a new agenda for South-South cooperation to expedite health technology innovation;
- UNAIDS engagement with senior representatives of the Russian Government ; and
- For Doha+10, UNAIDS engaged with India to ensure that quality generic medicines continue to be made available, urging all countries to make greater and more strategic use of TRIPS flexibilities.

Unprecedented momentum to achieve an AIDS-free generation:

- Growing number of Heads of State, First Ladies, and private sector mobilized to support the Global Plan to Eliminate New HIV Infections among Children and to Keep Their Mothers Alive.

UNAIDS empowering next generation of leaders:

- CrowdOutAIDS leveraging the potential of new social media to crowdsource the new UNAIDS strategy on HIV and young people online, in real time.

Private sector and civil society partnerships are expanding:

- Through UNAIDS partnership with Standard Bank, thousands of people were tested for HIV in Nigeria, South Africa and Uganda for World AIDS Day;
- Sir Richard Branson, CEO of Virgin Group, “tweeted” as part of our social media efforts to move from thousands to millions of supporters;
- UNAIDS partnership with Xinhua News agency extended the reach of our public service announcements worldwide; and
- Met with faith leaders in many countries who are using their influence to scale-up services and promote issues of social justice, human rights and dignity.

### **IV Post-High Level Meeting, all paths lead to zero**

UNAIDS expects to be held to account and measured by our ability to mobilize UN Member States and partners to achieve the HLM goals:

- Reaching the Political Declaration targets requires bolder, more focused, results-driven, and accountable AIDS response at country level;
- Shared responsibility is the most urgent and strategic issue before us; and
- We must roll out a socially sustainable strategy—key to ending this epidemic.

Shared responsibility requires we address the changing balance of power:

- South Africa now contributes over \$1.2 billion per year of domestic resources to national AIDS response;
- African leadership called on UNAIDS to analyze effectiveness of AIDS investments, accountability mechanisms and continental targets; and

- At ICASA, I urged African leaders to act boldly to reduce dependence and build new development paradigm.

I also call on emerging countries to do their share:

- Growth of new economies is not translating into improved lives and health for their people

UNAIDS and partners developed new Investment Framework to facilitate more focused and results-driven use of scarce resources:

- Changing “business as usual” means refocusing investments for HIV, TB and an integrated health approach to deliver maximum impact;
- Investment Framework provides a map to support countries to find their own path to focus AIDS investments on high-impact, evidence-based, high-value strategies;
- UNAIDS will support high impact countries to reprogramme resources more efficiently based on the framework –key to becoming ‘faster, smarter, and better’;
- If taken to scale, this approach will reverse the epidemic and achieve Political Declaration goals, and reduce the long-term cost of the AIDS response (after 2015 peak, investments needed will diminish); and
- Demonstrates multiplying returns on investment that AIDS presents.

Global Fund remains an essential partner to help countries reach the ambitious goals set at the High Level Meeting - I am very concerned by the Global Fund Board’s decision to postpone Round 11. UNAIDS is prepared to act:

- Committed to leverage available funds and the Investment Framework to maximize resource use at country level;
- Called for African Leadership Summit to coordinate a strong, shared response to this situation;
- Establishing a Country Response and Support Team (CREST) to support countries to avoid disruption of services, reprogramme for impact and support effective implementation;
- Increase support in 20+ high impact countries and other countries where Global Fund has large portfolio to help manage changes, re-plan priorities and maximize investments;
- Continue to implement Treatment 2.0 to ensure costs of treatment are reduced and efficiencies are maximized; and
- Continue to push the international community to urgently explore innovative alternative sources of funding to bridge the gap, including a financial transaction tax to fund critical health and development programmes.

## **V Confidence in the Joint Programme remains high**

As countries contemplate a new Investment Framework—UNAIDS will “walk the talk,” to structure a Joint Programme that is fit for purpose—now and into the future:

- UNAIDS has maintained full funding in 2011, thanks to our confidence from our donors; and
- UNAIDS Strategy focuses the global response and the Joint Programme on a set of outcome-oriented goals—we will be held accountable for mobilizing partners to achieve the goals.

Faster. Smarter. Better: UNAIDS' new Secretariat Workforce Strategy guides our way forward to 2015 - UNAIDS' internal structure, process, resource allocation, decision making, accountability and staff expertise will be aligned to our new strategy. We are undertaking organizational changes to ensure alignment:

- Strengthening country and regional offices;
- Smaller, simplified and refocused headquarters; and
- Improved business processes
  - Resources allocated against specific activities directly linked to the 10 goals in the HLM Political Declaration
  - Planning and budgeting strengthened to achieve sound and effective use of resources.

UNAIDS will become a renewed, refocused Organization:

- Over the coming 12 months, expect UNAIDS will make UNAIDS Headquarters smaller, more dynamic and flexible; and, increase deployment of staff to field;
- Significant cost savings projected by 2013;
- UNAIDS will be better equipped to help countries achieve goals for 2015; and
- UNAIDS will be repositioned to influence a sustainable and equitable agenda for AIDS, health and development post-2015.

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