



## UNAIDS PCB BUREAU MEETING

**DATE:** Thursday, 27 February 2025

**TIME:** 14:00-17:00 (CET)

**VENUE:** Hybrid (in-person at the UNAIDS building and virtually on Teams)

### PARTICIPANTS

**Brazil: Representing the PCB Chair:** H.E. Mrs Cecília Kiku Ishitani, Ambassador, Deputy Permanent Representative, Permanent Mission of Brazil in Geneva; Mr Dráurio Barreira, Director of the Department of HIV/Aids, Tuberculosis, Viral Hepatitis and STIs; Ms Débora Antônia Lobato Cândido, Second Secretary, Permanent Mission of Brazil in Geneva; Ms. Rafaela Seixas Fontes, Deputy Head of the Division of Global Health, Ministry of Foreign Affairs; Ms. Sarah Maria Soares Fernandes Bayma, International Advisor of the HIV/Aids, Tuberculosis, Viral Hepatitis and STIs Department; Ms. Talita Antônio, International Advisor of the HIV/Aids, Tuberculosis, Viral Hepatitis and STIs Department; Mr. André Vito, Technical Advisor in International Affairs of the Special Advisory in Foreign Affairs, Ministry of Health.

**Netherlands: Representing the PCB Vice-Chair:** Mr Theo van de Sande, Senior Policy Officer, Ministry of Foreign Affairs; Ms Zina Olshanka, First Secretary, Permanent Mission of the Kingdom of the Netherlands in Geneva.

**Kenya: Representing the PCB Rapporteur:** Dr Douglas Bosire, Country support, National Syndemic Diseases Control Council, Ministry of Health; Dr Jean Gitau, Minister Counsellor, Permanent Mission of Kenya in Geneva;

**Representing the PCB NGO Delegation:** Mr Xavier Biggs, Monitoring & Evaluation Manager, Jamaica AIDS Support for Life; Ms Amanita Calderon-Cifuentes, HIV research and advocacy officer, Trans Europe & Central Asia (TGEU).

**ILO: Representing the Committee of Cosponsoring Organizations:** Mr Kofi Amekudzi, Senior Technical Specialist, ILO Programme on HIV/AIDS, International Labour Organization (ILO).

**UNAIDS Secretariat:** Mr Morten Ussing, Director Governance; Ms Samia Lounnas, Senior Governance Advisor; Ms Adriana Hewson, Governance Officer; Ms Maya Salama, Governance Officer.

### MEETING AGENDA

- 1. Introduction of the 2025 PCB Bureau:** *The 2025 PCB Bureau will briefly introduce themselves and the Chair will kick off the workplan for 2025.*

2. **Preparation for the 56th PCB meeting (24-26 June 2025, Geneva, Switzerland):** *The Bureau will receive an update and provide guidance on the preparations for the upcoming PCB meeting, including reviewing proposed agenda items.*
  3. **Modalities and procedures for the 56th and 57th PCB meetings:** *The Bureau will discuss the modalities for the 56th and 57th PCB meetings in 2025.*
  4. **Timeline for the selection process of new members of the UNAIDS Independent External Oversight Advisory Committee (IEOAC):** *The Bureau will receive an update on the selection process of new members of the IEOAC for 2026–2027.*
  5. **Update and Timeline for the 2025 ECOSOC process:** *The PCB Bureau will receive an update on the 2025 ECOSOC process including the 2025 ECOSOC resolution on the Joint Programme.*
  6. **Any other business**
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## Summary of the Meeting

### 1. Introduction to the 2025 PCB Bureau

The PCB Bureau Chair welcomed the Members of the Bureau for 2025: Brazil as Chair, Netherlands as Vice-Chair, Kenya as Rapporteur, ILO as the Chair of the Committee of Cosponsoring Organizations and the representatives of the NGO Delegation and congratulated the incoming members on their election to the Bureau (see list of the 2025 Bureau members on the UNAIDS website: [PCB Bureau | UNAIDS](#)).

The Chair recalled that the Bureau members received the agenda for this meeting and the draft workplan of the Bureau for 2025 as part of the background documents of the meeting.

The PCB Bureau discussed the 2025 workplan (Annex 1), which they noted is a living document that would continue to be updated. A shared version of the workplan will be available to Bureau members. Bureau members looked forward to the induction session for new PCB members, participants and observers taking place on 4 March 2025 and the Missions' briefing on 13 March focusing on the development of the next Global AIDS Strategy 2026-2031, which all PCB stakeholders would be invited to attend.

The Bureau requested further discussions with the Secretariat on the possibility of holding a specific Missions' briefing on the evolving financial situation for the Joint Programme.

### 2. Preparation for the 56th PCB meeting (24–26 June 2025, Geneva, Switzerland)

**Standing Items:** The following standing items are common practice for the June meeting of the PCB. The Secretariat provided the following information, and the PCB Bureau commented in blue on the agenda items to be included in the draft agenda of the 56th PCB meeting.

- **Report of the 55th PCB meeting: (confirmed for the 56th PCB meeting):** The draft report of the previous meeting is currently being finalized. It will be circulated to the 2024 PCB Chair and subsequently to the 2025 PCB Bureau, for clearance before posting. The modus operandi [of the PCB](#) requires that the report is posted shortly after the agenda is posted: “A report of the PCB meeting shall incorporate the recommendations, decisions and conclusions referred to in paragraph 30 above and be distributed to members and other participants within sixty days of the close of the meeting.”
- **Report of the Executive Director: (confirmed for the 56th PCB meeting):** The report of the Executive Director is a standing item at all PCB meetings. The Executive Director traditionally releases an outline of the report in advance of the meeting. The full report is published following her delivery of the speech at the PCB. The report includes the most important achievements in the global AIDS response since the PCB last met, as well as an emphasis on remaining challenges.
- **Report of the Committee of Cosponsoring Organizations (CCO): (confirmed for the 56th PCB meeting):** This report will be presented by ILO, the Chair of the Committee of Cosponsoring Organizations for 2025.
- **Report by the NGO Representative: (postponed to the 57th PCB meeting):** The NGO report is written by the NGO Delegation, typically following extensive consultations with civil society globally, on a topic of their choice. Given the timing of their most recent report in December 2024, the NGO Delegation proposed to postpone this report to the 57th PCB meeting in December 2025 to which the Bureau members agreed.
- **Leadership in the AIDS Response: (confirmed for the 56th PCB meeting)** The Executive Director may invite one or several high-level speakers to present a specific topic. The Secretariat will provide additional information to the Bureau on the high-level speaker closer to the PCB meeting.
- **Follow-up to the thematic segment from the 55th PCB meeting on Addressing inequalities in children and adolescents to end AIDS by 2030 (confirmed for the 56th PCB meeting):** Every PCB has a thematic segment on a timely topic selected by the PCB. The thematic segment takes place on the last day of the PCB, following the decision-making segment, and its format can vary, but usually involves keynote interventions and panels of speakers. There is no decision-making on the thematic segment to give representatives the time and space to really engage in the discussions. At the subsequent PCB meeting, a summary report of the thematic segment’s presentations and discussions is provided for decision making. This report, the Follow-up to the thematic segment, will be on the topic of the 55th PCB meeting: Addressing inequalities in children and adolescents to end AIDS by 2030. The summary report is being finalized and will be sent shortly to the Bureau for discussion and clearance.
- **Update on strategic human resources management issues (confirmed for the 56th PCB meeting):** In response to the request of the PCB at its 30th meeting in June 2012, this update provides information on human resources management activities undertaken by

the Secretariat of the Joint Programme for a reporting period from April 2024 – March 2025.

- **Statement by the representative of the UNAIDS Secretariat Staff Association (USSA) (confirmed for the 56th PCB meeting):** The Statement by the UNAIDS Secretariat Staff Association provides a short overview of priority issues affecting staff in UNAIDS. The Chair of the Staff Association delivers the statement.
- **Unified Budget, Results and Accountability Framework 2022–2026 (confirmed for the 56th PCB meeting):** The UBRAF includes the following sub-items:
  - o Performance reporting: typically, this involves a package of papers with an executive summary, organizational reporting, regional reporting, and results reporting.
  - o Financial reporting: audited financial statements for 2024 and an interim financial update for 2025.
  - o Budget and Workplan: within the UBRAF 2022-2026, there are two biennium budgets and one transitional budget.
- **Organizational Oversight Reports (confirmed for the 56th PCB meeting)**
  - o This standing agenda item was implemented by the Executive Director further to a recommendation from the Joint Inspection Unit in 2019.
  - o The PCB concurred with this approach in decision point 9.4 from the 45th meeting,
    - **(9.4)** *“Welcomes and affirms the commitment of the Executive Director to establish a regular stand-alone agenda item, in consultation with the Bureau of the Programme Coordinating Board, to cover internal and external audits, ethics, and other topics on accountability presented by the appropriate independent functions in their respective reports to the Board starting at the 46th Programme Coordinating Board meeting.”*
  - o This agenda item comprises the report of the external auditor, the report of the internal auditor, the report of the Ethics Office, the report of the Independent External Oversight Advisory Committee (IEOAC), and the management response to the organizational oversight reports.
- **Thematic Segment: *Beyond 2025: Countering health inequities through sustaining the HIV response, human rights and harm reduction for people who use drugs* (postponed to the 58th PCB meeting):** The theme for the thematic segment was approved at the 55th PCB meeting in December 2024.

In the context of the postponement of the thematic segment and the NGO report, the Bureau agreed to recommend that the Executive Director could consider inviting a speaker for the Leadership in the AIDS response agenda item that would bring in civil society perspectives on the impact of the evolving financial situation on the HIV response, and it was considered that harm reduction issues could also be covered under this agenda item.

## **Possible issues to be considered at the 56th PCB meeting**

### **- Follow-up actions to the 2024-2025 Workplan and Budget (UBRAF)**

- This is a follow-up to the following decision points:
  - **53rd PCB (6.5)** *Requests the Executive Director and the Committee of the Cosponsoring Organizations to continue to ensure that the Joint Programme remains sustainable, resilient and fit-for-purpose, by revisiting the operating model, supported by external expert facilitation and through appropriate consultations, including with the PCB members and participants, reporting back at the June 2025 PCB meeting with recommendations which take into account the context of financial realities and risks to the Joint Programme and relevant recommendations of the Joint Inspection Unit, recognizing the importance of the findings of the mid-term review of the Global AIDS Strategy and development of a long-term strategy to 2030 and beyond, in aligning the Joint Programme;*
  - **55th PCB (6.3)** *Recalling decision 6.5 of the 53rd PCB meeting, looks forward to the report of the Executive Director and the Committee of Cosponsoring Organizations at the 56th PCB meeting on the recommendations from the review of the Joint Programme operating model supported by the High-Level Panel on a resilient and fit-for-purpose UNAIDS Joint Programme in the context of the sustainability of the HIV response.*
- In response to the PCB decision, the Executive Director and the International Labour Organization Director-General, on behalf of the CCO, convened a High-Level Panel on a resilient and fit-for-purpose UNAIDS Joint Programme in the context of the sustainability of the HIV response which began its work in October 2024. It is expected to provide a set of recommendations on the operating model of the Joint Programme by the end of March 2025, which will be received by the Executive Director and the CCO.
- Based on those recommendations, the Executive Director and the CCO will report back to the 56th meeting of the PCB in June 2025 on the revisiting of the operating model for consideration by the Board. The process will be an important input into the development of the new 2027–2031 UBRAF.

The PCB Bureau agreed that this agenda item would be considered at the 56th PCB meeting in June. The PCB Chair requested the Secretariat to provide regular updates on the financial situation and the work of the High-Level Panel on a resilient and fit-for-purpose UNAIDS Joint Programme in the context of the sustainability of the HIV response.

Bureau members highlighted the importance of the Board having adequate time to process the report of the Executive Director and the CCO based on the recommendations of the High-Level Panel before the discussions at the June PCB meeting. Bureau members reiterated the importance of the leadership of the Secretariat and Cosponsors in taking the recommendations on

the operating model forward to the PCB with concrete proposals.

- **Follow-up actions to the 2024–2025 Workplan and Budget**

- o This agenda item is a follow-up to decision point 6.6 from the 53rd PCB:
  - **(6.6)** *Requests the Joint Programme to continue to incorporate prioritization in its planning as part of its management function, and report back to the PCB at the June 2024 PCB meeting, and future years as necessary when projected revenue falls below the budget threshold of the UBRAF, contributing to organizational resilience, boosting donor confidence, identifying areas for resource mobilization, and identifying needs and opportunities for streamlined, innovative programme delivery;*
- o At the 54th PCB meeting in June 2024, the Board decided the following:
  - *Takes note of the plan to cover the funding gap of US\$ 45–50 million for the 2024–2025 biennium and maintain an annual core budget of US\$ 160 million: a. By using the available fund balance, respecting the minimum level of US\$ 70 million; b. By returning to the core fund balance the US\$ 25.1 million set aside for the Staff Benefits Fund in 2012, following decision point 7.4 from the 30th meeting of the Programme Coordinating Board to fully fund the organizational staff-related liabilities from the fund balance; c. Noting that this would leave UNAIDS' accrued ASHI funding at US\$ 129.5 million compared to the 2023 actuarial requirement of US\$ 104.7 million;*

The PCB Bureau agreed that an update on prioritization would be provided as part of the financial reporting under the UBRAF 2022-2026 agenda item. Bureau members noted that prioritization is also part of the Report of the Executive Director and the Report of the CCO.

- **Annotated outline of the Global AIDS Strategy 2021-2026**

- o This agenda item is in follow-up to decision point 6.2a from the 55th PCB meeting:
  - *On the basis of the findings of the mid-term review of the Global AIDS Strategy 2021-2026, the 2030 target-setting process, and the ongoing review of the Joint Programme operating model, and acknowledging the need for coherence and transparency between these parallel processes, requests the Executive Director to:*
    - a. *Present the annotated outline of the Global AIDS Strategy 2026-2031, to be developed through an inclusive and transparent multistakeholder consultative process, for consideration by the Programme Coordinating Board at the 56th PCB meeting in June 2025;*
- o The starting point for the consultative process for the development of the next Global AIDS Strategy 2026-2031 is the findings of the mid-term review of the



current Global AIDS Strategy 2021-2026 which were presented at the 55th PCB meeting in December 2024.

- Tentative timeline for the Global AIDS Strategy 2026-2031 development process:
  - 27 February: PCB Bureau meeting (touchpoint with PCB Bureau members and summary shared with all PCB members)
  - February-March: launch of consultation phase and establishment of working groups on technical areas with relevant experts
  - 13 March: PCB Missions Briefing for all PCB stakeholders
  - March/April completion: Online surveys sent and responses collected and analyzed
  - 29 April: Multi-stakeholder consultation
  - 6 May: CCO meeting in Copenhagen
  - 15 May: Outline of the next Global AIDS Strategy posted online (start of pre-PCB consultations)
  - 29-31 May: in-person meeting of Independent External Oversight Advisory Committee (IEAOC)
  - 24-26 June: 56th PCB meeting – annotated outline of the Global AIDS Strategy 2026-2031 presented
  - December: Adoption of the Global AIDS Strategy 2026-2031 at the 57th PCB meeting

The PCB Bureau agreed that this agenda item would be considered at the 56th PCB meeting in June.

- **Workplan and Budget 2026**

- This agenda item is in follow-up to decision point 6.2b from the 55th PCB meeting:
  - *On the basis of the findings of the mid-term review of the Global AIDS Strategy 2021-2026, the 2030 target-setting process, and the ongoing review of the Joint Programme operating model, and acknowledging the need for coherence and transparency between these parallel processes, requests the Executive Director to:*
    - b. *Present the one-year transitional UBRAF Workplan and Budget for 2026, within the framework of the current UBRAF at the 56th PCB meeting;*
- The 2026 Workplan and Budget would be presented as a sub-item of the 2022-2026 UBRAF agenda item at the 56th PCB meeting, as per the decision of the Board.

- However, given that the discussions on the Joint Programme operating model will take place in June and considering the current funding uncertainties for 2026, UNAIDS leadership has advised that presenting the 2026 Workplan and Budget for the PCB's approval in June would be premature.
- To ensure alignment with the outcome of the discussions on the operating model in June, the 2026 Workplan and Budget would be submitted for PCB approval during a half-day, fully virtual special session of the PCB in October 2025, with a procedural update provided at the 56th PCB meeting under the UBRAF 2022-2026 agenda item. The update would include a process paper to clarify the linkage between the 2026 Workplan and Budget and the PCB decisions on the operating model. There would need to be a PCB decision agreeing to hold a special session of the PCB in October to approve the 2026 Workplan and Budget, which would supersede the decision from the 55th PCB.
- The timeline for the establishment of the working group for the development of the next UBRAF would remain in September as per decision 6.2c of the 55th PCB meeting.

The PCB Bureau agreed that the 2026 Workplan and Budget could not be prepared for the PCB's approval by the 56th PCB meeting in June based on the reasons above. They stressed the importance of having a procedural update as a sub-item of the 2022-2026 UBRAF agenda item at the 56th PCB meeting, with a proposed decision on holding a special session of the PCB no later than October to approve the 2026 Workplan and Budget.

**- Report on the selection process for the 2026-2027 membership of the UNAIDS IEOAC**

- This agenda item is a follow-up to the following decision point from the 53rd PCB meeting:
  - (11.3) *As per the terms of reference, requests the Executive Director, in consultation with the PCB Bureau, to initiate the process for selecting the new membership of the Independent External Oversight Advisory Committee for 2025–2026 and 2026–2027*

The PCB Bureau agreed that this agenda item would be considered at the 57th PCB meeting in December 2025, in line with the revised timeline for the selection process for new members of the IEOAC provided by the Secretariat under agenda item 4.

**- Update on the Global Partnership to eliminate all forms of HIV-related stigma and discrimination:**

- This agenda item is a follow-up to the following decision point from the 51st PCB:



- **(7.4d)** *Report to the Programme Coordinating Board on further progress at a future meeting of the Programme Coordinating Board;*
- At its first meeting in February 2023, the Bureau recommended that, in view of the most recent report delivered at the 51st PCB meeting, this report be considered in 2024. At a meeting of the Bureau in October 2024, the technical team advised that December 2025 would be the preferred timeframe for this item, which would mark a three-year period since the last PCB update.

The PCB Bureau agreed that this agenda item would be considered at a later PCB meeting.

#### Overall Bureau conclusion on the agenda of the 56<sup>th</sup> PCB meeting (24-26 June)

On the basis of the confirmations of the PCB Bureau members on the agenda items to be included for the 56th PCB meeting, the Chair requested the Secretariat to draft an annotated and timewise agenda for the 56th PCB meeting to submit to the PCB Bureau for final approval by email. Once approved, the agenda would be posted online following approval of the modalities and procedures for the 56th and 57th PCB meetings by the PCB members.

### **3. Modalities and procedures for the 56th and 57th PCB meetings**

The Chair recalled that the 2025 PCB Bureau would be responsible for agreeing on the format for the PCB meetings in 2025. The Chair recalled that Bureau members received the draft modalities and procedures paper for the 56th and 57th PCB meetings, and the draft schedule of PCB pre-meetings, as part of the background documents for the meeting.

The Secretariat provided the update as follows:

- The title of the modalities refers specifically to the 56th and 57th PCB meetings, rather than the 2025 meetings. This distinction accounts for the possibility of holding a fully virtual special session of the PCB to approve the 2026 Workplan and Budget, which would follow different modalities approved through the intersessional decision-making procedure.
- The draft modalities and procedures for the 56th and 57th PCB meetings are largely aligned with those of 2024, with three key proposed changes:
  1. A proposed change to the format of the 56th PCB meeting (three days of formal decision-making with no thematic segment).
  2. Additional guidance on PCB pre-meetings and drafting sessions.
  3. A proposed change to the date of the 57th PCB meeting in December 2025.
- **Postponement of the Thematic Segment:** The Secretariat recalled that the thematic segment for the 56th PCB meeting, titled "Beyond 2025: Addressing health inequities through sustained HIV response, human rights, and harm reduction for people who use drugs," was approved at the 55th PCB meeting in December 2024. Due to the high volume

of agenda items, a decision is proposed to postpone this thematic segment to the 58th PCB meeting in June 2026.

- The Secretariat recalled that there was precedent and even a previous decision point allowing for thematic segments not to take place at PCB meetings where the Budget and Workplan is considered (10.5d at the 26th PCB meeting in 2010):
  - *Length of PCB meetings: Board meetings to remain at three days with the replacement of the thematic segment at the meeting when the draft Unified Budget and Workplan for the following biennium is scheduled for consideration (one in every biennium) with an extended discussion on budgetary and finance matters;*
- If approved, the 56th PCB meeting would consist of three days of formal decision-making with no thematic segment.
- **PCB Pre-Meetings and Drafting Sessions:** To facilitate consensus decision-making, the following proposed changes were noted:
  - An additional consultation on the draft decision points during the PCB pre-meetings.
  - Additional guidance on amendments to the draft decision points during PCB drafting sessions:
    - Proposed amendments must relate to the "Chair's proposals."
    - Only amendments submitted in writing to the Chair at least 48 hours before the first drafting session will be admissible. Any provision without a written amendment within this period may no longer be modified.
    - Drafting committee discussions will be limited to the submitted amendments. Sub-amendments may only be proposed to facilitate consensus adoption.
    - The Chair may suspend the drafting session to propose consensus wording and, in exceptional cases, deviate from these rules if it facilitates consensus on a decision point.
- **Proposed Change of Date for the 57th PCB Meeting:** A decision is proposed to change the dates of the 57th PCB meeting from 9-11 December to 16-18 December to accommodate a request from Brazil, enabling the possibility of hosting the meeting in Brazil. This matter was further discussed under AOB.
- Following review and agreement by the Bureau, the draft modalities and procedures for the 56th and 57th PCB meetings will be submitted to the PCB via intersessional decision-making. Further to their approval, invitations will be sent for the 56th PCB meeting.

The Bureau agreed that, given the high volume of agenda items at the 56th PCB meeting, the thematic segment on the theme *Beyond 2025: Addressing health inequities through sustained HIV response, human rights, and harm reduction for people who use drugs* should be postponed to the 58th PCB meeting. The Chair thanked Bureau members for their flexibility and highlighted the importance of ensuring that the theme is addressed throughout the PCB meetings in 2025.

The Bureau emphasized the importance of streamlining the PCB drafting sessions, while maintaining the Board's commitment to consensus-based decision-making and full engagement with all constituencies.

The Chair requested the Secretariat to circulate the draft modalities and procedures paper for the 56th and 57th PCB meetings to the Bureau members for comments before initiating the intersessional decision-making process.

#### **4. Timeline for the selection process of new members of the Independent External Oversight Advisory Committee (IEOAC)**

At the 53rd PCB in December, the PCB approved the renewal of terms of four members of the IEOAC with two-year terms and requested the Executive Director, in consultation with the PCB Bureau, to initiate the process for selecting the new membership of the Independent External Oversight Advisory Committee for 2025–2026 and 2026–2027.

The terms of four current IEOAC members are set to conclude in December 2025. To ensure continuity and effectiveness, and in line with the decision of the Board at the 53rd PCB meeting, the PCB Bureau initiated the selection process for new members in 2024, including identifying a search firm to facilitate the recruitment process.

The Secretariat informed Bureau members that due to financial constraints and related contractual delays, the recruitment timeline had shifted further into 2025 than initially estimated, however it would still align with the next term starting in January 2026.

The Secretariat provided an overview of the proposed revised timeline for the selection process of new members of the IEOAC:

- **Search Firm Work**
  - April 2025: The search firm will meet with the Executive Director, PCB Bureau, Secretariat staff, and IEOAC member(s) to prepare their work. The search firm will begin the search process.
  - July 2025: The search firm will finalize the search process and provide a summary report with a shortlist.
- **Selection Panel Establishment**
  - June 2025: A call to nominate members to the Selection Panel will be sent to PCB members.
  - July 2025: The Selection Panel will be established by the UNAIDS Executive Director in consultation with the PCB Bureau.
- **Selection Panel Work**
  - September-October 2025:
    - Recommendations of the Selection Panel will be sent by the Chair of the Selection Panel to the PCB Bureau.

- The Executive Director and PCB Bureau will clear the recommendations of the Selection Panel.
- End of October 2025:
  - First meeting of the Selection Panel.
  - Second meeting of the Selection Panel.
- **PCB Approval**
  - December 2025: The PCB Bureau will propose the final list of selected candidates to the Board for approval at the 57th PCB meeting.

Bureau members took note of the revised timeline for the selection process of new members of the IEOAC and thanked the Secretariat for the update.

## 5. Update and Timeline for the 2025 ECOSOC process

The Secretariat provided an overview of the 2025 ECOSOC process as follows (see Annex 1 for detailed timelines):

- The UNAIDS Executive Director reports to ECOSOC every two years on the work of the Joint Programme. ECOSOC adopts a resolution based on the Executive Director's report. The latest ECOSOC resolution on the Joint Programme was adopted in 2023.
- There are two key steps in the 2025 ECOSOC process:
  - **Biennial Report of the UNAIDS Executive Director:** The report will update ECOSOC on the progress of the HIV epidemic, the impact of the Joint Programme, and the funding situation. It will draw from epidemiological data in the SG Report to the UNGA and UBRAF reporting.
  - **Drafting of the 2025 ECOSOC Resolution:** In accordance with ECOSOC's 2014 reforms, negotiations will take place in Geneva, co-facilitated by the PCB Chair (Brazil) and Vice-Chair (Netherlands), with the final text presented to ECOSOC as a consensus-based President's Text. ECOSOC is expected to adopt the resolution during its Management Segment in late July.

Bureau members looked forward to receiving the report of the Executive Director to ECOSOC and its recommendations to start the process of drafting the 2025 ECOSOC resolution on the Joint Programme.

## 6. Any other business (AOB)

Brazil, the 2025 PCB Chair, informed the Bureau of its proposal to host the 57th PCB meeting from 16-18 December in Brasília, reinforcing Brazil's commitment to the HIV response. Brasília was selected as the venue due to its high-quality infrastructure, international connectivity, and security, as well as hosting key governmental and institutional bodies involved in the HIV response. The

meeting would be an opportunity to highlight key achievements in Brazil's HIV response, such as eliminating mother-to-child HIV transmission, advancing the 95-95-95 targets, and expanding access to HIV prevention, including injectable PrEP. A formal proposal will be developed for consideration and decision-making by the PCB at the 56th PCB meeting in June.

An NGO representative informed the Bureau that a new recruitment process is ongoing to replace one delegate who is stepping down from the PCB NGO delegation, with the goal of finalizing the selection by the end of April and submitting it for PCB approval.

The Secretariat gave an update on the current financial situation. On 27 February 2025, UNAIDS received a letter from the U.S. Government/USAID stating they are terminating their agreement with UNAIDS with immediate effect. This is a serious development, which impacts the entire HIV response including in the continuity of life-saving HIV services for people living with and affected by HIV, civil society and our partners. In the letter, the U.S. Government/USAID stated "detailed instructions will follow." UNAIDS has reached out formally to the U.S. Government for more information.

There was no other business discussed.

The Chair thanked the Bureau members for their time and closed the meeting.

*[Annexes follow]*

# PCB BUREAU MEETING

Thursday, 27 February 2025



## MEETING DRAFT AGENDA

1. **Introduction of the 2025 PCB Bureau:** *The 2025 PCB Bureau will briefly introduce themselves and the Chair will kick off the workplan for 2025.*
2. **Preparation for the 56th PCB meeting (24–26 June 2025, Geneva, Switzerland):** *The Bureau will receive an update and provide guidance on the preparations for the upcoming PCB meeting, including reviewing proposed agenda items.*
3. **Modalities and procedures for 56th and 57th PCB meetings:** *The Bureau will discuss the modalities for the 56th (June 2025) and 57th PCB (December 2025) meetings.*
4. **Timeline for the selection process of new members of the UNAIDS Independent External Oversight Advisory Committee (IEOAC):** *The Bureau will receive an update on the selection process of new members of the IEOAC for 2026–2027.*
5. **Update and Timeline for the 2025 ECOSOC process:** *The PCB Bureau will receive an update on the 2025 ECOSOC process including the 2025 ECOSOC resolution on the Joint Programme.*
6. **Any other business**





- Chair: **Brazil**
- Vice-Chair: **Netherlands**
- Rapporteur: **Kenya**
- CCO Chair: **ILO**
- NGO representatives:
  - **Let's Stop AIDS** (North America)
  - **Jamaica AIDS Support for Life** (Latin America and the Caribbean)

- As per the **modus operandi**, the PCB agenda is prepared by the UNAIDS Executive Director in consultation with the PCB Bureau.
- Agenda setting is based on **decisions by the Board at previous PCB meetings.**
- These are shown in the **table of follow-up items.**

ACCORD ITEMS FOR THE 54th PDC MEETING (20th-27th June 2016)			
Standing items	Agenda items		
		<p>Report of the 53rd PDC meeting</p> <p>Executive Director (ED) report</p> <p>Report by the Chair of the Committees on External Communications (CEC)</p> <p>Report by the CEO, Transcendental</p> <p>Follow-up to the thematic segment from the 53rd Programme (accreditation, budget, funding and PIV)</p> <p>Update 2015-2016 performance review</p> <p>Update on Strategic Human Resources Management Issues</p> <p>Comments by the CEO</p> <p>Organisational oversight report: External Report, Internal Auditors Report, External Auditors Report, Management Performance, and Report of the Board</p> <p>Comments by the PDC members</p> <p>Comments by the CEO</p>	
Agenda items with associated timeline	Discussion Number	Agenda items	Comments
53d	7.8	<p>Indicative matrix for the 2012-2013 LIBRARY and indicators, targets and data sources for the 2012-2013 Workshop and Budget</p> <p>Request the Executive Director to initiate a working group, for the development of the next LIBRAR, to be operational by January 2015</p>	
53d	6.9	<p><b>Follow-up actions to the 2012-2013 Workshop and Budget ISSUES B</b></p> <p>Review the Executive Director and the Committee on External Communications</p> <p>Organisations committed to ensure that the joint programme remains sustainable, funded and fully-operational by tracking the operating model, supported by external capitalisation and through-institutional mechanisms, including how the PDC members and participants, reporting since the 53rd PDC meeting with recommendations which will ensure the success of financial support to the Joint Programme and relevant externalisation of the Joint Programme IRL, recognising the importance of the findings of the recent review on the Office ACDI Scoping and Development of a long-term strategy in 2010 and reviewing, in August the same Programme</p>	
53d	6.6	<p><b>Follow-up actions to the 2012-2013 Workshop and Budget ISSUES C</b></p> <p>Review the Executive Director and the Committee on External Communications</p> <p>Request the PDCB to be the 2016 PDC meeting, and future years as necessary after management issues have been solved, subject to the approval of the Board</p> <p>Request the PDCB to be the 2016 PDC meeting, and future years as necessary after management issues have been solved, subject to the approval of the Board</p>	<p>This request can be moved under the 2016 PDC meeting 2015-2016</p>
53d	11.3	<p><b>Review of results for the UNACS EOACI</b></p> <p>As per the time requirements, request the Executive Director, in consultation with the PDCB Bureau, to initiate the process for creating the new membership of the Independent External Oversight Advisory Committee for 2016-2017 and 2017-2018</p>	



## 56th PCB meeting: standing agenda items

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Report of the 55th PCB meeting

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Report of the Executive Director

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Report of the Chair of the Committee of Cosponsoring Organizations (CCO)

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Report by the NGO Representative

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Leadership in the AIDS Response

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Follow-up to the thematic segment from the 55th PCB meeting: *Addressing inequalities in children and adolescents to end AIDS by 2030*

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Unified Budget, Results and Accountability Framework (UBRAF) 2022-2026

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Update on strategic human resources management issues

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Statement by the representative of the UNAIDS Secretariat Staff Association

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Organizational oversight reports

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Thematic Segment: *Addressing inequalities in children and adolescents to end AIDS by 2030*

## Possible agenda items: Report on the recommendations for revisions to the Joint Programme operating model

- **53rd PCB (6.5)** Requests the Executive Director and the Committee of the Cosponsoring Organizations to continue to ensure that the Joint Programme remains sustainable, resilient and fit-for-purpose, by revisiting the operating model, supported by external expert facilitation and through appropriate consultations, including with the PCB members and participants, reporting back at the June 2025 PCB meeting with recommendations which take into account the context of financial realities and risks to the Joint Programme and relevant recommendations of the Joint Inspection Unit, recognizing the importance of the findings of the mid-term review of the Global AIDS Strategy and development of a long-term strategy to 2030 and beyond, in aligning the Joint Programme;
- **55th PCB (6.3)** Recalling decision 6.5 of the 53rd PCB meeting, looks forward to the report of the Executive Director and the Committee of Cosponsoring Organizations at the 56th PCB meeting on the recommendations from the review of the Joint Programme operating model supported by the High-Level Panel on a resilient and fit-for-purpose UNAIDS Joint Programme in the context of the sustainability of the HIV response.



## Possible agenda items: Report on the recommendations for revisions to the Joint Programme operating model

- In response to the PCB decision, the Executive Director and the International Labour Organization Director-General, on behalf of the CCO, convened a High-Level Panel on a resilient and fit-for-purpose UNAIDS Joint Programme in the context of the sustainability of the HIV response, which began its work in October 2024. It is expected to provide a set of recommendations on the operating model of the Joint Programme by May 2025, which will be received by the Executive Director and the CCO.
- Based on those recommendations, the Executive Director and the CCO will report back to the 56th meeting of the PCB in June 2025 on the revisiting of the operating model for consideration by the Board. The process will be an important input into the development of the new 2027–2031 UBRAF.



## Possible agenda items: Annotated outline of the Global AIDS Strategy 2026-2031

### Tentative timeline:

- **27 February:** PCB Bureau meeting
- **February-March:** launch of consultation phase and establishment of working groups on technical areas with relevant experts
- **13 March:** Missions' Briefing to all PCB stakeholders on the development process of the Global AIDS Strategy 2026-2031
- **March/April completion:** Online surveys sent and responses collected and analyzed
- **29 April:** Multi-stakeholder consultation
- **6 May:** CCO meeting in Copenhagen
- **15 May:** Outline of the next Global AIDS Strategy posted online (start of pre-PCB consultations)
- **29-31 May:** in-person meeting of the Independent External Oversight Advisory Committee (IEOAC)
- **24-26 June:** 56th PCB meeting – annotated outline of the Global AIDS Strategy 2026-2031 presented
- **December:** Adoption of the Global AIDS Strategy 2026-2031 at the 57th PCB meeting



## Possible agenda items: 2026 Workplan and Budget

### Findings of the mid-term review of the Global AIDS Strategy 2021–2026

- **55th PCB (6.2)** *On the basis of the findings of the mid-term review of the Global AIDS Strategy 2021-2026, the 2030 target-setting process, and the ongoing review of the Joint Programme operating model, and acknowledging the need for coherence and transparency between these parallel processes, requests the Executive Director to:*
  - b. Present the one-year transitional UBRAF Workplan and Budget for 2026, within the framework of the current UBRAF at the 56th PCB meeting;*



## Possible agenda items

### Report on the selection process for the 2026-2027 membership

- **53rd PCB (11.3)** *As per the terms of reference, requests the Executive Director, in consultation with the PCB Bureau, to initiate the process for selecting the new membership of the Independent External Oversight Advisory Committee for 2025–2026 and 2026–2027.*

### Update on the Global Partnership to eliminate all forms of HIV-related stigma and discrimination

- **51st PCB (7.4d)** *Report to the Programme Coordinating Board on further progress at a future meeting of the Programme Coordinating Board;*



### **Agenda item 3: Modalities and procedures for the 56th and 57th PCB meetings**

- Three key proposed changes:
  - Additional guidance on PCB pre-meetings and drafting sessions
  - Proposed change to the format of the 56th PCB meeting (three days of formal decision-making and no thematic segment)
  - Proposed change to the date of the 57th PCB meeting in December 2025
- Draft schedule of pre-meetings for the 56th meetings:
  - **Tuesday, 10 June:** Pre-meeting Day 1
  - **Friday, 13 June:** Pre-meeting Day 2
  - **Monday, 16 June:** Consultation on the draft decision points Day 1
  - **Wednesday, 18 June:** Consultation on the draft decision points Day 2

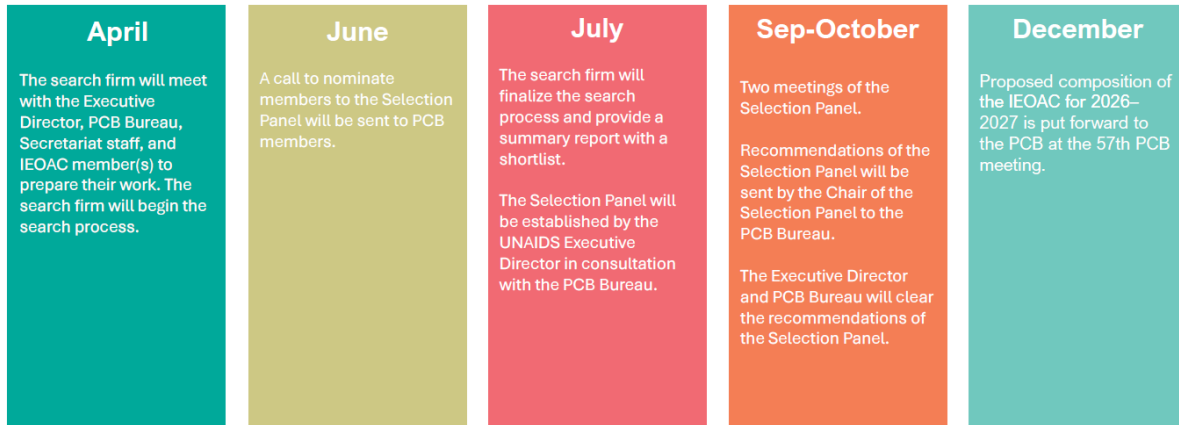


### **Agenda item 4: Timeline for the selection process of new members of the UNAIDS Independent External Oversight Advisory Committee (IEOAC)**

- The terms of four current IEOAC members are set to conclude in December 2025. To ensure continuity and effectiveness, and in line with the decision of the Board at the 53rd PCB meeting, the PCB Bureau initiated the selection process for new members in 2024, including identifying a search firm to facilitate the recruitment process.
- Due to financial constraints and related contractual delays, the recruitment timeline has shifted further into 2025 than initially estimated, however it still aligns with the next term starting in January 2026.



## IEOAC REVISED SELECTION PROCESS TIMELINE 2025



### Agenda item 5: Update and Timeline for the 2025 ECOSOC process

- The most recent ECOSOC resolution on the Joint Programme was adopted in 2023.
- The 2025 ECOSOC process will include the biennial report of the UNAIDS Executive Director to be presented in 2025 to inform the ECOSOC agenda item on the Joint United Nations Programme.
- On the basis of the reports, ECOSOC is expected to adopt a resolution on the Joint Programme at its segment in July in New York. As is the practice since 2015, that Resolution will be negotiated by the subject matter experts here in Geneva – co-facilitated by the PCB Chair and Vice-Chair, Brazil and Netherlands.
- The PCB Chair then provides the consensus text to the President of ECOSOC, who presents it to the Council as a President's text.





## Agenda item 5: Update and Timeline for the 2025 ECOSOC process

### Timeline UNAIDS Executive Director (EXD) report:

Jan-Feb	End-Feb	26 March	9 April	25 April	8 May
<ul style="list-style-type: none"> <li>Consultant hired.</li> <li>Annotated outline of the EXD report to ECOSOC developed.</li> </ul>	<ul style="list-style-type: none"> <li>Annotated outline of the EXD report circulated to relevant Secretariat staff and Cosponsors for comments.</li> </ul>	<ul style="list-style-type: none"> <li>First draft of the ECOSOC report shared with Cosponsors and relevant Secretariat colleagues for comment.</li> </ul>	<ul style="list-style-type: none"> <li>Final draft shared with DXDs, relevant UNAIDS Secretariat colleagues and Cosponsors for comments.</li> </ul>	<ul style="list-style-type: none"> <li>Final report submitted for clearance by the Cabinet.</li> </ul>	<ul style="list-style-type: none"> <li>Final EXD report submitted to the ECOSOC Secretariat.</li> </ul>



## Agenda item 5: Update and Timeline for the 2025 ECOSOC process

### Timeline 2025 ECOSOC resolution:

April	24-26 June	Week of 7 July	Week of 17 July	25 July
<ul style="list-style-type: none"> <li>Development of zero draft of the ECOSOC resolution with PCB Chair and Vice-Chair</li> </ul>	<ul style="list-style-type: none"> <li>PCB meeting</li> </ul>	<ul style="list-style-type: none"> <li>Informal negotiations for the ECOSOC resolution in Geneva</li> </ul>	<ul style="list-style-type: none"> <li>Draft resolution sent by the PCB Chair to the President of ECOSOC to be introduced to ECOSOC as President's text</li> </ul>	<ul style="list-style-type: none"> <li>Meeting of the ECOSOC Management Segment.</li> <li>Resolution to be adopted.</li> </ul>



**AOB**



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