

20 June 2025

**56th Meeting of the UNAIDS Programme Coordinating Board
Geneva, Switzerland**

24–26 June 2025

Chair's Proposal on the draft decision points

The UNAIDS Programme Coordinating Board,

Recalling that all aspects of UNAIDS work are directed by the following guiding principles:

- Aligned to national stakeholders' priorities;
- Based on the meaningful and measurable involvement of civil society, especially people living with HIV and populations most at risk of HIV infection;
- Based on human rights and gender equality;
- Based on the best available scientific evidence and technical knowledge;
- Promoting comprehensive responses to AIDS that integrate prevention, treatment, care and support; and
- Based on the principle of non-discrimination;

Intersessional Decisions:

Recalling that, it has decided through the intersessional procedure (see decisions in UNAIDS/PCB(56)/25.2:

- Agree that, health situation permitting, the 56th and 57th PCB meetings will be held in-person with optional online participation in accordance with the modalities and rules of procedure set out in the paper, Modalities and Procedures for the 56th and 57th PCB meetings;
- Agree that the 56th meeting of the Programme Coordinating Board, in accordance with decision point 10.5 of the 26th PCB meeting, will consist of a three-day decision-making segment and that the thematic segment agreed in decision point 9.1 of the 55th PCB meeting will be postponed to the 58th PCB meeting in June 2026;
- Agree that the 57th meeting of the Programme Coordinating Board shall be held on 16-18 December 2025 (final venue to be decided at the 56th PCB meeting as set out in document UNAIDS(56)/25.21), superseding decision point 10.3 of the 51st PCB meeting;
- Recall decision point 10 from the 55th PCB meeting, approving the composition of the NGO Delegation;

- Approve the nomination of the candidate from the Asia and Pacific region as mentioned in paragraph 10.

Agenda item 1.1: Opening of the meeting and adoption of the agenda

1. *Adopts* the agenda;

Agenda item 1.2: Consideration of the report of the 55th PCB meeting

2. *Adopts* the report of the 55th meeting of the Programme Coordinating Board;

Agenda item 1.3: Report of the Executive Director

3. *Takes note* of the report of the Executive Director;

Agenda item 1.4: Report of the Chair of the Committee of Cosponsoring Organizations

4. *Takes note* of the report of the Chair of the Committee of Cosponsoring Organizations;

Agenda item 3: Follow-up to the thematic segment from the 55th PCB meeting

- 5.1 *Notes with concern* that there were still 120,000 new HIV infections in children in 2023, particularly in Sub-Saharan Africa, where 88 percent of all undiagnosed children are residing; 600 000 children (aged 0-14) living with HIV are currently not on HIV treatment; that more than one third (36 percent), or 370 000, of older adolescents aged 15–19 years living with HIV are not receiving antiretroviral therapy; that children accounted for 12% of all AIDS-related deaths, even though they constitute only 3% of people living with HIV; and that children and adolescents are much less likely to be virally suppressed compared to adults due to inadequate services and support;
- 5.2 *Takes note* of the background note (UNAIDS/PCB (55)/24.34) and the summary report (UNAIDS/PCB (56)/25.5) of the Programme Coordinating Board thematic segment on “Addressing inequalities in children and adolescents to End AIDS by 2030”;
- 5.3 *Requests* Member States, in close collaboration with community-led HIV organizations and other relevant civil society organizations and partners, with the support of the Joint Programme, to fast-track targeted and measurable actions towards the 2030 targets for children:
 - a. Scale up high quality, integrated, people-centered, HIV prevention and treatment interventions for pregnant and breast-feeding individuals including those from key populations¹, children and adolescents including through youth- and

¹ As defined in the Global AIDS Strategy 2021-2026. Key populations, or key populations at higher risk, are groups of people who are more likely to be exposed to HIV or to transmit it and whose engagement is critical to a successful HIV response. In all countries, key populations include people living with HIV. In most settings, men who have sex with men, transgender people, people who inject drugs and sex workers and their clients are at higher risk of exposure to HIV than other groups. However, each country should define the specific populations that are key to their epidemic and response based on the epidemiological and social context.

community-led service delivery models within primary health care and community settings;

- b. Implement context-determined, evidence-based case finding strategies to identify undiagnosed children and adolescents living with HIV and ensure their timely initiation, as well as retention, on treatment;
- c. Further support communities to lead, including community-led and youth-led HIV organizations and particularly relevant civil society organizations of adolescent girls and young women, key populations and people living with HIV, by strengthening their representation at all levels where financial and programming decisions are made;
- d. Strengthen health information systems to collect cohort data that tracks mother-baby pairs, children living with HIV, high-risk groups such as adolescent parents, young key populations and children of key populations, increase the use of programme data analyses that allow for identifying the causes of new HIV infections among infants, and utilize those data to guide effective and sustainable programme design and drive funding to where it is most needed;
- e. Prioritize targeted action to address the structural drivers of increased HIV-related risk and vulnerability among pregnant and breast-feeding individuals including from key populations, and to remove policy and legal barriers which inhibit their access to HIV services, and strengthen the provision of age-appropriate, comprehensive education and information, relevant to cultural contexts, on sexual and reproductive health and HIV prevention, or comprehensive sexuality education, as set out in the Global AIDS Strategy 2021-2026, while promoting informed decision-making and well-being;
- f. Increase targeted immediate and long-term investments in ending AIDS among children and adolescents, including through increased domestic financing, for a response that is sustainable and planned beyond 2030;

Agenda item 4: Unified Budget, Results and Accountability Framework (UBRAF) 2022-2026

Agenda item 4.1: Performance reporting

- 6.1 *Takes note* with appreciation, of the 2024 Performance Monitoring Report, including its scope and depth;
- 6.2 *Encourages* all constituencies to use UNAIDS's annual performance monitoring reports to meet their reporting needs;
- 6.3 *Requests* the Executive Director to present a significantly simplified 2025 Performance Monitoring Report;

Agenda item 4.2: Financial reporting

- 6.4 *Accepts* the financial report and audited financial statements for the year ended 31 December 2024;

- 6.5 *Takes note* of the interim financial management update for the 2024–2025 biennium for the period 1 January 2025 to 31 March 2025, including the replenishment of the Building Renovation Fund;
- 6.6 *Expresses concern* over the core UBRAF funding projections for 2025;
- 6.7 *Takes note* that the current Fund Balance levels are not sufficient to fully fund the planned 2025 core global and country envelope allocations for all Cosponsors or the restructuring process in 2025 or 2026;
- 6.8 *Recalls* decision 20 of the PCB in May 1998 approving the rules and procedures guiding the use of the Operating Reserve Fund;
- 6.9 *Approves* the proposal of the Executive Director to draw such amounts as deemed necessary from the Operating Reserve Fund, up to a maximum of US\$15 million, to cover the immediate financial requirements of the UNAIDS Secretariat restructuring, subject to a plan being presented to the Board on how it will be replenished throughout the transition process;
- 6.10 Recalling decision 8.1 from the 51st PCB meeting, *urges* Member States to implement the recommendations of the Informal Multistakeholder Task Team on UNAIDS funding situation as endorsed by the PCB Bureau;
- 6.11 *Encourages* donor governments to release their contributions towards the 2022–2026 Unified Budget, Results and Accountability Framework as soon as possible and to make multi-year contributions;
- 6.12 *Requests* an update on the methodology used for reporting on the resources invested in community-led HIV responses and sustainable HIV responses as part of the financial reporting at the 58th PCB meeting in June 2026;

Agenda item 4.3: Workplan and Budget 2026

- 6.13 *Takes note* of the update on the process and the timeline for the 2026 Workplan and Budget;
- 6.14 Noting with concern the very significant reduction in resource availability for the implementation of PCB-approved Workplan and Budget 2024-2025, *looks forward* to receiving, at the PCB in June 2026, reporting on what was implemented under these circumstances, including any work to support people living with HIV and key populations and community-led HIV programming;
- 6.15 *Requests* the Executive Director to inform the PCB on the 2025 Workplan and Budget implementation through the periodic PCB Bureau meetings;
- 6.16 Recalling decision point 6.2 from the 55th PCB meeting, *requests* the Executive Director to present the one-year transitional UBRAF Workplan and Budget for 2026,

within the framework of the current UBRAF, for approval at a fully virtual half-day Special Session of the PCB to be held on 8 October 2025.

Agenda item 5: Annotated outline of the next Global AIDS Strategy 2026-2031

- 7.1 *Recalls* PCB decision point 6.2a from the 55th PCB meeting;
- 7.2 *Takes note* of the annotated outline of the Global AIDS Strategy 2026-2031;
- 7.3 *Requests* the Executive Director to present the Global AIDS Strategy 2026-2031, to be developed through an inclusive and transparent multistakeholder consultative process, based on the latest scientific evidence and taking into account the discussions at the 56th PCB meeting in June 2025 as well as the impacts of the rapidly changing health and development ecosystem on the global HIV response, including on community-led HIV responses, to the 57th PCB meeting in December 2025 for consideration and adoption;

Agenda item 6: Report on the recommendations for the review of the Joint Programme operating model

- 8.1 *Welcomes* the work and recommendations of the High-Level Panel on a resilient and fit-for-purpose UNAIDS Joint Programme in the context of the sustainability of the HIV response;
- 8.2 *Takes note* of the Executive Director and CCO's Report on the recommendations for revisions to the Joint Programme operating model (UNAIDS/PCB(56)25.15);
- 8.3 *Welcomes* the clear articulation of the Secretariat's four core functions as (1) leadership and advocacy; (2) convening and coordination; (3) accountability through data, targets, strategy; and (4) community engagement, while requesting that actions to address inequalities are integrated across these four priorities;
- 8.4 *Endorses* the revised operating model of the Joint Programme, as set out in this report (UNAIDS/PCB(56)25.15), noting that additional decisions will be taken on the operating model at the Special Session of the PCB in October 2025;
- 8.5 *Requests* the Executive Director to provide regular updates on the operationalization of the revised operating model starting at the 57th PCB meeting in December 2025;
- 8.6 Requests the Executive Director to provide the outcome of a review of the revised operating model by June 2027 which would inform the process of further transition of UNAIDS within the wider UN system, to be conducted in consultation with the PCB;

Agenda item 7: Update on strategic human resources management issues

- 9.1 *Takes note* of the update on strategic human resources management issues;

- 9.2 *Requests* the Executive Director to provide an update at the 57th PCB in December 2025 on the implementation of the restructuring process and the impact on staff, and encourages that the outstanding issues raised in the statement of the UNAIDS Secretariat Staff Association (UNAIDS/PCB (56)/25.17) be taken into consideration;
- 9.3 *Requests* the Executive Director to ensure that the implementation of the revised operating model, including the Secretariat restructuring, is conducted in a transparent and fair manner, and to report back at the 57th PCB meeting;
- 9.4 *Requests* the Executive Director to present at the 58th PCB meeting in June 2026, as part of the Update on Strategic Human Resources Management Issues, a detailed overview of the criteria and methodology used for staff reductions, including disaggregated data by region, function and gender;

Agenda item 8: Statement by the representative of the UNAIDS Secretariat Staff Association

- 10. *Takes note* of the statement by the representative of the UNAIDS Secretariat Staff Association, acknowledging its concerns regarding the impact of the Secretariat restructuring on staff well-being, institutional knowledge, and the ability to deliver on the Joint Programme's mandate;

Agenda item 9: Organizational Oversight Reports and Management Response

- 11.1 *Takes note* of the Internal Auditor's report for the financial year ended 31 December 2024;
- 11.2 *Accepts* the External Auditor's Report for the financial year ended 31 December 2024;
- 11.3 *Takes note* of the report of the Ethics Office;
- 11.4 *Welcomes* the annual report of the UNAIDS Independent External Oversight Advisory Committee and *looks forward* to the next report in 2026;
- 11.5 *Approves* the revised Terms of Reference of the UNAIDS Independent External Oversight Advisory Committee, as reflected in annex 1 of the annual report of the IEOAC (UNAIDS/PCB(56)/25.21);
- 11.6 *Takes note* of the Management response to the Organizational Oversight Reports;

Agenda item 10: Renewal of terms for the IEOAC

- 12.1 *Recall* decision point 11.3 from the 53rd PCB meeting;
- 12.2 *Take note* of the report prepared by the PCB Bureau on the renewal of terms for the UNAIDS Independent External Oversight Advisory Committee;

- 12.3 *Approve* the exceptional renewal of terms of the UNAIDS IEOAC membership for 2026–2027 as submitted by the PCB Bureau;

Agenda item 11: 57th meeting of the Programme Coordinating Board

- 13.1 *Recalling* the intersessional decisions on modalities and procedures for the 56th and 57th PCB meetings; and
- 13.2 *Agrees* that the 57th Programme Coordinating Board meeting (16–18 December 2025) shall be held in Brasilia, Brazil.

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