



UNAIDS PCB BUREAU MEETING

DATE: Thursday, 5 March 2026

TIME: 14:00–16:00 (CET)

VENUE: Hybrid (in-person at the UNAIDS building and virtually on Teams)

PARTICIPANTS

Netherlands: Representing the PCB Chair: Ms Zina Olshanka, First Secretary, Permanent Mission of the Kingdom of the Netherlands in Geneva; Mr Fabian Schipper, Senior Policy Officer.

Philippines: Representing the PCB Vice-Chair: Mr Joselito Feliciano, Executive Director of Philippine National AIDS Council.

Kenya: Representing the PCB Rapporteur: Dr Jean Gitau, Minister Counsellor, Permanent Mission of Kenya in Geneva.

Representing the PCB NGO Delegation: Ms Amanita Calderon-Cifuentes, HIV Research and Advocacy Officer, Trans Europe & Central Asia (TGEU); Ms Keren Dunaway, Organización Llanto, Valor y Esfuerzo (LLAVES), Mr Shamin Mohamed Jr, Founder & President, LetsStopAIDS, Toronto, Canada.

UNDP: Representing the Committee of Cosponsoring Organizations: Ms Mandeep Dhaliwal, Director of the HIV and Health Group, UNDP; Ms Karin Santi, Regional Team Leader HIV, Health and Development, UNDP.

UNAIDS Secretariat: Mr Mahesh Mahalingam, Chief of Staff; Mr Morten Ussing, Director of Governance; Ms Samia Lounnas, Senior Governance Advisor; Ms Adriana Hewson, Governance Officer; Ms Saliha Ozdemir, Governance Assistant; Ms Ajwah Malik, Governance Intern.

MEETING AGENDA

- 1. Bureau workplan for 2026:** *The Chair will kick off the workplan for 2026.*
- 2. Modalities and procedures for the 2026 PCB meetings:** *The Bureau will discuss the modalities for the 2026 PCB meetings.*
- 3. Preparation for the 58th PCB meeting (30 June–2 July 2026, Geneva, Switzerland):** *The Bureau will receive an update and provide guidance on the preparations for the upcoming PCB meeting, including reviewing proposed agenda items.*
- 4. Any other business**

Summary of the Meeting

1. Bureau workplan for 2026

The Chair recalled that the Bureau members received the agenda for this meeting and the draft workplan of the Bureau for 2026 as part of the background documents of the meeting.

The PCB Bureau discussed the 2026 workplan (Annex 1) and noted it was a living document, which would be updated as the year progresses in response to evolving needs and developments.

The PCB Bureau proposed to schedule the PCB Special Session in the last week of October (26–30 October), in line with the anticipated timeline of the work of the PCB Working Group on the further transition and integration of UNAIDS into the UN system and beyond. The Bureau also noted the upcoming milestones related to the work of the PCB Working Group, including the planning of the regular updates of the Working Group to the PCB Bureau, and the first formal consultation with stakeholders, expected to take place in April 2026.

The PCB Bureau highlighted the importance of receiving continued updates on the preparation for the High-Level Meeting scheduled for June 2026. Bureau members stressed the need for advanced planning – especially to timely ensure high-level participation – and expressed the hope that the co-facilitators would be confirmed at the earliest.

The PCB Chair requested the Secretariat to adjust the workplan based on the discussion and circulate an updated version to the Bureau.

2. Modalities and procedures for the 2026 PCB meetings

The Chair recalled that the 2026 PCB Bureau would be responsible for agreeing on the format for the PCB meetings in 2026. The Chair recalled that Bureau members received the draft modalities and procedures paper for the 2026 meetings, as part of the background documents for the meeting.

The Secretariat provided the update as follows:

- The draft modalities and procedures for the 2026 PCB meetings cover all three scheduled PCB meetings, with some key differences between the in-person meetings (58th PCB meeting) and the fully virtual meetings (Special Session and 59th PCB meeting).
- The 58th PCB meeting in June 2026 will be held fully in person, with some online participation, based on the modalities from previous years.
- At the 56th PCB meeting in June 2025, the Board endorsed the revised operating model of the Joint Programme. The revised operating model included a proposal to reduce the in-person PCB meetings to one a year and have an additional PCB meeting that is fully virtual. In line with the Board's decisions, the 59th PCB meeting (8–10 December) will be held fully virtually.
- At the 57th PCB meeting in December 2025, the Board requested that the PCB Working Group provide its finalized plan for the further transition and integration of UNAIDS into the UN system and beyond, through the PCB Bureau, for the PCB's consideration and decision-making at a special session of the PCB no later than the end of October 2026. In line with the Board's decisions, this meeting will be held virtually.

- Based on the positive experience of the last few PCB meetings, the procedure for making amendments to the decision points remains the same.
- Following review and agreement by the Bureau, the draft modalities and procedures for the 2026 meetings will be submitted to the PCB via intersessional decision-making. Further to their approval, invitations will be sent for the 58th PCB meeting.
- The Secretariat confirmed that funding would continue to support five NGO delegates, while ensuring representation from all five regions, although arrangements could be adjusted if a delegate secured alternative funding.
- Responding to a question from the Bureau, the Secretariat clarified the difference in decision-making for the 2026 PCB meetings:
 - In-person meetings: online participants may not participate in formal decision-making; and
 - Fully virtual meetings: decision-making necessarily occurs online.

The Bureau expressed their support for holding the 59th PCB meeting fully virtually in line with the decisions of the PCB on the revised operating model. The Bureau emphasized the importance of time management for interventions during the PCB meetings.

The Bureau requested the Secretariat to revise the relevant paragraph on decision-making in virtual meetings in consultation with legal counsel and circulate the updated draft modalities and procedures paper to the Bureau members for comments before initiating the intersessional decision-making process.

3. Preparation for the 58th PCB meeting (30 June–2 July 2026, Geneva, Switzerland)

Standing Items: The following standing items are common practice for the June meeting of the PCB. The Secretariat provided the following information, and the PCB Bureau commented in blue on the agenda items to be included in the draft agenda of the 58th PCB meeting.

- **Report of the 57th PCB meeting: (confirmed for the 58th PCB meeting):** The draft report of the previous meeting is currently being finalized. It will be circulated to the 2025 PCB Chair and subsequently to the 2026 PCB Bureau, for clearance before posting. The modus operandi [of the PCB](#) requires that the report is posted shortly after the agenda is posted: “A report of the PCB meeting shall incorporate the recommendations, decisions and conclusions referred to in paragraph 30 above and be distributed to members and other participants within sixty days of the close of the meeting.”
- **Report of the Executive Director: (confirmed for the 58th PCB meeting):** The report of the Executive Director is a standing item at all PCB meetings. The Executive Director traditionally releases an outline of the report in advance of the meeting. The full report is published following her delivery of the speech at the PCB. The report includes the most important achievements in the global AIDS response since the PCB last met, as well as an emphasis on remaining challenges.
- **Report of the Committee of Cosponsoring Organizations (CCO): (confirmed for the 58th PCB meeting):** This report will be presented by UNDP, the Chair of the Committee of Cosponsoring Organizations for 2026.
- **Report by the NGO Representative: (postponed to the 59th PCB meeting):** The NGO report is written by the NGO Delegation, typically following extensive consultations with civil society globally, on a topic of their choice. Given the timing of their most recent report in

December 2025, the NGO Delegation proposed to postpone this report to the 59th PCB meeting in December 2026 to which the Bureau members agreed.

- **Leadership in the AIDS Response: (confirmed for the 58th PCB meeting)** The Executive Director may invite one or several high-level speakers to present a specific topic. The Secretariat will provide additional information to the Bureau on the high-level speaker closer to the PCB meeting.
- **Follow-up to the thematic segment from the 57th PCB meeting on *Beyond 2025 – Long acting antiretrovirals: potential to close HIV prevention and treatment gaps* (confirmed for the 58th PCB meeting):** Every PCB has a thematic segment on a timely topic selected by the PCB. The thematic segment takes place on the last day of the PCB, following the decision-making segment, and its format can vary, but usually involves keynote interventions and panels of speakers. There is no decision-making on the thematic segment to give representatives the time and space to really engage in the discussions. At the subsequent PCB meeting, a summary report of the thematic segment’s presentations and discussions is provided for decision making. This report, the Follow-up to the thematic segment, will be on the topic of the 57th PCB meeting: *Beyond 2025 – Long acting antiretrovirals: potential to close HIV prevention and treatment gaps*. The summary report is being finalized and will be sent shortly to the Bureau for discussion and clearance.
- **Update on strategic human resources management issues (confirmed for the 58th PCB meeting):** In response to the request of the PCB at its 30th meeting in June 2012, this update provides information on human resources management activities undertaken by the Secretariat of the Joint Programme for a reporting period from April 2025 – March 2026.
- **Statement by the representative of the UNAIDS Secretariat Staff Association (USSA) (confirmed for the 58th PCB meeting):** The Statement by the UNAIDS Secretariat Staff Association provides a short overview of priority issues affecting staff in UNAIDS. The Chair of the Staff Association delivers the statement.
- **Unified Budget, Results and Accountability Framework 2022–2026 (confirmed for the 58th PCB meeting):** The UBRAF includes the following sub-items:
 - Performance reporting: typically, this involves a package of papers with an executive summary, organizational reporting, regional reporting, and results reporting.
 - Financial reporting: audited financial statements for 2025 and an interim financial update for 2026.
- **Organizational Oversight Reports (confirmed for the 58th PCB meeting)**
 - This standing agenda item was implemented by the Executive Director further to a recommendation from the Joint Inspection Unit in 2019.
 - The PCB concurred with this approach in decision point 9.4 from the 45th meeting,
 - **(9.4)** *“Welcomes and affirms the commitment of the Executive Director to establish a regular stand-alone agenda item, in consultation with the Bureau of the Programme Coordinating Board, to cover internal and external audits, ethics, and other topics on accountability presented by the appropriate independent functions in their respective reports to the Board starting at the 46th Programme Coordinating Board meeting.”*
 - This agenda item comprises the report of the external auditor, the report of the internal auditor, the report of the Ethics Office, the report of the Independent

External Oversight Advisory Committee (IEOAC), and the management response to the organizational oversight reports.

- **Thematic Segment: *Beyond 2025: Countering health inequities through sustaining the HIV response, human rights and harm reduction for people who use drugs* (confirmed for the 58th PCB meeting):** The theme for the thematic segment was approved at the 55th PCB meeting in December 2024.

Possible issues to be considered at the 58th PCB meeting

- **Interim report of the PCB Working Group on UNAIDS**
 - This is a follow-up to decision point 7.3e from the 57th PCB:
 - **(7.3e)** *Requests the PCB Bureau to mandate the Working Group to provide an interim report, on the plan including a timeline on the further transition and integration of UNAIDS into the UN system and beyond, in coherence with the UN80 Initiative, through the Bureau, for the Programme Coordinating Board's consideration and decision-making at the 58th meeting of the Programme Coordinating Board in June 2026;*
 - The PCB Working Group Working Group was established on 24 February 2026. It will hold its first meeting this month, and we will have a better understanding on the feasibility and content of the workplan.
 - Also related to this agenda item is decision point 7.5 from the 57th PCB meeting: Requests the PCB Bureau to organize appropriate and inclusive consultations of the Working Group, open to all PCB members and stakeholders, ahead of the scheduled Programme Coordinating Board meetings to inform and guide the Working Group, taking into account the discussions in the UN80 Initiative;
 - The formal consultation with the PCB will need to be in April/May on the basis of an annotated outline of the interim report that the Bureau would have cleared.
 - The Working Group would adjust the interim report based on feedback received at the formal consultation.

The PCB Bureau agreed that this agenda item would be considered at the 58th PCB meeting in June, noting the importance of allocating sufficient time to the discussion at the PCB. This was to be a particular priority for the timewise agenda.

- **Update on the revised operating model of the Joint Programme**
 - This agenda item is a follow-up to decision point 7.4 from the 57th PCB meeting:
 - **(7.4)** *Recalling decision point 8.1 from the 56th meeting of the Programme Coordinating Board, requests the Executive Director to continue updating the Programme Coordinating Board on the ongoing downsizing of the Secretariat at the 58th meeting of the PCB in June 2026;*

The PCB Bureau agreed that an update on the downsizing of the Secretariat would be covered under the Executive Director's report and the update on strategic human resources management issues.

- **Workplan and Budget 2027**
 - This agenda item is in follow-up to decision point 7.5 from the 57th PCB meeting:

- *Requests the Executive Director to prepare the 2027 Workplan and Budget for the Joint Programme, aligned with the ongoing downsizing and informed by the plan of the Working Group for the further transition of the Joint Programme in the context of the UN80 Initiative, for consideration, at the same time as the plan for the further transition and integration of UNAIDS into the UN system and beyond;*
- The final plan of the Working Group for the further transition and integration of UNAIDS into the UN system and beyond will be presented for the Board's consideration at a Special Session of the PCB in October 2026, as per the decision of the Board at the 57th PCB meeting.

The PCB Bureau looked forward to this agenda item at the Special Session of the PCB in October 2026. However, there might be a short financial briefing considered before October 2026 in order to provide the information to the PCB about UNAIDS financial situation.

Overall Bureau conclusion on the agenda of the 58th PCB meeting (30 June–2 July 2026)

On the basis of the confirmations of the PCB Bureau members on the agenda items to be included for the 58th PCB meeting, the Chair requested the Secretariat to draft an annotated and timewise agenda for the 58th PCB meeting to submit to the PCB Bureau for final approval by email. Once approved, the agenda would be posted online following approval of the modalities and procedures for the 2026 PCB meetings by the PCB members.

4. Any other business (AOB)

A representative of the CCO Chair informed PCB Bureau members about an upcoming UNDP–UNFPA Executive Board informal session on HIV and UNAIDS, scheduled to take place in New York on 17 March. The UNDP-UNFPA Executive Board has consistently applied the principle of bringing PCB decisions to the attention of the Board as part of a broader discussion on the HIV work of the two agencies as members of the Joint Programme.

The PCB Chair requested the CCO Chair to share the background materials for the informal session with the Secretariat so they could be circulated together with the PCB Bureau summary as an annex. The PCB Chair stressed the importance for PCB stakeholders to encourage engagement in the informal session of their New York counterparts.

The Netherlands requested clarification on the announced US core funding to UNAIDS for 2026, including its status and implications on both the programming and transition plan of UNAIDS. The Secretariat noted that it would keep constituencies informed as more information about the funding would become available.

The Chair thanked the Bureau members for their time and closed the meeting.

[Annex follows]

PCB BUREAU MEETING

Thursday, 5 March 2026



MEETING DRAFT AGENDA

- 1. Bureau workplan for 2026:** *The Chair will kick off the workplan for 2026.*
- 2. Modalities and procedures for the 2026 PCB meetings:** *The Bureau will discuss the modalities for the 2026 PCB meetings.*
- 3. Preparation for the 58th PCB meeting (30 June–2 July 2026, Geneva, Switzerland):** *The Bureau will receive an update and provide guidance on the preparations for the upcoming PCB meeting, including reviewing proposed agenda items.*
- 4. Any other business**



Draft Workplan PCB Bureau 2026

Governance Key Event (58th PCB meeting)	Interim phase												Main expected outcomes	
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
First meeting of the PCB Bureau	22-Jan													Bureau finalises the Terms of Reference for a Working Group on the further installation and integration of UNAIDS into the UN system and beyond
Interim approval of the Terms of Reference of the Working Group		5-Feb												Bureau requests the interim approval of the Terms of Reference of the Working Group
Second meeting of the PCB Bureau		12-Feb												Bureau agrees on the composition of the Working Group and establishes the Working Group
Third meeting of the PCB Bureau		20-Feb												Bureau welcomes the Working Group members and provides a UNAIDS governance induction as well as the guidance of the Bureau on the TOR
Fourth meeting of the PCB Bureau		5-Mar												<ul style="list-style-type: none"> Bureau approves a 2026 annual workplan Bureau agrees on agenda items for the 58th PCB meeting with further approval of the draft) amended agenda of the 58th PCB meeting Bureau discusses interim approval of the modalities and procedures for the 2026 PCB meetings (58th PCB, 59th PCB, Circular Special Session)
Working on UNAIDS governance issues for new Board members and other Mission focal persons			TBC											Governance Mission focal persons informed by the Secretariat on PCB's role and key governance issues for 2026
Interim approval of the modalities and procedures for the 2026 PCB meetings			4th March											Bureau requests the interim approval of modalities and procedures for the 2026 PCB meetings
First formal consultation of the PCB Working Group through the PCB Bureau				April-TBC										First consultation of the Working Group, open to all PCB members and stakeholders, to provide feedback
Fifth meeting of the PCB Bureau				April-TBC										Bureau receives updates on the preparation of the 58th PCB meeting including on the work of the Working Group
Thematic segment: Two meetings of the PCB working group of the thematic segment to prepare the thematic segment of the 58th PCB meeting: Segment 2025: Countering health inequalities through increasing the HIV response, human rights and harm reduction for people who use drugs														<ul style="list-style-type: none"> The PCB working group agrees on its terms of reference and agenda The PCB working group discusses and provides inputs to the draft) amended outline of the background note for the thematic segment The PCB working group agrees on the launch of the case studies on the theme The PCB working group discusses and provides inputs to draft background note The PCB working group discusses and provides inputs to the full agenda of the 58th
Regular PCB Bureau meetings with the WG co-facilitators (TBC)				TBC										Bureau receives updates on the preparation of the 58th PCB meeting including on the work of the Working Group
Meeting of the Committee of the Compartmental Coordination (CCC)					May/TBC									Consultation with the CCC at Heads-of-Agencies level at the thematic segment
PCSDS pre-meetings and consultations						22-June								Preparatory meetings for the 58th PCB meetings
58th Programme Coordinating Board meeting						24-June								The Board to approve Decisions on key agenda items
High Level Meeting on AIDS						TBC-July								Co-facilitators (TBC) to present and negotiate the draft 2026 Political Declaration on HIV/AIDS

Agenda item 2: Modalities and procedures for the 2026 PCB meetings

Modalities	In-person (58th PCB)	Fully virtual (59th / SS)
Platform	Zoom for online participants	Zoom for all
Adoption of decisions	In room only	Online
Drafting sessions	In person, not streamed, open to members and observers	Virtual, open to members only
Delegation limits	6 online (room within capacity)	6 members



Agenda item 3: Preparations for the 58th PCB meeting

- As per the modus operandi, the PCB agenda is prepared by the UNAIDS Executive Director in consultation with the PCB Bureau.
- Agenda setting is based on **decisions by the Board at previous PCB meetings.**
- These are shown in the **table of follow-up items.**

Annex 1: Table of follow-up items from PCB meetings - for possible inclusion in the agenda of the 54th PCB Meeting

AGENDA ITEMS FOR THE 54th PCB MEETING (29th-27th June 2024)			
Standing items	Agenda items		
	Report of the 53rd PCB meeting		
	Executive Director (ED) report		
	Report by the Chair of the Committee of Cosponsoring Organizations (CCO)		
	Report by the NGO Representative		
	Follow-up to the thematic segment from the 53rd Programme Coordinating Board meeting: <i>Testing and HIV</i>		
	UBRAF 2022-2026 Performance and Financial reports		
	Update on Strategic Human Resources Management Issues		
	Statement by the USA		
	Organizational oversight reports: Status Report, Internal Auditors Report, External Auditors Report, Management Response, and Report of the ECAC		
	Leadership in the AIDS Response		
	Thematic segment: Sustaining the gains of the global HIV response to 2030 and beyond		
Agenda items with concrete timeline	Decision Number	Agenda items	Comments
50b	7.5	Indicator matrix for the 2022-2026 UBRAF and indicators, milestones, targets and data sources for the 2022-2023 Workplan and Budget Requests the Executive Director to establish a working group, for the development of the next UBRAF, to be operational by January 2025	
53d	6.5	Follow-up actions to the 2024-2025 Workplan and Budget (UBRAF) Requests the Executive Director and the Committee of Cosponsoring Organizations to continue to ensure that the joint Programme remains sustainable, resilient and fit-for-purpose, by reviewing the operating model, supported by external expert facilitation and through appropriate consultations, including with the PCB members and participants, reporting back at the June 2025 PCB meeting with recommendations which take into account the context of financial stability and risks to the joint Programme and relevant recommendations of the Joint Inspection Unit, recognizing the importance of the findings of the mid-term review of the Global AIDS Strategy and development of a long-term strategy to 2030 and beyond in aligning the joint Programme	
53d	6.6	Follow-up actions to the 2024-2025 Workplan and Budget (UBRAF) Requests the joint Programme to continue to incorporate participation in its planning as part of its management function, and report back to the PCB at the June 2024 PCB meeting, and future years as necessary when proposed financial risks below the budget threshold of the UBRAF, contributing to organizational resilience, boosting donor confidence, identifying areas for resource mobilization, and identifying needs and opportunities for streamlined, innovative programme delivery	This request can be covered under the updated 2022-2026 agenda item
53d	11.3	Renewal of terms for the UNAIDS ECAC As per the terms of reference, Requests the Executive Director, in consultation with the PCB Bureau, to initiate the process for selecting the new membership of the Independent External Oversight Advisory Committee for 2025-2028 and 2029-2032	



58th PCB meeting: standing agenda items

Consideration of the report of the 57th PCB meeting

Report of the Executive Director

Report of the Chair of the Committee of Cosponsoring Organizations (CCO)

Report by the NGO Representative

Leadership in the AIDS Response

Follow-up to the thematic segment from the 57th: PCB meeting on *Beyond 2025 – Long acting antiretrovirals: potential to close HIV prevention and treatment gaps*

Unified Budget, Results and Accountability Framework (UBRAF) 2022-2026

Update on strategic human resources management issues

Statement by the representative of the UNAIDS Secretariat Staff Association

Organizational Oversight Reports

Thematic Segment: *Beyond 2025: Addressing health inequities through sustained HIV response, human rights, and harm reduction for people who use drugs*

Possible Agenda item: Interim report of the Working Group on the further transition and integration of UNAIDS into the UN System and beyond

[PCB57 7.4] *Recalling decision point 8.1 from the 56th meeting of the Programme Coordinating Board in June 2025, requests the Executive Director to continue updating the Programme Coordinating Board on the ongoing downsizing of the Secretariat at the 58th meeting of the PCB in June 2026;*

[PCB57 7.6] *Requests the PCB Bureau to organize appropriate and inclusive consultations of the Working Group, open to all PCB members and stakeholders, ahead of the scheduled Programme Coordinating Board meetings to inform and guide the Working Group, taking into account the discussions in the UN80 Initiative;*

AOB

