



## UNAIDS PCB BUREAU MEETING

DATE: Monday, 15 June 2026

TIME: 13:00–13:45 (CEST)

VENUE: Hybrid (in person at UNAIDS building and virtually on Zoom)

### PARTICIPANTS

**Netherlands: Representing the PCB Chair:** Ambassador Ms Erica Schouten, Permanent Representative of the Kingdom of the Netherlands to the United Nations; Lisa Bakels, Counsellor, Coordinator Humanitarian Affairs, Migration and Health, Netherlands Mission in Geneva; Ms Zina Olshanska, First Secretary, Permanent Mission of the Kingdom of the Netherlands in Geneva.

**Philippines: Representing the PCB Vice-Chair:** Mr Joselito Feliciano, Executive Director of Philippine National AIDS Council; Mr Jeffrey Valdez, First Secretary, Philippine Mission in Geneva.

**Kenya: Representing the PCB Rapporteur:** Dr Douglas Bosire, Chief Executive Officer, National Syndemic Diseases Control Council, Ministry of Health;

**Representing the PCB NGO Delegation:** Ms Amanita Calderon-Cifuentes, HIV Research and Advocacy Officer, Trans Europe & Central Asia (TGEU).

**UNDP: Representing the Committee of Cosponsoring Organizations:** Ms Mandeep Dhaliwal, Director of the HIV and Health Group, UNDP; Ms Karin Santi, Regional Team Leader HIV, Health and Development, UNDP.

**UNAIDS Secretariat:** Mr Mahesh Mahalingam, Chief of Staff; Mr Morten Ussing, Director of Governance; Ms Samia Lounnas, Senior Governance Advisor; Ms Adriana Hewson, Governance Officer; Mr. Luca Kaupp, Governance Officer; Ms Saliha Ozdemir, Governance Assistant; Ms Ajwah Malik, Governance Intern; Ms Maya Salama; Governance Consultant.

### MEETING AGENDA

- 1. Discussion on the format of Agenda Item 8, Interim report of the PCB Working Group on the further transition and integration of UNAIDS into the UN system and beyond, at the 58th PCB meeting:** *The Bureau will discuss the format of agenda item 8 at the 58th PCB meeting.*
- 2. Any other business**

## Summary of the Meeting

The PCB Chair welcomed the Bureau members to the PCB Bureau meeting to prepare for the 58th PCB meeting, scheduled for 30 June–2 July 2026 in Geneva, Switzerland. The Chair recalled that the Bureau members had received the draft agenda and background documents in advance of the meeting.

### **1. Discussion on the format of Agenda Item 8, Interim report of the PCB Working Group on the further transition and integration of UNAIDS into the UN system and beyond, at the 58th PCB meeting:**

The Chair recalled the discussion held at the [Bureau meeting on 27 May 2026](#) regarding the possibility of introducing a more interactive format for Agenda Item 8 at the 58th PCB meeting. The Chair recalled that a concept note on the proposed format had been circulated to Bureau members on 14 June 2026. The Chair presented the concept note and explained that the purpose of this innovative proposal is to facilitate meaningful engagement by PCB members, participants and observers on the issues raised in the PCB Working Group's interim report.

The Chair noted that four hours had originally been allocated to the agenda item in the approved timewise agenda for the 58th PCB meeting (14:00–18:00). Under the proposed approach by the Chair, the session would run from 13:00–19:00 and would include 90 minutes of informal breakout discussions, reducing formal plenary discussion time from four hours to three hours noting that the summary report back in plenary by the Bureau members on the discussions in the breakout groups remains informal.

The proposed format would consist of:

- (13:00-13:45) Formal plenary session, specifically presentation and reflections by the Co-Facilitators on the interim report and an opportunity for questions and answers;  
*(13:45-14:45) Lunch Break*
- (14:45-16:15) Suspension of the formal plenary and convening of three simultaneous informal breakout sessions (hybrid format), facilitated by Bureau officers and structured around three common discussion questions;  
*(16:15 – 16:45) Coffee Break*
- (16:45-19:00): Reconvening of the plenary
  - Informal summary by Bureau officers on the key themes emerging from the breakout discussions (15 minutes).
  - Resumption of formal plenary and statements from PCB members, participants, and observers (1 hour 45 minutes).
  - Chair closes the agenda item and adoption of decisions if agreed (15 minutes)

The Chair informed the Bureau that the proposal had been discussed with the Secretariat and reviewed by independent legal counsel.

The Secretariat clarified the following on the proposed format:

- Advice received from independent legal counsel:

- The Chair may suspend the formal plenary with prior PCB approval, in accordance with the Modus Operandi of the Programme Coordinating Board.
  - Once the formal plenary is suspended, any informal breakout groups would operate outside the rules and procedures of the PCB Modus Operandi.
  - Accordingly, proceedings in informal breakout groups would not carry formal weight in PCB plenary decision-making. Any reporting back to plenary by Bureau members would serve as reflective summaries of the discussions rather than a formal record or negotiated outcome.
  - In accordance with the [Terms of Reference](#) of the PCB Working Group, members of the Working Group, including the Co-Facilitators, serve in their individual capacities as experts and are responsible for preparing the interim and final reports for consideration by the PCB. They should not participate substantively in breakout discussions relating to the interim report. The role of the Co-Facilitators during the breakout sessions would therefore be limited to responding to questions on the report, while the discussions would be facilitated by Bureau officers.
- Additional governance considerations:
- As the breakout sessions would be conducted as informal consultations rather than formal PCB proceedings, procedural arrangements provided for under the Modus Operandi, including interpretation services and mechanisms that support equitable participation and representation in formal PCB meetings, would not apply or could not be guaranteed during those discussions.
  - In accordance with the Modus Operandi, priority for interventions during formal plenary discussions would be given to PCB Members (the twenty-two elected Member States, Cosponsors and the PCB NGO Delegation), followed by Observers. The proposed format would reduce formal plenary discussion time from four hours to three hours, which could have implications for opportunities for Observer interventions.

Bureau members thanked the Chair for the presentation and welcomed efforts to introduce a more interactive format for the discussion of Agenda Item 8. Members noted that, despite the informal nature of the breakout discussions, the proposed format could provide a useful opportunity to gather feedback and guidance for the PCB Working Group as it prepares its final report for consideration at the October 2026 PCB Special Session. At the same time, members noted the need to ensure transparency, inclusiveness and consistency with the governance arrangements of the PCB as far as possible

Bureau members emphasized the importance of ensuring that key themes emerging from the breakout discussions would be shared with all participants before the plenary exchange. Concerns were also raised regarding participation arrangements for the breakout sessions, including balanced representation across sub-regions and constituencies, meaningful opportunities for Observers and virtual participants to contribute, and the composition of the breakout groups. Bureau members noted that a number of countries with a high HIV burden participate in the PCB as Observers. Members sought further clarification on how participants would be allocated across the breakout groups and how sub-group facilitators would ensure equitable opportunities for participation and exchange.

Members further requested clarification on how discussions held during the informal breakout sessions would be reflected in the formal PCB proceedings and used to inform the final report of the PCB Working Group. Bureau members also emphasized the importance of ensuring sufficient

opportunities for Observer NGOs to intervene during the formal plenary sessions, including both the opening and closing plenary discussions.

Responding to Bureau members, the Chair acknowledged the importance of balanced participation and indicated that the Bureau officers facilitating the breakout sessions would be encouraged to ensure inclusive discussions across diverse constituencies in line with participation modalities. The Chair further noted that while not every perspective can be addressed perfectly in all settings, the primary focus is on ensuring substantive and inclusive participation. She noted that deliberate measures will be taken to structure the breakout groups with strong, balanced representation across regions and constituencies. The Chair confirmed that independent rapporteurs would support each breakout group.

The Secretariat clarified that participants would reconvene in plenary before the formal session resumed and that key points from the breakout discussions would be reported back to the full Board by the Bureau officers. With prior agreement of the Board, the 58th PCB meeting report would record the suspension of the formal session and include, in an annex, a summary of the breakout discussions as reported by the Bureau officers.

#### Informal discussion questions

The Bureau reviewed the proposed informal discussion questions for the breakout sessions (see Annex 1). While there was general agreement that the three proposed topics addressed key issues requiring PCB guidance, members emphasized the importance of ensuring that the questions remained closely linked to the issues and options presented in the interim report and supported a focused discussion capable of providing practical guidance to the PCB Working Group. Members also suggested a number of refinements to the wording and framing of the questions. These included simplifying and clarifying the questions, ensuring specifically that community engagement is adequately reflected, and improving the framing of issues related to financing and broader UN reform processes.

The Chair thanked Bureau members for their constructive remarks and confirmed that the comments received on participation, facilitation, reporting arrangements and representation would be incorporated into further planning. The Chair and Secretariat would revise the discussion questions, taking into account Bureau comments, and circulate an updated draft for written feedback. The Chair would also consult with the Executive Director on the proposed modalities before finalization and would issue a revised version of the timewise agenda accordingly.

## **2. Any other business (AOB)**

There was no other business discussed.

The Chair thanked the Bureau members for their time and closed the meeting.

Further to the Bureau meeting, the Chair shared the revised questions based on the discussions with Bureau members. These were approved electronically by the Bureau. The revised concept note is included as Annex 2.

# PCB BUREAU MEETING

15 June 2026



## MEETING DRAFT AGENDA

- 1. Discussion on the format of agenda item 8, Interim report of the PCB Working Group on the further transition and integration of UNAIDS into the UN system and beyond, at the 58th PCB meeting:** *The Bureau will discuss the format of agenda item 8 at the 58th PCB meeting.*
- 2. Any other business**



**1. Discussion on the format of agenda item 8, Interim report of the PCB Working Group on the further transition and integration of UNAIDS into the UN system and beyond, at the 58th PCB meeting: *The Bureau will discuss the format of agenda item 8 at the 58th PCB meeting.***



**Proposed Structure**

Time	Segment	Content	Notes / Logistics
<b>Part 1 – Plenary: Presentation of the Interim Report of the PCB Working Group (EB Room)</b>			
13:00 – 13:45	PLENARY (WHO Executive Board Room)	Opening & Co-Facilitators' Reflections on the Interim Report and Q&A Chair opens the session. Co-Facilitators present key findings and reflection on the interim report followed by a Q&A	
13:45 – 14:45 Lunch Break and transition to informal breakout rooms (Salles A, B and C). PCB Chair suspends formal session to be resumed in plenary at 16:45			
<b>Part 2 - Hybrid Informal Breakout Sessions (Simultaneous)</b>			
14:45 – 16:15	BREAKOUT ROOMS (Hybrid   90 min) PCB members, Participants and Observers reconvene in Salle A, B and C in assigned breakout rooms during lunch.	Break Out Rooms Hybrid (see designation in Annex I): Salle A – Green Salle B – Blue Salle C – Red PCB Members, Participants and Observers to be assigned in in a balanced groups by region and constituency, in-person and virtual. Facilitator to engage virtual and in-person in equal and balanced way. All three rooms discuss the same three questions (30 min per question); Anticipate 5 min gap for the shift to the next question.	Room assignments for Salle A, B and C according to the colour coding on badge. Salle A will have interpretation in French and Chinese ■ Hybrid setup: virtual participants join via dedicated room links.
16:15 - 16:45	BREAK	Coffee Break & Return to Plenary	



## Proposed Structure (cont.)

Time	Segment	Content	Notes / Logistics
Part 3 – Plenary Resumed: PCB Members, Participants and Observers Statements			
16:45 - 18:45	PLENARY (WHO Executive Board Room)	Statements by PCB Members, Participants & Observers	120 minutes (PCB members and Participants first followed by Observers – 2m per speaker)
18:45 - 19:00	CLOSURE	Chair closes the Agenda Item and adoption of decisions if agreed	



## Governance considerations

- As the breakout sessions would be conducted as informal consultations rather than formal PCB proceedings, procedural arrangements provided for under the Modus Operandi, including interpretation services and mechanisms that support equitable participation and representation in formal PCB meetings, would not apply or could not be guaranteed during those discussions.
- In accordance with the Modus Operandi, priority for interventions during formal plenary discussions would be given to PCB Members (the twenty-two elected Member States, Cosponsors and the PCB NGO Delegation), followed by Observers. The proposed format would reduce formal plenary discussion time from four hours to three hours, which could have implications for opportunities for Observer interventions.
- The role of the Co-Facilitators during the breakout sessions would be limited to responding to questions on the report, while the discussions would be facilitated by Bureau officers.
- Consideration should be given to the implications of the proposed format for regional groups that negotiate and present common positions. Such groups may have concerns regarding arrangements that could affect the coherence of their coordinated participation.



### **Proposed Questions by the Chair for the Informal Break Out Groups**

- Considering the options that have been explored so far by the Working Group (UN-based HUB or partnership, integrated model), and those which might be still explored, which critical elements should inform the division of core functions to enhance accountability, capacity, and collaboration between CCOs and secretariat? Which established benefits of the current collaboration model are critical to maintain, and where can we leverage new collaboration opportunities for greater impact?
- How can we best align the UNAIDS transition with UN80 focus on efficiency, including its goal to strengthen the RC/HC system and country reconfiguration to ensure global, integrated, multi-sectoral HIV response on the country level?
- In a shrinking funding environment, how can we define the 'minimum necessary' budget for an efficient global HIV response without jeopardizing long-term goals or creating risks from chronic underfunding?



## **2. Any other business (AOB)**



## Annex 2: Concept Note: Modalities for Agenda Item 8: Interim report of the PCB Working Group on the further transition and integration of UNAIDS into the UN System and beyond

### 58th UNAIDS PROGRAMME COORDINATING BOARD (PCB) MEETING

Wednesday, 1 July 2026 13:00-19:00 (CEST)

#### 1. Objective

This concept note sets out the structure and modalities for the interactive hybrid exchange scheduled under **Agenda Item 8 of the 58th Programme Coordinating Board Meeting**. The session is designed to provide PCB Members and Observers with an opportunity to discuss the interim report of the PCB Working Group on the further transition and integration of UNAIDS into the UN System and beyond.

#### 2. Format and Structure

The session is structured in three phases:

- Part 1 (13:00 - 13:45): Formal plenary session, including reflections by the Co-Facilitators on the interim report and an opportunity for questions and answers;

*Lunch Break (13:45 – 14:45)*

- Part 2 (14:45 - 16:15): Suspension of the formal plenary and convening of three simultaneous informal breakout sessions (hybrid format), facilitated by Bureau officers and structured around three common discussion questions;

*Coffee Break (16:15 – 16:45)*

- Part 3 (16:45 - 19:00): Reconvening of the plenary
  - Informal summary by Bureau officers on the key themes emerging from the breakout discussions (15 minutes);
  - Resumption of formal plenary and statements from PCB members, participants, and observers (1 hour 45 minutes)
  - Chair closes the Agenda Item and adoption of decisions if agreed (15 minutes)

#### 3. Timetable

Time	Segment	Content	Notes / Logistics
<b>Part 1 – Formal plenary session, including reflections by the Co-Facilitators on the interim report and an opportunity for questions and answers;</b>			
13:00 – 13:45	<b>PLENARY</b> (WHO Executive Board Room)	<b>Opening &amp; Co-Facilitators' Reflections on the Interim Report and Q&amp;A</b>  Chair opens the session. Co-Facilitators present key findings and	

Time	Segment	Content	Notes / Logistics
		reflection on the interim report followed by a Q&A	
<b>13:45 – 14:45 Lunch Break and transition to breakout rooms (Salles AB and C). PCB Chair suspends formal session to be resumed in plenary at 16:45</b>			
<b>Part 2 - Suspension of the formal plenary and convening of three simultaneous informal breakout sessions (hybrid format), facilitated by Bureau officers and structured around three common discussion questions;</b>			
<b>14:45 – 16:15</b>	<p><b>BREAKOUT ROOMS</b></p> <p>(Hybrid   90 min)</p> <p>PCB members, Participants and Observers reconvene in Salle A, B and C in assigned breakout rooms during lunch.</p> <p><b>Facilitation by Bureau Officers</b></p>	<p>Break Out Rooms Hybrid (see designation in Annex I):</p> <p>Salle A – Green</p> <p>Salle B – Blue</p> <p>Salle C – Red</p> <p><b>PCB Members, Participants and Observers to be assigned in in a balanced groups by region and constituency, in-person and virtual. Facilitator to engage virtual and in-person in equal and balanced way.</b></p> <p>All three rooms discuss the same three questions (30 min per question); Anticipate 5 min gap for the shift to the next question.</p>	<p>Room assignments for Salle A, B and C according to the colour coding on badge. Salle A will have interpretation in English. French and Chinese</p> <p>■ Hybrid setup: virtual participants join via dedicated room links.</p>
<b>16:15 - 16:45</b>	<b>BREAK</b>	Coffee Break & Return to Plenary	
<b>Part 3 – Plenary Resumed: PCB Members, Participants and Observers Statements</b>			
<b>16:45 - 18:45</b>	<p><b>PLENARY</b></p> <p>(WHO Executive Board Room)</p>	<ul style="list-style-type: none"> <li>• Informal summary by Bureau officers on the key themes emerging from the breakout discussions.</li> <li>• Resumption of formal plenary and statements from</li> </ul>	120 minutes (PCB members and Participants first followed by Observers – 2m per speaker)

Time	Segment	Content	Notes / Logistics
		PCB members, participants, and observers.	
18:45 - 19:00	<b>CLOSURE</b>	Chair closes the Agenda Item and adoption of decisions if agreed	

#### 4. Questions proposed by the Chair for the consideration of PCB Bureau and EXD

The proposed questions were discussed at the PCB Bureau meeting on 15 June 2026, and approved electronically by Bureau members further to the meeting:

1. What are the critical elements that should inform the transition of the current Secretariat core functions to enhance accountability, capacity, meaningful engagement and collaboration of the Secretariat, Cosponsors and civil society?
2. How can we best align the UNAIDS transition with the key objectives of the UN80 initiative to improve efficiency and impact, while ensuring an integrated and multisectoral HIV response at global, regional, and country levels?
3. In a shrinking funding environment, what level of financing is required to sustain an effective Joint Programme and support the global HIV response, without jeopardizing long-term goals or creating risks from chronic underfunding?

#### 5. Breakout Room Discussion

All three breakout rooms will address the same three questions. Questions were discussed and agreed with the Co-facilitators following agreement of framing with PCB Bureau and the Executive Director. Questions need to be circulated to PCB members at least 10 working days prior to the 58th PCB to allow for appropriate preparations. The discussion will be recorded and summarised by independent report writers.

The Bureau officers NDL, PHL and KEN are elected by the Board and have legitimate leadership role and also provide regional diversity to the facilitation of the three groups. The Secretariat will support each facilitator to ensure that engagement is balanced and across regions and constituencies. Facilitators are responsible for ensuring all constituencies can participate.

#### Annex I: Designation of PCB Members and Observers

Needs to be adjusted after the deadline for registrations on INDICO expires

*[End of document]*