
INTERIM REPORT OF THE PCB WORKING GROUP on the further transition and integration of UNAIDS into the UN system and beyond

58TH PCB MEETING: AGENDA ITEM 8

Purpose and operations of the PCB Working Group

- Establishment and makeup of PCB Working Group
- Four deliverables of the Working Group (with interim and final reports)
- Working modalities and consultative process in line with Terms of Reference
- Purpose of this interim report
- Working Group's hopes for this PCB meeting: Obtain Board's input on the strengths, weaknesses and non-negotiable "red lines" regarding four potential directions for further transition and integration of UNAIDS

Section 1

Deliverable 1: Possible future directions for transition and integration – Principles to guide decision-making

- Inter-related nature of core functions
- Concerns regarding pace of change
- Preservation of unique role of communities and civil society (in line with GIPA principles)
- Transformation rather than “sunsetting”

Section 2

Deliverable 1: Possible future directions for transition and integration

1. Further downsize and transform Secretariat
2. Establish smaller, streamlined hub or hosted partnership within the UN
3. Division of Labour and/or transfer of certain core functions to Cosponsors
4. Explore integration with other UN partnerships

Direction 1: Downsizing and transformation

- **S** Retains an independent UN program with investment focused on core functions
- **W** Status quo V transformation
- **O** A transformed working model to maximise leadership of cosponsors across key result areas, and for greater involvement of people living with HIV, communities and civil society, potentially alongside other key stakeholders
- **T** Perception of maintaining what we have in a leaner form
 - Hybrid options eg transferring the multisectoral data function to one or more Cosponsors

Direction 2: A UN hub

- **S** A new “brains and heart” for the UN’s HIV mandate and core functions and strengthened synergies within the UN system
- **W** Possible risk to HIV leadership advocacy and the UNAIDS brand
- **O** A centralized place where donors could contribute to the UN’s global HIV response under a new funding model
- **T** Further exploration of administrative, financial and governance implications required
- Issues for continuing discussion
 - Where a hub or hosted partnership might be housed
 - Governance implications (e.g. ECOSOC resolution, future of PCB, preservation of role of communities and civil society)

Direction 3: “Sunsetting” approach

- **S** Full mapping and transfer of existing core functions truer to original UN80 proposal
- **W** Co-sponsors do not hold mandates for some functions eg leadership and advocacy
- **O** Exploration of multisectoral data function and possibilities for evolution in context of new data environment, with calls to fully embed community-led data
- **T** Risk that funds currently invested through UNAIDS may not be transferrable to co-sponsor agencies, risking overwhelm and collapse

Direction 4: Integrated approach

- **S** Merger with other existing health partnerships could support alignment with the Global AIDS Strategy and enable closer coordination between the HIV response and other health movements at global level.
- **W** Possible risk to HIV advocacy and resource mobilisation.
- **O** Questions re timing and sequencing (until 2030?) but opportunity to plan ahead, in context of ongoing reforms in global health architecture.
- **T** Further exploration of governance implications would be required.

Section 4

Deliverable 1: Possible future directions for transition and integration – Country-level coordination/support

- Added value of country-level coordination of UN efforts
- Agreement that differentiated approaches will be needed
- Possible direction: Placement of HIV advisers in Resident Coordinator offices
- Critical to preserve meaningful engagement of key and priority populations

Section 5

Deliverable 1: Possible future directions for transition and integration – Key risks to consider

- Avoid fragmentation of UN response
- Prevent the dilution of AIDS as a political priority
- Preserve the trusting relationships with communities and civil society, including people living with HIV

Deliverables 2-4: Governance, funding, timeline

- Non-negotiable governance requirements
 - Preserve meaningful participation and engagement of people living with HIV, communities and civil society
 - Maintain coordination, leadership and accountability of HIV response
- Financial model must be realistic, sustain international solidarity and mobilize sufficient resources to sustain and strengthen the UN's work on HIV
- Transition must be phased, realistic and guided by clear milestones

TOWARDS PRODUCING A FINAL REPORT

To reiterate, we have identified four potential strategic directions – maintaining the current model with a downsized Secretariat, creation of a UN-based hub or hosted partnership, merger with one or more existing health partnerships, and integration of senior HIV advisers into the offices of Resident Coordinators.

The Working Group looks forward to guidance from this PCB meeting to inform and drive our work towards a final report. ***Specifically, the Working Group would benefit from understanding the Board's thoughts about strengths and weaknesses of these four possible strategic directions.***

The Working Group has identified a number of areas where further fact-finding and perspective-gathering are warranted.

Our work schedule from now through submission of our final report through the PCB Bureau will be decided after the 58th PCB meeting.

THANK YOU