
EVALUATION PLAN

Agenda item 9

Programme Coordinating Board

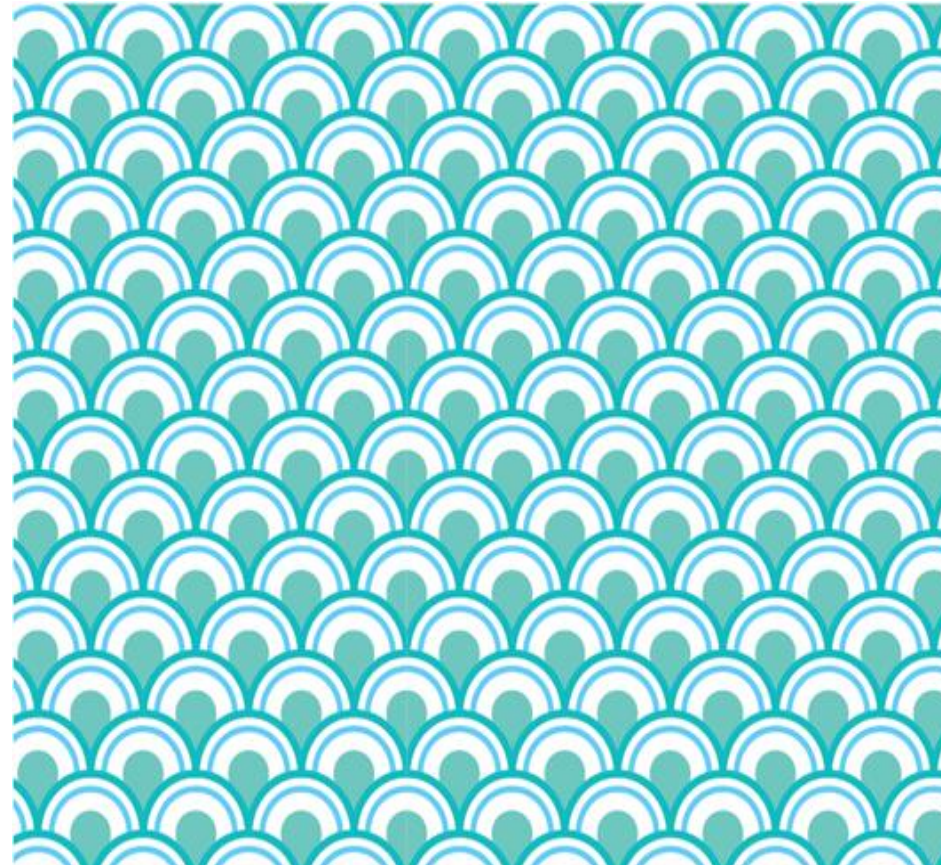
10-12 December 2019

Joel Rehnstrom

UNAIDS EVALUATION PLAN

ENHANCING ACCOUNTABILITY, EVIDENCE-BASED
DECISION MAKING AND ORGANIZATIONAL LEARNING

2020-2021



Proposed decision point

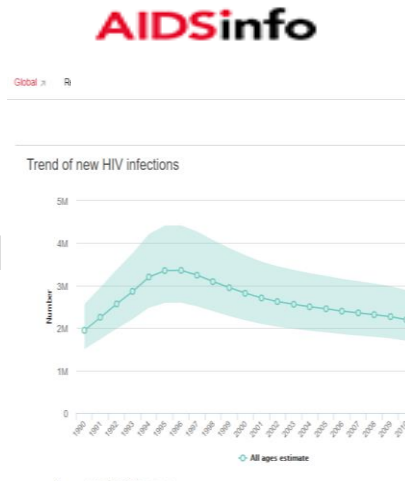
The Programme Coordinating Board is invited to:

recall decision 6.6 of the 44th session of the PCB and *approve* the UNAIDS 2020–2021 Evaluation Plan with annual reporting on implementation by UNAIDS Evaluation Office.

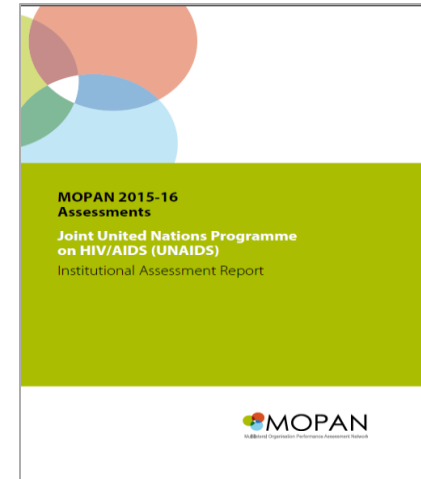
Evolution of UNAIDS evaluation function



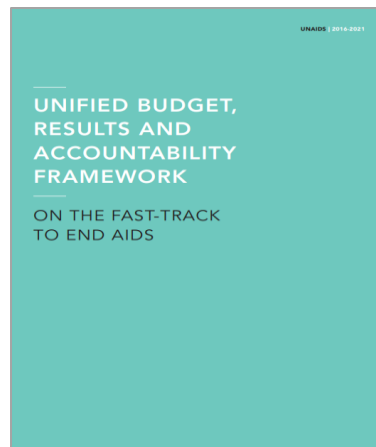
Tracking the epidemic and response



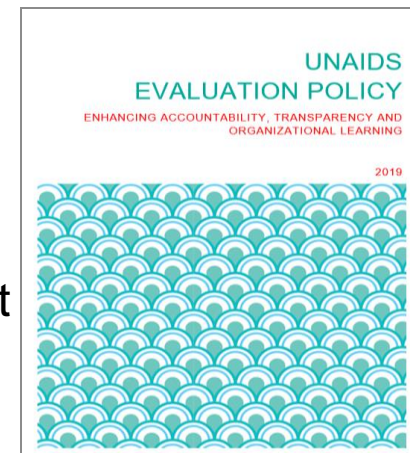
MOPAN and other reviews of UNAIDS



Ongoing performance monitoring

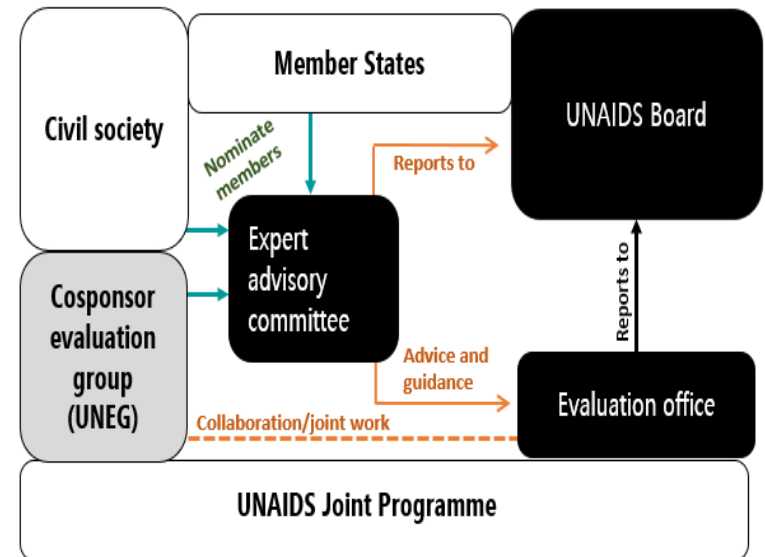


Independent evaluation function



Evaluation policy approved in June 2019

- Developed through a consultative process
- Peer reviewed by the evaluation offices of UNAIDS Cosponsors
- Key issues considered:
 - i. Institutional architecture of the function
 - ii. Composition of an Expert Advisory Committee
 - iii. Budget equivalent to 1% of organisational expenditures



Evaluation office

Functionally independent

Guided by the policy

Reports to and accountable to the PCB

Joint and system-wide evaluations 2020 and 2021

EVALUATIONS OF THE JOINT PROGRAMME	Budget (\$)
Preventing and responding to gender-based violence	240 000
Engaging and supporting key populations	260 000
Promoting efficiency and sustainability	130 000
UN system response to AIDS in 2016–2019 (ongoing)	180 000
UN Development Assistance Frameworks (UNDAF)	200 000

Secretariat evaluations 2020 and 2021

EVALUATIONS OF UNAIDS SECRETARIAT	Budget (\$)
Support to Fast-Track cities	70 000
Support to country situation rooms	110 000
Global advocacy and communications	80 000
Partnership with the Global Fund	80 000
Gender Action Plan 2018–2023	26 000
Partnership with CDC to strengthen public health capacity and strategic information systems (ongoing)	27 000
Regional and country evaluations	160 000

Criteria considered in selecting evaluations

- **Strategic significance** - *Does the evaluation cover strategically significant issues or critical decision points?*
- **Risk associated with the subject** - *Are there major performance issues or concerns in relation to achievements or results?*
- **Level of investment** - *Is the level of investment significant in relation to the activities conducted?*
- **Knowledge gap** - *Will an evaluation help fill an important knowledge gap in relation to UNAIDS mandate or work?*
- **Feasibility** - *Is it possible (methodologically) to evaluate the subject? Are resources available?*
- **Organizational requirements** - *Are stakeholders requesting the evaluation (e.g. PCB, CCO, member states or donor requirement)?*

Implementation and reporting

The UNAIDS evaluation office is responsible for implementation and reporting of the evaluations.

This requires an evaluation office with **behavioural and organizational independence**

- positioned **independently** from management functions
- able to carry out evaluations **without undue influence**
- provided with **adequate resources** to conduct its work

Other evaluation activities



Evaluation budget

2020–2021 evaluation budget*

Main categories	2020 (US\$)	2021 (US\$)	Total (US\$)	%
Staff costs	782 000	811 000	1 593 000	40%
Evaluations	797 000	766 000	1 563 000	40%
Other activities	397 000	399 000	796 000	20%
Total (US\$)	1 976 000	1 976 000	3 952 000	100%

** Based on decision 6.6 of the 44th PCB approving an annual budget for evaluation corresponding to 1% of organisational expenditures (included in UNAIDS budget for 2020-2021).*

Evaluations to inform

- Implementation of UNAIDS current strategy and UBRAF
- Development of UNAIDS next strategy and UBRAF
- *Is UNAIDS doing the right things, in the right way, with the right results?*

Evaluations to contribute to

- Organisational learning and evidence-based decision making
- Enhanced transparency and accountability
- Improved governance and oversight by the Board

Key next steps

1. Finalising the evaluation of the UN response to AIDS 2016-2019

- Preliminary findings in December 2019 (presentation 13.12 2019)
- Draft report in February 2020
- Final report in April 2020
- Management response in June 2020

2. Initiating other evaluations in the 2020-2021 evaluation plan

3. Gearing up the expert advisory committee on evaluation

- Mr Raymond Yekeye (Africa)
- Mr Zunyou Wu (Asia-Pacific)
- Ms Tamara Svetahor (Eastern Europe and Central Asia)
- Ms Elizabeth Moreira dos Santos (Latin America and the Caribbean)
- Mr Till Bärnighausen (Western European and Other Group)
- Mr Marco Segone (Cosponsor Evaluation Group)
- Ms San Patten (PCB NGO Delegation)