GLOBAL REVIEW PANEL
ON THE FUTURE OF THE JOINT PROGRAMME MODEL

Lennarth Hjelmåker
Special Ambassador for
Global Health of Sweden

40th PCB, 27 June 2017
Agenda item 3
TIMELINE
INCLUSIVE AND EXPEDITED PROCESS

DECEMBER 16
Terms of Reference

JANUARY 17
Background Paper
1st Panel Meeting 20 Jan

FEBRUARY 17
Virtual consultation 30 Jan-15 Feb
Uganda Consultation 21-23 Feb

MARCH 17
2nd Panel Meeting 17 March
Virtual report
Uganda report

APRIL 17
Multistakeholder Consultation 28 April
CCO meeting 25 Apr

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PANEL FINDINGS

JOINT PROGRAMME ROLE AND VALUE-ADDED

- Indispensable actor in AIDS ecosystem; as world Fast-Tracks, more relevant than ever
- Provides global leadership and strategic direction for global response; critical support to civil society, countries and partners, incl Global Fund
- Innovative partnership — hallmarks include:
  - inclusive governance structure
  - multisectoral capacity to improve health and wellbeing
  - principles of Cosponsorship
  - formal division of labour
  - unique UBRAF unites efforts of 12 entities in single framework
- Embodies approaches demanded by Agenda 2030 and directions set in 2016 QCPR
- To operate at full potential and stay at cutting edge of UN reform, JP must evolve

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PANEL FINDINGS

CHALLENGES

- Disconnect between strategic decisions of the PCB and Joint Programme financing
- Static resource allocation and need for stronger focus and prioritization
- Gaps in financial and performance reporting
- Threat of growing complacency among some donors
- Evolving epidemic and environment
- Underutilization of the JP’s unique forms of governance
SUMMARY RECOMMENDATIONS

Put money where it is most needed through dynamic resource mobilization and allocation

- Ensure Joint Programme is sufficiently and efficiently financed to deliver on its Strategy, by:
  - Protecting resources and functions of the Secretariat
  - Establishing a dynamic and differentiated approach to allocation of core funding to Cosponsors
  - Identifying a proportional relationship to finance Joint Programme contributions to Global Fund processes

Reinvigorate collaborative action at country level to Fast-Track the AIDS response

- Tailor Joint Programme at country level to country priorities and needs of PLHIV and key populations
- Prioritize Fast-Track countries
- Establish inclusive country-level platforms to review epidemic and response, promote mutual accountability and inform decision-making

Reinforce accountability and results for people

- Adopt a simplified transparent reporting accountability framework that reports individual and joint results
- Communicate effectively on the results and added value of the Joint Programme
- Enhance oversight by the PCB of global efforts to Fast-Track and end the AIDS epidemic.
- Reinvigorate strategic policy focus of the CCO and pursue greater coherence across the boards of UNAIDS and Cosponsors
CONCLUSION

● Implementation of recommendations will
  ➔ reinvigorate Joint Programme model
  ➔ retain UNAIDS’ provocative leadership role in response and beyond
  ➔ position Joint Programme at centre of system-wide UN reform
  ➔ provide important impetus to wider efforts to strengthen global health architecture
  ➔ reinforce clear model to engage on all SDGs

● Report makes an important contribution to repositioning of the UN Development System
GLOBAL REVIEW PANEL
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Innovation for impact: Refining the operating model of the UNAIDS Joint Programme

ACTION PLAN

Laetitia Bosio
Policy and Strategy Officer
Executive Office

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ACTION PLAN DEVELOPMENT

GRP PROCESS

**DEC 16 - JAN 17**
- PCB requests review
- 1st Panel Meeting
- Virtual & Uganda consults
- 2nd Panel Meeting
- CCO meeting
- Multistakeholder Consult

**FEB - MAR 17**
- 1st Panel Meeting
- Virtual & Uganda consults
- 2nd Panel Meeting
- CCO meeting
- Multistakeholder Consult

**APR - MAY 17**
- Action Plan drafting begins
- Action Plan endorsed by CCO
- 40th PCB: Action Plan delivered

**JUN - AUG 17**
- 40th PCB: Action Plan delivered
- 41st PCB: First report on Action Plan progress

**SEP - DEC 17**
- 41st PCB: First report on Action Plan progress
- CCO Meeting

Led by UNAIDS Executive Director
Action already underway

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ACTION PLAN

KEY MESSAGES

- Presents urgent efforts to shape a more cohesive, integrated and effective Joint Programme
- Responds to Global Review Panel recommendations
- Aligned with directions of the 2016 QCPR
- Developed with Cosponsors; informed by Member States, Civil Society and other partners
- Presents actions to be taken over next six months
- Emphasizes flexibility, tailoring, prioritization, inclusiveness - especially at country level
- Critical element of Joint Programme contribution to UN reform
- Living, dynamic plan that will continue to be updated
Action Area I - Mobilizing and allocating resources to enable the Joint Programme to deliver on its Strategy within a fully funded AIDS architecture

Result 1 - Dynamic, differentiated resource planning, mobilization, allocation and accountability model
   1.1 Revised budget and resource allocation model
   1.2 Country envelopes
   1.3 More transparent, precise monitoring and evaluation framework

Result 2 - Capacity of the Joint Programme leveraged to raise resources from new and traditional sources
   2.1 Enhanced joint resource mobilization efforts
   2.2 Joint Programme investment book
   2.3 Value of the Global Fund and the Joint Programme relationship recognized

Result 3 - Division of Labour refined and aligned with the SDGs and the 2016 Political Declaration
   3.1 Refined Division of Labour
Action Area II - Configuring an optimal UN response to AIDS, country by country, that enhances joint working to accelerate ending AIDS

Result 4 - Joint Programme presence tailored to country priorities and context as well as its comparative advantage

4.1 Rapid, inclusive country assessments

4.2 Country reconfiguration

4.3 Differentiated support typology

Result 5 - Inclusive country level platforms strengthened to review and advance the AIDS response within the context of the SDGs

5.1 Cosponsor accountabilities to ending AIDS in UN country programme

5.2 Support to more inclusive, integrated governance platforms

5.3 Support to regional mechanisms for country delivery
Action Area III - Strengthening and further leveraging Joint Programme governance mechanisms to provide leadership across the AIDS response

Result 6: Strategic policy focus of the CCO reinvigorated
   6.1 CCO agenda item on thematic discussion
   6.2 EXD report to the Secretary-General on CCO conclusions

Result 7: UNAIDS and Cosponsor Board coherence enhanced and monitored
   7.1 Enhanced cross-Board participation and discussion
   7.2 Support brought to Board Member coherence across Boards
   7.3 Board coherence monitored

Result 8: Regular stocktaking undertaken by PCB of the status of global efforts to Fast-Track
   8.1 PCB stocktaking on progress in the response

Result 9: Multistakeholder debate on targets and result areas of the UNAIDS Strategy expanded
   9.1 Multi-stakeholder meetings on UNAIDS Strategy Result Areas
NEXT STEPS

- Implementation of the Action Plan will be closely monitored
- Key actions will be further elaborated by the Joint Programme
- Progress will be reviewed by CCO at November meeting
- First report on implementation will be presented to 41st PCB in December 2017