

## UNAIDS PCB Bureau meeting

DATE: Wednesday 8 April 2020

### Participants

**PCB Bureau:** Ms Julia Martin and Ms Deana Jordan Sullivan (United States of America: representing the Chair); Ambassador Penda Andreas Naanda and Ms Xungileni Martha Galukeni Chitundu (Namibia: representing the Vice-chair); Ludo Bok (representing the CCO Chair, UNDP) and Mr Jonathan Gunthorp and Mr Andrew Spieldenner (representing the NGO Delegation)

**UNAIDS Secretariat:** Mr Morten Ussing, Director, Governance and Multilateral Affairs; Ms Samia Lounnas, Senior Governance Advisor, Governance and Multilateral Affairs

**Excused:** Dr. Sadre Alam (India: representing the Rapporteur)

### MEETING DRAFT AGENDA

#### 1. UNAIDS Strategy beyond 2021

*The Bureau will receive an update from the Secretariat on the process of the review of the current strategy and its implementation as outlined in decision point 3.2 from the 45<sup>th</sup> session of the Programme Coordinating Board.*

#### 2. Any other business

---

The Chair opened the meeting by thanking participants for their engagement over the last couple of weeks.

#### 1. UNAIDS Strategy beyond 2021

The Chair reminded participants that the UNAIDS Strategy will be one of the crucial processes reported on at the June PCB meeting.

Recalling decision point 3.2 from the 45<sup>th</sup> meeting of the Programme Coordinating Board, the Chair reviewed the key deliverables outlined by the PCB:

- a) undertake a review of the current strategy and its implementation, and the results obtained;

- b) convene a multistakeholder consultation, with participation of Member States, to present the results of the review and consider the strategic priorities beyond 2021;
- c) present, for consideration by the Board at its 46th meeting in June 2020, options, and their respective processes and timelines; and
- d) consult the United Nations Secretary- General to consider options for the timing of the UN General Assembly High-Level Meeting on HIV and AIDS and advise the 46th Programme Coordinating Board in June 2020.”

The Chair introduced Ms Boonto (Tina) Krittayawan, UNAIDS Country Director in Indonesia, who has been appointed to lead the coordination of the Strategy development process within the Secretariat. The Chair indicated that useful feedback for the Secretariat would include the Bureau reflecting on the overall process with a particular focus on expectations for the June PCB meeting.

The Secretariat then provided an update on the process summarized below. The full presentation on the process is included in annex 1.

The Strategy development process is underway with two phases envisioned:

- **April-June:** review of previous strategy (including surveys, interviews, focus groups, and in-depth analysis of programmatic results and achievements against the GAM indicators) to culminate in a multistakeholder consultation to review and validate findings in late May. The results of this review and the multistakeholder consultation will be presented to the 46th meeting of the PCB.
- **July-December:** Strategy finalization and presentation to the PCB for adoptions at its 47th meeting.

While the COVID-19 pandemic has created new challenges, the Strategy process is still on track to complete all necessary consultations by the June PCB; the first of these consultations are set to begin by late April. The Secretariat reiterated the importance of multistakeholder input at multiple entry points throughout the process with members representing the diversity of AIDS stakeholders, including people living with and affected by HIV. It is envisioned that inputs will be provided through a series of surveys, focus groups, interviews, and broader consultations.

Consultations are planned with civil society organizations, governments, members of academia, and key global health partners. A particular focus of the strategy process will be to engage with global health partners, including Global Fund and PEPFAR, to ensure there is continuity across strategies in the AIDS response. The consultations will be thoughtfully implemented to provide a platform for global engagement, particularly with communities. During this period of working remotely, the Strategy group will strive to ensure that technological impediments do not hinder input.

A cross-organizational team, comprised of twenty-one staff members from across the Secretariat, will be supporting the strategy process and facilitating a diverse range of consultations. This group will be supported by a recruited technical support organization to contribute to the development of consultation tools and formats, especially as the focus shifts to virtual platforms.

The June PCB report will consist of a formal PCB paper summarizing the review and multistakeholder consultation process with options proposed for moving forward with the Strategy along with conference room papers indicating the outcome of the surveys and consultations.

Bureau members underscored the importance of providing multiple entry points to provide inputs and requested close communication between the Secretariat and its stakeholders on this point.

Members thanked the Secretariat for providing greater clarity on the entry points and commended the Secretariat for working closely with key global partners to facilitate continuity across strategies.

Members also recognized the difficulties posed by COVID-19 in both the strategy development process and in creating a strategy that can respond to the realities of post-COVID-19 world.

Bureau members reiterated the importance of learning from the data and concrete feedback from the current strategy and building upon our successes while seeking to understand our failures. To do so, the structure of the review of the previous strategy will be a crucial starting point for considering a UNAIDS Strategy beyond 2021. Members noted the success of the UNAIDS Strategy 2016-2021, indicating their support for the current framework and looked forward to reviewing bottlenecks to understand gaps in implementation.

The Secretariat thanked the PCB Bureau for their guidance and support.

## **2. AOB**

The Secretariat provided a brief overview of the agenda for the PCB briefing scheduled for Thursday, 9 April. The Executive Director will speak for 15-20 minutes, including a short intervention provided by the UNAIDS Country Director from South Africa, Mr Mbulawa Mugabe. Following the Executive Director, the CCO Chair, UNDP, will speak on the cosponsors' behalf. The Q&A is expected to last an hour. The meeting will be held on the Zoom platform to provide interpretation in both French and English. The meeting will be password protected and instructions for joining the meeting will be sent shortly.

In addition, the Secretariat noted that discussions are ongoing within UNAIDS on options to reprogram a smaller portion of UBRAF funds to focus on impact mitigation of the COVID-19 pandemic for people living with and affected by HIV. The goal for reprogramming, which would amount to less than 10% of the core UBRAF, would be to support national responses. The UNAIDS Secretariat teams at country level are prioritizing reprogramming options based on the country context / current situation, bearing in mind Government priorities, investments by partners and counterparts, and co-funding opportunities (e.g., appeals), and aim to achieve the greatest impact for people from these consolidated interventions. In 2007 (25-27 June 2007 - documents UNAIDS/PCB(20)/07.3 and UNAIDS/PCB(20)/07.15) and led to the adoption of two specific decisions ( 7.8 and 7.9 of the decisions adopted at that session) by which the PCB authorized the Executive Director to increase or decrease resources between strategy results areas, up to a maximum of 10 per cent of the total core UBRAF. The Secretariat will send an information note on the reprogramming of UBRAF funds to the PCB.

The Bureau thanked the Secretariat for the update and noted that they look forward to continued transparent engagement on the subject.

*[Annex follows]*

The graphic features a central red horizontal band. Above it, the top-left corner is purple and the top-right is blue. Below the red band, the bottom-left is yellow, the bottom-center is a vertical cyan bar, and the bottom-right is a dark blue horizontal band above a pink horizontal band.

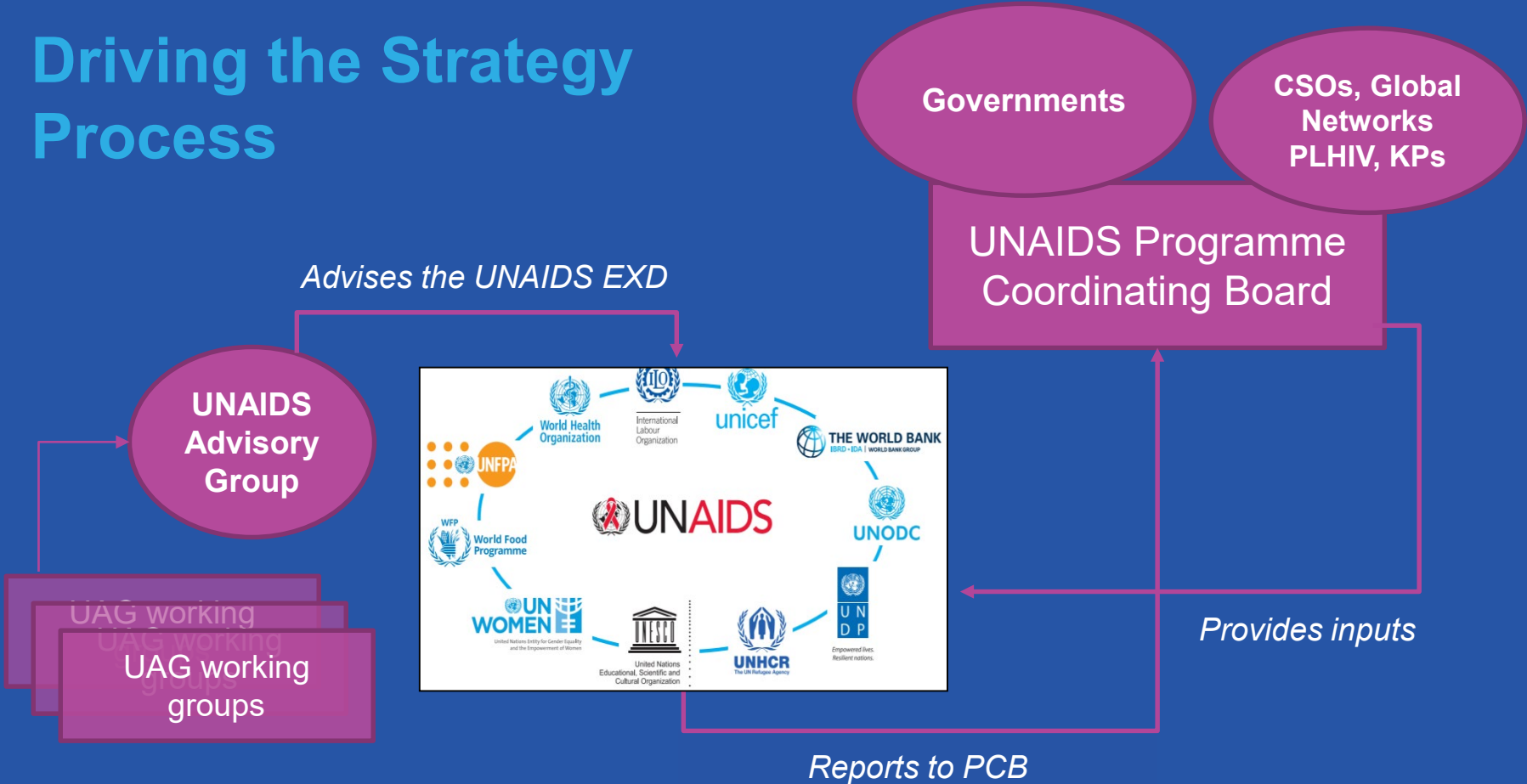
# UNAIDS STRATEGY DEVELOPMENT



# Decision of the PCB at its 45<sup>th</sup> meeting requesting the Executive Director to

- a) Undertake a review of the current strategy and its implementation, and the results obtained;
- b) Convene a multistakeholder consultation, with participation of Member States, to present the results of the review and consider the strategic priorities beyond 2021;
- c) Present, for consideration by the Board at its 46th meeting in June 2020, options, and their respective processes and timelines, to ensure that the 2/7 UNAIDS strategy remains ambitious, visionary, and evidence based beyond 2021; and
- d) Consult the United Nations Secretary-General to consider options for the timing of the UN General Assembly High-Level Meeting on HIV and AIDS and advise the 46th meeting of the Programme Coordinating Board in June 2020;

# Driving the Strategy Process



UNAIDS Secretariat Strategy Group works closely with Cosponsors throughout the process. Cosponsor liaison person(s) will be invited to UNAIDS Strategy Group meetings and will report back to the rest of the Cosponsors

# Diverse groups of co-creators designing and engaging in consultations

UNAIDS Joint Programme carries out multistakeholder consultations to solicit inputs on current strategy and options for next strategy

- CSOs, Networks of PLHIV, Networks of Key Populations including people on the move, young people, faith-based organizations and private sector.
- Governments, National AIDS Programmes, other relevant sectors.
- Academia (social, health, science, technology, finance, human rights, etc.)
- UNAIDS will work closely with key global health partners including Global Fund, PEPFAR, Global Health Action Plan, WHO, to ensure synchronization with their strategy development processes.



# Multistakeholder consultations

- While we look to the big picture goal of ending AIDS we need to define the pathways to reach that goal. What do we need to do to get there? We will also focus on critical priority areas that the next strategy needs to address.
- **Progress report of current strategy** (in-depth analysis of programmatic results and achievements against GAM indicators). The analysis will provide greater understanding whether the strategy work and for whom? How are some countries succeeding to reach 90-90-90 targets, while others are far behind?
- Consultations will be framed around priority issues, to solicit inputs around drivers of success; progress impediments; innovative approaches and technologies that can be employed to address complex situations.

# The 2020 Strategy Process in Summary

- 1) **Phase 1:** (i) Consult key stakeholders on design of Strategy Review and Development; (ii) implement surveys, interviews, crowdsourcing, focus group discussions, (iii) Multi-Stakeholder Consultation. **(April-May).**
- 3) Finalize **strategy review report** and develop **options on strategy finalization process and timeline** for PCB **(May-June).**
- 4) Present to 46th PCB **(June 2020)** – Report of Strategy Review and options for Strategy finalization. PCB approves option for strategy finalization.
- 5) **Phase 2:** Continue process for Strategy finalization **(July-Dec)** – to present to 47<sup>th</sup> PCB **(December 2020).**

# Detailed Timeline

2020	
<b>March</b>	UNAIDS Strategy Development Team established
<b>March–April</b>	Overview of where we are at: reference materials include UNAIDS Joint Programme data and reports (including Global AIDS Monitoring, the Global Prevention Coalition reports, evaluation reports, the Unified Budget, Results and Accountability Framework (UBRAF), target-setting consultations) as background for the strategy review consultations
<b>April</b>	Strategy review and ideas for the new strategy: virtual consultations (surveys, interviews, focus group discussions)
<b>Mid-May</b>	Virtual global multistakeholder consultations (PCB members plus stakeholders)
<b>May</b>	Consolidation of inputs and progress report completed for presentation to the PCB
<b>June</b>	Present progress report of current strategy and options for completion of the next global AIDS strategy to the PCB. The PCB approves option for the finalization of the strategy
<b>July–December</b>	Strategy finalization
<b>October</b>	Targets for 2025 available
<b>November</b>	Strategy development process report and draft of next global AIDS strategy completed
<b>December</b>	Draft global AIDS strategy submitted to the PCB for endorsement
2021	
<b>January–May</b>	Preparation and consultations in the lead-up to the United Nations General Assembly High-Level Meeting on AIDS in 2021
<b>June</b>	United Nations General Assembly High-Level Meeting on AIDS