MANAGEMENT RESPONSE TO THE 2021 EVALUATION REPORT AND 2022-2023 EVALUATION PLAN

Tim Martineau
Deputy Executive Director,
Management and Governance *a.i.*

Reinforcing a culture of learning and continuous improvement, strengthening results for people

Senior management is committed to ensuring an enabling environment for evaluation, safeguarding the integrity and independence of the function:
- Human and financial resources;
- Culture of learning, accountability and results-based management;
- Action in response to recommendations, and use of evaluation findings and evidence more generally.

Management is grateful for the work of the Evaluation Office, the high-quality and relevance of the reports, strong country focus and inclusive methodologies, and the support and engagement of the Cosponsor Evaluation Group, and Expert Advisory Committee.

Management welcomes the 2022–2023 Evaluation Plan and recognizes the value of a strong evaluation plan and office, and the importance of its contributions towards the achievement of the new targets outlined in the Global AIDS Strategy and UBRAF.

UNAIDS

Joint Programme evaluations

Topic	Key findings / areas of focus
Violence against women and girls	• JP to some extent supporting countries to work collaboratively with women's and relevant civil society to address gender equality, HIV and violence. • Inadequate attention to transformative approaches to address structural and root causes.
Key populations	• Underway: will assess the extent to which the JP supports service provision and strategically engages with gov't stakeholders to improve policies / enabling environment; how it brokers space for key populations-led groups and networks in decision-making processes.
Efficiency and sustainability	• Underway: will provide actionable recommendations to Cosponsors and the Secretariat for maximizing contributions to efficient and sustainable resources for the HIV response, in line with the Global AIDS Strategy.
Country-level collaboration	• JP evaluations have been carried out in Benin, Brazil, the Democratic Republic of Congo, Gabon and Ghana. Reports under finalization.

UNAIDS

UNAIDS Secretariat evaluations

Topic	Key findings / areas of focus
Gender Action Plan	• Recommend a data-driven approach to build a picture of gender (and other) diversity dimensions; develop a theory of change for the GAP, with KPIs. • Training needs a gender transformative lens, opportunities should be for all. • Technology use has increased during COVID-19, seems to be a leveller and UNAIDS should sustain its benefits.
Resilient and sustainable systems for health	• External funding for the HIV response has made important contributions to supporting health system building blocks. • HIV responses have pioneered programmatic innovations and people-centered approaches (e.g. differentiated service delivery). • UNAIDS has been instrumental in strengthening CSO capacity, engagement in national HIV responses, and beyond.
Regional, intercountry and country-level work	• Ongoing – demand-driven support to UNAIDS Country Offices, RSTs, and departments/teams in the global centre. Promote and support reviews/assessments, contribute to a culture of learning, evaluation, and continuous improvement.

UNAIDS

Planned evaluations in 2022-2023

Management is grateful for the plan's overall **alignment to the priorities of the Global AIDS Strategy**, and areas of comparative strategic advantage of the Joint Programme, e.g.:
- Strategic information (data hubs);
- Policy and advocacy;
- Community-led monitoring;
- UNAIDS partnership with the Global Fund.

Look forward to learning from experience to date with the **country envelope funding mechanism**, strengthening in line with the findings and the Global AIDS Strategy / UBRAF results framework.

Welcome the continued contributions to the **coherence of the evaluation function in the UN System**, assessing Joint Programme contributions to UNSDCFs, and enabling UNAIDS to maximize its contributions and best support countries to reach their Agenda 2030 goals and targets – including ending the AIDS epidemic.