AGENDA ITEM 7: EVALUATION

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Director, Evaluation

ANNUAL REPORT ON EVALUATION

Independent Evaluation Office
2022 Highlights

Evaluations of the Joint Programme

- Efficient and Sustainable Financing
- Key Populations
- Country Envelopes (ongoing)
- Social Protection (ongoing)
- Lesotho and Mali

Evaluations of UNAIDS Secretariat

- Data Hubs
  Evaluations not carried out:
  - Policy Work and Influence – postponed
  - Covid-19 – included in other evaluations
Key populations evaluation

To assess the relevance, coherence, effectiveness and sustainability of the work of the Joint Programme with and for key populations

**METHODS**

- 47 Key Informant Interviews conducted at global and regional level
- 270 Key Informant Interviews across six countries
- 82 Documents reviewed at global level
- 219 Documents reviewed across six countries

**COUNTRY STUDIES**
- Cameroon
- Kenya
- Peru
- Thailand
- Tunisia
- Ukraine

Global/regional analysis of Joint Programme Monitoring System for 62 countries

“The PCB considers strategic evaluations and draws on them for the purposes of governing the organization. Evaluation reports are not as a rule presented to the PCB for approval” (extract from Evaluation Policy, 2019)
Key populations evaluation – recommendations

1. Increase the prioritization and strategic focus of work for and with key populations

2. Strengthen support to community-led programming

3. Intensify support to ensure sustainability of key population responses

4. Accelerate data generation for key population programming including through the JPMS

5. Enhance the operational effectiveness of the work of the Joint Programme
Follow up to evaluations and other activities

- Dissemination of evaluation reports, summaries, briefs and key messages
- Development of a management response by concerned managers
- Tracking the implementation of evaluation recommendations
Follow up to evaluations – management response

A requirement “to strengthen the use of evaluations, facilitate strategic consideration of evaluation results and appropriate follow-up actions” (extract from Evaluation Policy, 2019)

<table>
<thead>
<tr>
<th>Suggested actions</th>
<th>Management response</th>
<th>Actions planned</th>
<th>Responsible</th>
<th>Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Accepted</td>
<td></td>
<td>Concrete actions planned to implement the recommendations and suggested actions</td>
<td>Secretariat, Cosponsors (global, region, countries)</td>
<td>Indicate a completion date (one year max.)</td>
</tr>
<tr>
<td>- Partially accepted</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Not accepted</td>
<td></td>
<td></td>
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</tbody>
</table>

Rec: Urgently increase the prioritization and strategic focus of the work for and with key populations

| Suggested actions | Partially accepted. KPs are critical in all countries, major gaps | Work closely with the Interagency Working Group on KPs (IAWG), the Global HIV Prevention Coalition | All relevant Cosponsors, as per the UNAIDS Division of Labour (DoL), in | The end of 2023 is the shortest realistic period for delivery. |
## Budget implementation (US$)

<table>
<thead>
<tr>
<th>Main categories</th>
<th>Original budget*</th>
<th>Revised budget **</th>
<th>Expenditures ***</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evaluations and activities</td>
<td>997 000</td>
<td>608 900</td>
<td>504 480</td>
<td>83%</td>
</tr>
<tr>
<td>Staff costs</td>
<td>879 000</td>
<td>676 000</td>
<td>671 520</td>
<td>99%</td>
</tr>
<tr>
<td>Emerging needs</td>
<td>90 000</td>
<td>0</td>
<td>0</td>
<td>0%</td>
</tr>
<tr>
<td>Total</td>
<td>1 996 000</td>
<td>1 284 900</td>
<td>1 176 000</td>
<td>92%</td>
</tr>
</tbody>
</table>

* Amount representing 1% of operational expenditures as per evaluation policy
** Total funding allocated from core budget and non-core funds secured to date
*** Expenditures to date and projected expenditures as of 31 December 2022
Governance and management

The Board approves the evaluation plan and considers annual reports on evaluation.

The Expert Advisory Committee provides advice and guidance to UNAIDS Evaluation Office.

The Cosponsor Evaluation Offices provide support and participate in joint evaluations.

The Evaluation Office is responsible for conducting all evaluations and monitoring follow up.
Expert Advisory Committee on Evaluation

1. Dr. Elizabeth Moreira dos Santos, researcher and independent consultant (Latin America and Caribbean), Chair;
2. Mr. Raymond Yekeye, Chair of the National AIDS Council of Zimbabwe (Africa);
3. Dr. Zunyou Wu, Chief Epidemiologist, Chinese Centre for Disease Control and Prevention (Asia-Pacific);
4. Ms. Sigrid Vorobjov, Senior Researcher, National Institute for Health Development, Estonia (Eastern Europe);
5. Professor Till Bärnighausen, Director of the Heidelberg Institute of Global Health (Western European and Other Countries);
6. Ms. San Patten, independent research and evaluation consultant (NGO Delegation);
7. Mr. Marco Segone, Director of the UNFPA Evaluation Office (Cosponsor Evaluation Group).
Joint Programme evaluations in 2023

- Integration of HIV into Primary Health Care
- Human Rights and HIV

UNAIDS Secretariat evaluations in 2023

- Community-led Monitoring
- Policy Work and Influence
- Programme Review Committee
- Partnership with the Global Fund
Looking ahead to 2023

1. Independent review of the evaluation policy after four years

2. Review of the evaluation function as part of the MOPAN assessment

3. Relocation and re-establishment of the Evaluation Office

4. Presentation of UNAIDS next evaluation plan and annual report to the PCB

CRITERIA

- A corporate independent evaluation function exists
- Consistent, independent evaluation of results
- Systems applied to ensure the quality of evaluations
- Demonstration of evidence in the design new interventions
- Clear accountability system ensures follow-up to evaluations
- Uptake of lessons learned and best practices from evaluations
Conclusion

Good progress in implementing the evaluation plan, despite financial constraints, and the value of evaluations acknowledged.

Conducting all evaluations and activities in the 2022-2023 evaluation plan will be difficult with the current level of staffing and funding.

Disruptions in implementation of the evaluation plan need to be minimized during a period of transition and relocation of the Evaluation Office.

Conclusions and recommendations of the MOPAN assessment and policy review should guide the work of the Evaluation Office going forward.