

## UNAIDS PCB Bureau meeting

DATE: Thursday 20 May 2021 and Wednesday, 2 June 2021

TIME: 9:30-11:30 (Geneva time)

VENUE: Virtual Teams Meeting

### PARTICIPANTS

**PCB Bureau:** Ms Xungileni Chitundu (Namibia: representing the Chair); Dr Walaiporn Patcharanarumol and Mr Natee Vichitsorasatra (Thailand: representing the Vice-Chair); Ms Julia Martin (United States of America: representing the Rapporteur); Mr Alexander Pastoors and Ms Jules Kim (representing the PCB NGO Delegation); and Ms Meg Doherty, Mr Andy Seale and Mr Hywel Jones (WHO: representing UNAIDS Cosponsors).

**UNAIDS Secretariat:** Mr Morten Ussing, Director Governance and Multilateral Affairs, Ms Samia Lounnas, Senior Governance Advisor, Governance and Multilateral Affairs, and Ms Maggie Lemons, Governance Officer, Governance and Multilateral Affairs

### MEETING DRAFT AGENDA (Thursday, 20 May 2021)

**1. Update, Regular Segment at the 48th PCB meeting (29 June – 2 July)**

*The Bureau will receive brief updates on key items of the regular segment at the upcoming Board meeting.*

**2. Update, Thematic Segment at the 48th PCB meeting: COVID-19 and HIV: sustaining HIV gains and building back better and fairer HIV responses**

*The Bureau will receive a brief update on the agenda and preparations for the thematic segment at the 48th PCB meeting.*

**3. Any other business**

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### MEETING DRAFT AGENDA (Wednesday, 2 June 2021)

**1. Decision points for the Follow-up to the thematic segment from the 47<sup>th</sup> PCB meeting**

*The Bureau will receive brief updates on key items of the regular segment at the upcoming Board meeting.*

**2. Any other business**

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## Summary – 20 May 2021

The PCB Bureau Chair welcomed members to the meeting and noted that this would likely be the last meeting of the Bureau ahead of the 48<sup>th</sup> PCB meeting. The focus of the meeting would be to provide Bureau members with an update on the preparation of the PCB48 agenda items provided by the relevant paper focal point.

### **1. Update, Regular Segment at the 48<sup>th</sup> PCB meeting (29 June - 2 July)**

UNAIDS Secretariat provided an update on the preparations for the 47th PCB meeting agenda items as follows:

#### **1.2 Report of the Special Session: UNAIDS Secretariat**

- The report of the Special Session is a summary of the presentations and discussions held in March. As is practice, it will be cleared by the PCB Chair prior to being posted online.
- As a reminder, this report includes a summary of all interventions made in plenary as well as written statements submitted through the secure platform as agreed in the intersessional paper on modalities for 2021 virtual PCB meetings.
- The PCB is invited to take note of the report.

The Bureau thanked the Secretariat for the update.

#### **1.3 Report of the Executive Director:**

- The report of the Executive Director is expected to focus on the outcome of the High-Level meeting, including the Political Declaration, which will have been adopted at that point as well as the operationalization of the next Global AIDS Strategy.
- As is practice, an outline of the report will be posted in advance of the meeting. The report of the Executive Director in its entirety will be posted following delivery at the 48<sup>th</sup> meeting.
- The PCB is invited to take note of the report of the Executive Director.

The Bureau thanked the Secretariat for the update.

#### **1.4 Report of the CCO: CCO Chair, WHO**

- An annotated outline of the report will be posted in advance of the meeting. The statement at the PCB will build on this outline.
- The report will focus on the following key themes:
  - o Sharing reflections on the political declaration;
  - o The 10 recommendations coming from the SG report;
  - o Reflecting on 40 years of HIV and 25 years of the Joint Programme;
  - o The new UBRAF

- The importance of a Joint Programme in applying an inequalities lens to deliver the work of the strategy, with an emphasis on the various mandates of the individual cosponsors coming together for individual and collective contributions to HIV;
- Examples of cosponsor work in support of countries and communities;
- Making the case for continued investment and commitment in the work of the Joint Programme;
- Cosponsor work in support of countries and communities
- The Report of the CCO will be the subject of the pre-meeting session held on Tuesday, 22 June 2021.
- The PCB is invited to take note of the report of the CCO Chair.

The Bureau thanked the CCO for the update.

## 2. Leadership in the AIDS response

- The Executive Director agrees with the Bureau that the leadership in the AIDS response agenda item will be an important opportunity to provide hope and forward thinking for a reenergized AIDS response.
- The Executive Director is in the process of selecting a speaker.

The Bureau thanked the Secretariat for the update.

## 3. Organizational Oversight Reports:

- The Organizational Oversight Reports agenda item includes three reports and an accompanying management response from the UNAIDS Secretariat. The three reports are:
  - a. Internal Auditor's Report
  - b. External Auditor's Report
  - c. The independent Ethics Office Report
- This agenda item will be the subject of a pre-meeting session held on Thursday, 17 June 2021.
- **Ethics Report:**
  - This marks the first time that the independent ethics report will be presented to the PCB following its decision at the 45<sup>th</sup> meeting to establish a regular stand alone item for appropriate independent functions, including ethics.
  - Based on the recommendation of the UN's Joint Inspection Unit, the Executive Director directed that the Ethics Office submit an annual report, unchanged by the Executive Director, directly to the PCB, together with any comments of the Executive Director. This report is the first such annual report to the PCB.
  - An ethical UNAIDS is an effective UNAIDS – the two are inseparable.
  - UNAIDS has made good progress in establishing an independent Ethics Office, based on the criteria established by the UN's Joint Inspection Unit.
  - The Ethics Office has a very full plate – providing services in five lines of business (advice and guidance; declaration of interest programme; administering the whistleblower protection policy; education and outreach; and standard setting and policy support)
  - The data from the recent staff survey are troubling, as readily acknowledged by management. The views of staff reflected in the survey results have implications both for efforts to create an inclusive workplace environment, as well as for major management initiatives, such as the ongoing alignment exercise.
  - Management is to be commended for acknowledging substantial challenges in creating an equal, safe and empowering environment for staff and for taking certain

steps to address these challenges. But much work remains to be done. Members of senior leadership need not only to direct culture transformation in the Secretariat writ large, but to transform the culture of senior leadership itself. This means that senior leadership needs to ensure that each one of its decisions and actions, individual and organizational, are both beyond reproach *and* perceived to be so.

- As discussed in the 2019 JIU UNAIDS Review, the Ethics Office is staffed with only one person. An additional staff member would allow the Ethics Office to provide greater oversight and action on ethics and integrity issues.
- The fact that the Executive Director is embracing accountability for herself and the senior leadership team – when it comes to creating an equal, safe and empowering environment for staff -- is laudable. The PCB has a vital role to play in holding the Executive Director, the senior leadership team, and all of the Secretariat accountable for achieving this goal.
- **Auditor's Reports and Management Response:**
  - The Management response to Organisational Oversight Report is a new annual statutory requirement in line with PCB Decision taken at its 46th session for the Executive Director to submit “a written management response to the external and internal auditors’ reports.”
  - The paper that will be presented to the PCB contains an overview of annual audit conducted in 2020, (both internal and external), management’s response to recommendations and an overview of actions taken by the Secretariat to further strengthen internal controls, accountability and ensure the effective use of resources.
  - The paper has been developed in conjunction with relevant UNAIDS offices including, but not limited to, Human Resource and Strategic Information departments, and relevant country offices.
  - The paper consists of the following sections:
    - Executive Summary
    - External audit activities in 2020
    - Internal audit activities in 2020
    - Implementation of past audit recommendations
    - Management’s response to recurrent internal audit findings
    - Outcomes of investigations
  - Management reiterates its commitment to strengthening internal controls and recognizes the importance and value added of audit recommendations.
  - External auditor issued an “unmodified” or clean opinion on the UNAIDS Financial statements for the financial year ended 31 December 2020
  - Highlights a significant decrease in the number of controls with high level of residual risks; and the increase in the overall effectiveness of individual internal controls, up to 68% in 2020 compared to 50% in 2019.
  - Management is pleased to note that the percentage of recommendations open and overdue has dropped from 21% in 2019 to 7% in 2020.
  - Significant progress was achieved in the follow up of past internal audit recommendations. According to IOS’ report for 2020, 4 audit reports and a total number of 257 recommendations were closed since May 2020, reaching an unprecedented 70% closure rate (up from 153 and 100 in 2019 and 2018 respectively).
- The PCB will be invited to:
  - Take note of the report of the ethics office;
  - Accept the External Auditor Report for the financial year ended 31 December 2020;

- Take note of the Internal Auditor Report for the financial year ended 31 December 2020;
- Take note of Management's response to the Organizational Oversight Report;

The Bureau thanked the Secretariat for the update and looks forward to the management response on concerns reflected in the Ethics Report.

The Secretariat underlined management commitment to addressing staff issues and looked forward to the establishment of the independent external oversight advisory committee. The Secretariat also noted that the HR reporting, including its conference room papers, would be an important context to staff issues, with a particular focus on the impact of COVID-19, alignment, and the staff survey.

#### 4. UBRAF 2016-2021: Performance Monitoring and Financial Reports

- The UBRAF 2016-2021 will be the subject of a pre-meeting scheduled for Thursday, 17 June.
- The Performance Monitoring Report (PMR) is UNAIDS' annual report on the implementation of the Unified Budget, Results and Accountability Framework (UBRAF). This year's PMR, which will be submitted to the Programme Coordinating Board (PCB) at its 48<sup>th</sup> meeting in June 2021, will cover the Joint Programme's achievements in supporting countries to fulfil the Fast-Track commitments which remains as its central focus in 2020.
- The Joint Programme's collective efforts and achievements are presented in all the four complementary documents of PMR, a truly jointly developed multisectoral results package available through various lenses: i) Executive Summary; ii) Strategy Result Area and Indicator report; iii) Regional and Country report; and iv) Organizational Report. The PMR is supplemented by the information from UNAIDS Results and Transparency Portal (<https://open.unaids.org>), particularly, the reports from the 96 countries with functional Joint UN Teams on AIDS, a unique feature of the Joint Programme. Twelve of these country reports are featured in this year's Performance Monitoring Report (PMR) highlighting the wide multisectoral scope of work and tailored support of the Joint Programme to countries and communities in diverse epidemic and country contexts.
- The development of the 2020 PMR started with the collection of data through the Joint Programme and Secretariat reporting exercises from January to March this year. This was then followed by the drafting of the PMR documents. The draft papers went through quality assurance review by the Cosponsors' Global Coordinators and Focal Points and relevant Secretariat thematic leads. The qualitative and quantitative information including indicators, in the regional and country reports were reviewed and validated by the regional and country Joint Teams. The SRA reports were reviewed by the lead Cosponsoring agencies based on the Division of Labour. The final stage of the PMR development process is the QA review by the UNAIDS Senior Leadership prior to the publishing of the documents on the PCB page of the UNAIDS Website and on the Results and Transparency portal.
- The report builds on last year's Performance Monitoring Report which had been welcomed by the PCB for the Joint Programme's accomplishments and strengthening of joint and collaborative action at country level, and which had been recognized for the improvements in the qualitative and quantitative analytical performance reporting aligned to prioritized national targets, with a focus on impact and disaggregated results, emphasis on priority off-track areas and actions to address these, and wider links to the 2030 Agenda and the UN reform.
- 2020 was the landmark year when the 10 Fast-Track targets from the 2016 Political Declaration on Ending AIDS as a public health threat by 2030 would have expired. This

was, however, overshadowed by the outbreak of the COVID-19 pandemic, the unprecedented global health and development crisis which has changed the world immeasurably.

- Supporting countries to fulfil the Fast-Track commitments remained the Joint Programme's central focus in 2020 tailoring support to country context and needs. The Joint Programme worked to turn the tide, concentrating on protecting and saving lives, areas where progress has been too slow, and devoting greater attention to social and structural determinants.
- With the emergence of the COVID-19 pandemic in early 2020, the Joint Programme's capacity, agility and partnership including with governments, communities and partners and decades-long experience in the HIV response, allowed for a rapid transfer of vital skills to address COVID-19 while also ensuring that the gains made in HIV were preserved. Comprehensive, people-centred, and inclusive services were sustained by adopting and/or accelerating innovative approaches, financing mechanisms were fast-tracked, and equitable access to COVID-19 vaccines and other commodities promoted.
- The Joint Programme worked with countries to track trends in HIV service utilization, assessing disruptions and fostering rapid solutions as well as promoting innovations to save lives. Ensuring continuity of treatment for people living with HIV was prioritized and supported.
- The Joint Programme further continued to provide direct support to countries for strengthening programmes for PLHIV, for women, girls and key population, including by reducing legal and policy barriers, enhancing access to services, and reducing stigma and discrimination as well as leveraging resources (e.g GFATM). Despite testing times, 96 country Joint UN Teams on AIDS, which remain a unique feature of the Joint Programme, were functional and reported on efforts and achievements.
- The PMR highlights the Joint Programme's contribution to the broader integrated Sustainable Development Goals (SDGs), including full participation in the development and implementation of the United Nations Sustainable Development Cooperation Frameworks (UNSCDFs) at country level and other UN-led initiatives towards realization of the 2030 Agenda as a full active and experienced contributor to UN reform.
- The Cosponsoring organizations continued to adopt key strategies and approaches to integrate HIV into and leverage their broader agency mandate for an effective AIDS response. The UNAIDS Secretariat has provided leadership, advocacy, effective coordination, and accountability towards accelerating the global response to HIV.
- The Joint Programme looks forward to the implementation of the new Unified Budget, Results and Accountability (UBRAF) that will operationalize the recently adopted 2021-2026 Global AIDS Strategy.

The Bureau thanked the Secretariat for the update.

##### **5. UBRAF 2022-2026:**

- This agenda item will be the subject of the pre-meeting scheduled for Tuesday, 22 June.
- The process to develop the next budget and results framework is being done jointly with the cosponsors.
- The steering group, cochaired by the Secretariat and CCO Chair, has been operational since the beginning of the year.
- The framework will build off of the reports from the March PCB.
- At the 48<sup>th</sup> PCB meeting, a zero draft framework will be presented for consideration by the PCB. Following that, the UBRAF 2022-2026 will be finalized and presented at a Special

Session of the PCB in September or October. The UBRAF indicators will subsequently be finalized by December.

- A webpage on the transparency portal has a compilation of documents related to the new development of the next UBRAF.
- The composition of the Working Group on the UBRAF 2022-2026 has been finalized and approved by the Executive Director and the first meeting will be held shortly. This Working Group is comprised of experts who will provide support throughout the development process.
- The new UBRAF will outline the Joint Programme planning, monitoring and evaluation activities to accompany the 2021-2026 Global AIDS Strategy. The results framework for the coming 5 years will be aligned to the three strategic priorities and ten results areas at the output level.
- It will present key programmatic and organizational shifts, including approaches for tackling inequalities through the work of the Joint Programme.
- The zero draft will outline how the Joint Programme will be better fit-for-purpose by aligning its footprint, and focusing on prioritization and innovation.
- It will serve as the platform for mobilizing the resources and catalyzing efforts to get the world back on track to end AIDS.

The Bureau thanked the Secretariat for the update and looked forward the full establishment of the UBRAF Working Group.

## **6. Update on strategic human resources management issues**

- This agenda item will be part of the first pre-meeting session held on Tuesday, 15 June.
- This report provides an update on human resources activities undertaken over the last twelve months.
- The report will be accompanied by three conference room papers:
  - o Annual workforce data report;
  - o UNAIDS administration of justice cases
  - o Disciplinary and corrective measures 2020
- The paper talks about the context of the report and UNAIDS' staffing. It focuses on three primary themes:
  - o The COVID-19 pandemic and its impact on staff (with a focus on ensuring staff wellbeing and continuity of work)
    - This includes regular meetings of a task force focused on this issue; enhanced teleworking policies; and the staff wellbeing officers' activities to support staff during this time.
  - o Embedding the management action plan activities into regular HR activities/reporting
  - o Alignment and cultural transformation to support the delivery of the Strategy and a positive work environment
- Alignment began in early 2021 and is a forefront priority for 2021. The report as written will likely not reflect where we are in alignment in a months' time. It is expected that by the time of the Board, there will have been additional decisions on the high-level structure of the organization moving forward.
- Alignment is a difficult time for staff members who operate within a good deal of uncertainty. Funding has been allocated to support staff members who will be training for new roles and there has been enhanced support for staff wellbeing in this time.



- The workforce data reports indicates that we have 725 staff members at the Secretariat, with 30% in the global center and 70% in country and regional offices. The report on the workforce data is more interactive this year.
- A focus on workforce data is also aiming to include more information on regional and gender representation. Working closely with WHO to facilitate more nuanced reporting about workforce in responding to the request of the PCB.
- A delegation of authority policy is being developed to support matrix management, which is an anticipated outcome of alignment.
- The HR department has started to internally change to complement the broader alignment through the outsourcing of transactional work and the appointment of HR officers in regional offices.
- The UCD assessment center was conducted in 2020 and two external search companies have been working on appointing senior-level officials.
- The Staff Survey was conducted in November 2020 through an external agency to ensure best practice and independence was preserved throughout. They also supported benchmarking of the results.
- Results were mixed:
  - o Staff have positive working relationships with their direct supervisors
  - o There is increased awareness around how to report issues of misconduct, harassment, etc.
  - o Lack of trust of the senior leadership team
  - o Certain groups indicated a less positive experience than their counterparts
- Townhalls have been hosted regionally and at the global center, and work has been done with individual teams to discuss these results and how to improve working environments with key actions to address issues. This work is still ongoing.
- Cultural transformation builds upon the management action plan:
  - o Changes to the recruitment policy
  - o Implementing a new policy on abuse and misconduct
  - o Strengthening informal resolution and conflict prevention
- Decrease in formal administrative review cases (down to 7 from 15 last year)
- Staff development and performance management continues to be developed with new trainings and support provided to ensure qualitative constructive, 360 degree feedback.
- Ambitious programme of initiatives to roll out in the year ahead, which will culminate in a new UNAIDS People's Strategy which will cover 2022-2026.

The Bureau thanked the Secretariat for the update and the immense workload for this year, and reiterated the importance of cosponsor engagement in the alignment process.

## 7. Statement from the UNAIDS Staff Association:

- This agenda item will be discussed at the pre-meeting scheduled for Tuesday, 15 June 2021.
- The statement of the Chair of the USSA is being developed through input derived from the annual Staff Association survey and through extensive consultation with USSA members, staff who are not USSA members, and through the networks of the individual USSA Executive Committee members.
- The annual Staff Association survey had one of the highest response rates.



- These consultations include a series of regional Townhalls that the USSA will be holding in each region to discuss staff concerns and issues.
- In preparation for the Townhalls currently underway (and to be completed by week 3 in June), USSA is also currently conducting an alignment pulse surveys to identify current hot button issues and concerns of staff.
- These current issues around which the written and oral statements from the Chair of the USSA will be framed are:
  - o The impact on staff of the alignment process and how the level of information, communication and adherence to UNAIDS policies in current Management decision making is driving negative perceptions and affecting mental and physical wellbeing of staff members;
  - o Current level of engagement and cooperation between the USSA and Management and associated successes and challenges; and
  - o Continuing issues around staff health and wellbeing issues and civility / abuse in the workplace with reference and framing against the COVID19 pandemic and the decision point of the 47<sup>th</sup> PCB meeting.

The Bureau thanked the Chair of the Staff Association for the update and requested that verbal presentation is aligned to the document posted on the website to enable Members of the PCB deliver accurate statements based on the content of the PCB documents posted online.

#### **8. Follow-up to the thematic segment on Cervical Cancer and HIV:**

- The follow-up to the thematic segment on cervical cancer and HIV is a summary of the presentations and discussion from the thematic segment held at the 47<sup>th</sup> PCB meeting. In addition, there are a series of proposed decision points for us to discuss.
- The Bureau received the report and its proposed decision points in advance of the meeting.
- The PCB thematic segment highlighted that Cervical cancer and HIV are inextricably interconnected. Both diseases are linked to inequalities and health disparities across and within countries and communities.
  - o Women living with HIV are at a six-fold higher risk of developing invasive cervical cancer and more likely to develop it at a younger age than women who are HIV-negative.
  - o Cervical cancer is fully preventable and curable.
  - o The thematic segment also recommended a series of actions that are crucial for saving women's and girls' lives. The draft decision points have been developed around the recommended actions to advance the integration of HIV and cervical cancer services in line with the Global Strategy priority actions

The Bureau reviewed the draft decision points and agreed to submit any further comments in writing further to the Bureau meeting. The Chair would then finalize the report and it would be subsequently published.

#### **9. Update on the HIV response for migrant and mobile populations**

- This agenda item will be discussed at the pre-meeting scheduled for Tuesday, 15 June 2021.

- Update report following on from December 2018 PCB Decisions – Under the overall supervision and guidance of the Humanitarian team, a multi disciplinary consultant team conducted desk research, legal analysis supplemented by data analysis.
- Questionnaires developed and translated in French, Spanish were distributed to 40+ countries with geographical representation in each region. Separate questionnaires were prepared on different mobile populations and different national and community entities, and responses were received from government agencies, national institutions and NGOs. Over 25 countries have replied, including the following currently serving on the PCB: Tunisia, Brazil, Thailand.
- Cosponsors were involved in provision of documentation and review of draft (UNHCR; WFP; UNDP; UNFPA; UNODC; WB; ILO; WHO).
- IOM and IFRC both having an MOU with UNAIDS as well as Global Migration Group were involved throughout the entire process to provide inputs for content. OHCHR also provided valuable comments on the final draft.
- Migrant, refugee, crisis-affected and other mobile populations are at risk of being left behind in HIV responses. Ensuring these populations are included in national, regional and global HIV responses *regardless of legal status* is key to ending AIDS.
- Within migrant, refugee, crisis-affected and other mobile populations there are specifically vulnerable populations, depending on context: irregular migrants; members of key populations; adolescent girls and young women and boys; children, especially unaccompanied migrant children and orphans; disabled people; victims of trafficking; survivors of violence, especially sexual and gender-based violence (including conflict-related sexual violence); and undernourished populations. All of these populations are in need of tailored and quality-assured services.
- Data are lacking on the intersections between HIV and mobility, partly because populations are 'invisible'; partly because there are not enough resources or political will; partly because UN agencies do not use comparable regions in their analysis etc.
- National, regional and global responses are needed as both mobility and HIV cross borders.
- Community involvement in responses is key, as are social protection services that bolster resilience and protect both physical and mental health.
- Key recommendations:
  - o Increased engagement, advocacy for resources and strengthen cooperation – from member states, the Joint Programme and civil society on the agenda.
  - o Strengthen cooperation on data, including harmonization; attention to “invisible populations” – such as key populations; trafficked person; irregular migrants. Support and funding are needed to increase data-collection, analysis and harmonization efforts to improve comparable HIV/mobility data at the country, regional and global levels and to provide better services for migrant, refugee, crisis-affected and other mobile populations
  - o The new UNAIDS Strategy contains recommendations and targets for “refugees and vulnerable migrants”. These must be a corporate agenda and implemented and monitored with adequate resources.
  - o Reinforce partnerships – with Cosponsors; IOM; IFRC, ICRC, OHCHR and other INGOs; civil society and communities and the private sector.

The Bureau thanked the Secretariat for the update.

## **2. Update on the Update, Thematic Segment at the 48th PCB meeting: *COVID-19 and HIV: sustaining HIV gains and building back better and fairer HIV responses***

- The TORs for this concept note were prepared by the PCB bureau following procedures for PCB thematic segments.
- A PCB Working Group has been established to oversee the development of the background note and the agenda for this thematic segment background note. The WG has reviewed the annotated outline and will review the subsequent drafts and draft agendas – with the possibility of inputting and proposing panellists/speakers.
- The objective of this paper is to provide an overview on the progress in responding to the colliding pandemics of COVID-19 and HIV since December 2020, analyse lessons learnt and based on those, reflect on how to build better and fairer HIV responses
- COVID-19 pandemic has gone through several phases of lower and higher infection rates – HIV fast track targets have not been met due to also COVID-19 impacts. The colliding epidemics will continue to demand our full attention, efforts and funding.
- COVID-19 has continued to impact essential health and HIV services including mental health and gender base violence service – it has continued to deepen inequalities between countries with regards to access to vaccines, therapeutics and diagnostics – as well as inequalities within countries, where women have been hardest hit, key and vulnerable populations, people living in informal settlements, migrants and prisoners – continue to be more exposed, more discriminated against and likely not to have access to health and social protection services.
- But COVID-19 has provided also a chance to turn this crisis into an opportunity – by pushing forward effective policies that were lacking pace in implementation such as – MMD and differentiated service delivery; by pushing through innovations and agile service delivery such as virtual platforms, home tests: by making more effective our infrastructure – such as using HIV and TB diagnostics and laboratory infrastructure and community ecosystems for addressing COVID-19.
- We learned important lessons as well – such as on the need for solidarity between and within countries in a global and interconnected world, on the need for health professionals to work hand in hand with communities and politicians to build up trust and fight misinformation; on the requirement for complex responses to complex issues that address a person's needs in a holistic manner across health services, mental well being and social protection.
- We can build up on these experiences and lessons learnt and build better and fairer HIV and pandemic preparedness and response systems – through reimagining agile, adaptive, technology driven delivery systems; advocating for adequate investments for HIV, health and pandemic preparedness and response that are accessible from all those in need without undue financial burden and through empowering communities and patients as the cornerstone of every aspect of a multisectoral response across health, gender and socio-economic well being.

The Bureau thanked the Secretariat for the update and looked forward to the thematic segment.

## **3. AOB**

There was no other business raised and the Chair closed the meeting.

## Summary - 2 June 2021

### 1. Decision points for the follow-up to the thematic segment from the 47<sup>th</sup> PCB meeting

The Chair thanked participants for their comments on the draft decision points for the follow-up to the thematic segment from the 47<sup>th</sup> meeting. Prior to the Bureau discussion, revised decision points were submitted to the Bureau. The Chair noted that, in considering the revision of the decision points, simple and concise decision making, as agreed by the Board for virtual decision making, was prioritized. The Secretariat read the proposed decision points.

Bureau members thanked the Chair and the Secretariat for the work to consolidate the comments and to propose revised decision points. The Bureau reached consensus on the language proposed and the Chair directed the Secretariat to post the final paper.

### 2. AOB

The Secretariat provided an update on the establishment of the Independent External Oversight Advisory Committee. The contract for the search firm was close to finalization and the firm would shortly begin their work. To kick off the search, the firm would meet with both the Executive Director and the PCB Bureau for guidance and transparency.

Bureau members welcomed the update and looked forward to meeting with the search firm.

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